# DEVELOPMENT CHARGES BACKGROUND STUDY 

City of Brampton

HEMSON Consulting Ltd.

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## EXECUTIVE SUMMARY

The following summarizes the findings of the 2014 Development Charges Background Study.

## A. STUDY CONSISTENT WITH DEVELOPMENT CHARGES LEGISLATION

- This study calculates development charges for the City of Brampton in compliance with the provisions of the Development Charges Act, 1997 (DCA) and its associated regulation (Ontario Regulation 82/98).
- The City of Brampton's existing development charges by-laws, as noted below, expire on August 5, 2014 and Council must pass new development charges bylaws before the expiry date in order to continue to levy development charges. The by-laws are:
- \#222-2009: General Government
- \#223-2009: Recreation Services
- \#224-2009: Fire Services
- \#225-2009: Library Services
- \#226-2009: Transit Services
- \#227-2009: Road Services
- \#228-2009: Bramwest Parkway/North-South Transportation Corridor
- The City needs to continue implementing development charges to fund capital projects related to development throughout Brampton so that new development pays for its capital requirements to the extent allowed by the DCA and so that new services required by growth are provided in a fiscally responsible manner.
- The DCA and O. Reg. 82/98 require that a development charges background study be prepared in which development charges are determined with reference to:
- a forecast of the amount, type and location of housing units, population and non-residential development anticipated in the City;
- a review of future capital projects, including an analysis of gross expenditures, funding sources, and net expenditures incurred or to be incurred by the City to provide for the expected development, including the determination of the development and non-development-related components of the capital projects; and
- an examination of the long-term capital and operating costs for the capital infrastructure required for each service to which the development charges by-laws would relate.
- This report identifies the development-related net capital costs which are attributable to development that is forecast to occur in the City. These costs are apportioned to types of development (residential, non-residential) in a manner that reflects the increase in the need for each service attributable to each type of development.


## B. ALL SERVICES WITH DEVELOPMENT-RELATED COSTS INCLUDED IN THE ANALYSIS

The following City services have been included in the development charge analysis:

- General Government
- Library Services
- Fire Services
- Recreation Services
- Public Works: Buildings \& Fleet
- Parking
- Transit
- Roads
- Bramwest Parkway/North-South Transportation Corridor


## C. APPROACH USED TO CALCULATE DEVELOPMENT CHARGES

- A City-wide average cost approach is used to calculate development charges for all services. This approach results in uniform charges throughout the City.


## D. THE CITY OF BRAMPTON IS ANTICIPATED TO GROW BY $\mathbf{1 4 4} \mathbf{1 0 0} \mathbf{1 0 0}$ PEOPLE AND 65,910 EMPLOYEES OVER 10 YEARS

- A development forecast for the 10 year study period, 2014-2023, estimates that the City's population will grow by approximately 144,100 people and by about 297,200 persons to ultimate development (2041 for the purposes of this study).
- Population growth in new housing units is expected to add 162,396 people over the 2014-2023 period and 311,666 to ultimate development.
- The City's employment is forecast to grow by approximately 65,910 employees over the next 10 years and 135,790 to ultimate development.
- This employment growth is projected to generate about 4.97 million square metres of new, non-residential building space between 2014 and 2023 and 9.52 million square metres to ultimate development (2041).
- The following is a summary of the projected growth for the City:

| RESIDENTIAL FORECAST | Existing | $\mathbf{2 0 1 4 - 2 0 2 3}$ |  | $\mathbf{2 0 1 4 - 2 0 4 1}$ |  |
| :--- | :---: | ---: | ---: | ---: | ---: |
|  | As At <br> 2013 | Forecast <br> Change | As At <br> 2023 | Forecast <br> Change | As At <br> 2041 |
| Households | 158,240 | 43,165 | 201,405 | 90,086 | 248,326 |
| Population | 557,800 | 144,100, <br> Census | 762,396 | 701,900 | 297,200 |


| NON-RESIDENTIAL <br> FORECAST | Existing | $\mathbf{2 0 1 4 - 2 0 2 3}$ |  | $\mathbf{2 0 1 4 - 2 0 4 1}$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | As At <br> 2013 | Forecast <br> Change | As At <br> 2023 | Forecast <br> Change | As At <br> 2041 |
|  | - | $4,967,120$ | - | $9,523,450$ | - |
| Employment |  |  |  |  |  |

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## E. FUNDING ENVELOPE BASED ON "NET" GROWTH

- In accordance with the DCA, development charges have been calculated at a level no higher than the average service level provided in the City over the ten-year period immediately preceding the preparation of the background study, on a service by service basis.
- The maximum permissible funding envelopes in this study are based on "net" population, employment and household growth.
F. THE DEVELOPMENT CHARGES STUDY INCLUDES A $\$ 1.06$ BILLION DEVELOPMENT-RELATED CAPITAL PROGRAM FOR GENERAL SERVICES OVER THE NEXT 10 YEARS AND A \$1.44 BILLION PROGRAM FOR ENGINEERED SERVICES TO ULTIMATE DEVELOPMENT
- The 2014-2023 development-related capital programs for general services including General Government, Library Services, Fire Services, Recreation Services, Public Works: Building \& Fleet, Parking and Transit totaling \$1.06 billion.
- The engineered services capital program, including City-wide road works and Bramwest/NSTC infrastructure totals an additional $\$ 1.44$ billion. This amount is estimated to provide for development-related infrastructure required to 2041 and beyond.
- The DCA requires that development-related net capital costs for general services be reduced by grants, subsidies, and recoveries from other governments; capital replacements or other benefits provided to the existing community; existing reserve fund balances; amounts that exceed historic service levels; and a statutory 10 per cent reduction for eligible soft (or general) services, when calculating development charges.
- After these deductions, the costs eligible for recovery through development charges for the general services capital program is reduced to $\$ 510.03$ million, and the engineered services development-related capital program decreases to $\$ 1.37$ billion. These amounts are eligible for recovery through development charges.
- The following is a summary of the development-related capital program.

| General Services | Gross Cost <br> $(\$ \mathbf{0 0 0})$ | DC Eligible Cost For <br> Recovery (\$000) |
| :--- | ---: | ---: |
| General Government | $\$ 16,599.6$ | $\$ 10,666.6$ |
| Library Services | $\$ 70,887.0$ | $\$ 21,951.3$ |
| Fire Services | $\$ 82,519.5$ | $\$ 29,122.2$ |
| Recreations Services | $\$ 425,410.7$ | $\$ 346,201.6$ |
| Public Works: Buildings and Fleet | $\$ 113,459.2$ | $\$ 29,393.0$ |
| Parking | $\$ 23,550.2$ | $\$ 0.0$ |
| Transit | $\$ 330,818.6$ | $\$ 72,698.8$ |
| Total $-\mathbf{1 0 - Y e a r ~ G e n e r a l ~ S e r v i c e s ~}$ | $\mathbf{\$ 1 , 0 6 3 , 2 4 4 . 8}$ | $\mathbf{\$ 5 1 0 , 0 3 3 . 7}$ |


| Engineered Services | Gross Cost* <br> $\mathbf{( \$ 0 0 0 )}$ | DC Eligible Cost For <br> Recovery $\mathbf{( \$ 0 0 0 )}$ |
| :--- | ---: | ---: |
| Roads - Excluding Bramwest NSTC | $\$ 1,378,793.0$ | $\$ 1,313,834.4$ |
| Roads - Bramwest NSTC | $\$ 63,287.8$ | $\$ 51,991.9$ |
| Total - Engineered Services to 2041 (Roads) | $\mathbf{\$ 1 , 4 4 2 , 0 8 0 . 8}$ | $\mathbf{\$ 1 , 3 6 5 , 8 2 6 . 3}$ |

* net of grants, subsidies and other recoveries


## G. CALCULATED CITY-WIDE DEVELOPMENT CHARGES

- The following tables summarize the calculated residential and non-residential City-wide development charges.

Calculated Residential Charges for City-Wide Services

| SERVICE | Charge Per Unit Type (1) |  |  |  | Percentage of Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Singles/ Semis | Rows \& Other Multiples | Apartments |  |  |
|  |  |  | $>750$ sq.ft | < $=750$ sq.ft |  |
| GENERAL GOVERNMENT | \$216 | \$174 | \$122 | \$76 | 0.8\% |
| LIBRARY SERVICES | \$661 | \$533 | \$374 | \$234 | 2.5\% |
| FIRE SERVICES | \$631 | \$509 | \$357 | \$223 | 2.3\% |
| RECREATION SERVICES | \$9,131 | \$7,365 | \$5,161 | \$3,230 | 33.9\% |
| PUBLIC WORKS | \$637 | \$514 | \$360 | \$225 | 2.4\% |
| PARKING | \$0 | \$0 | \$0 | \$0 | 0.0\% |
| TRANSIT | \$1,533 | \$1,237 | \$867 | \$543 | 5.7\% |
| SUB-TOTAL GENERAL SERVICES | \$12,809 | \$10,332 | \$7,241 | \$4,531 | 47.6\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$13,572 | \$10,947 | \$7,671 | \$4,802 | 50.4\% |
| ROADS - BRAMWEST NSTC | \$554 | \$447 | \$313 | \$196 | 2.1\% |
| TOTAL CHARGE PER UNIT | \$26,935 | \$21,726 | \$15,225 | \$9,529 | 100.0\% |
| (1) Based on a PPU of: | 4.24 | 3.42 | 2.40 | 1.50 |  |

Calculated Non-Residential Charges for City-Wide Services

|  | INDUSTRIALIOFFICE |  |
| :---: | :---: | :---: |
| SERVICE | Non-Residential Charge per Square Metre | Percentage of Grand Total |
| GENERAL GOVERNMENT | \$0.68 | 1.5\% |
| LIBRARY SREVICES | \$0.00 | 0.0\% |
| FIRE SERVICES | \$1.97 | 4.3\% |
| RECREATION SERVICES | \$0.00 | 0.0\% |
| PUBLIC WORKS | \$1.99 | 4.4\% |
| PARKING | \$0.00 | 0.0\% |
| TRANSIT | \$4.79 | 10.6\% |
| SUB-TOTAL GENERAL SERVICES | \$9.43 | 20.8\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$34.46 | 76.1\% |
| ROADS - BRAMWEST NSTC | \$1.42 | 3.1\% |
| TOTAL CHARGE PER SQUARE METRE | \$45.31 | 100.0\% |


| NON-INDUSTRIAL/NON-OFFICE |  |
| ---: | ---: |
| Non-Residential <br> Charge per <br> Square Metre | Percentage <br> of Grand <br> Total |
| $\$ 0.68$ | $0.7 \%$ |
| $\$ 0.00$ | $0.0 \%$ |
| $\$ 1.97$ | $2.0 \%$ |
| $\$ 0.00$ | $0.0 \%$ |
| $\$ 1.99$ | $2.1 \%$ |
| $\$ 0.00$ | $0.0 \%$ |
| $\$ 4.79$ | $5.0 \%$ |
| $\$ 9.43$ |  |
| $\$ 83.82$ | $9.8 \%$ |
| $\$ 3.45$ | $8.6 \%$ |
| $\$ 96.70$ | $100.0 \%$ |

- As illustrated in the next table, the calculated residential charge is 5.3 per cent higher than the present charge for single and semi-detached units.

Comparison of Single/Semi Detached Unit Residential Charges

| SERVICE | Current Charge per Single/Semi | Calculated Charge per Single/Semi |  | in d \& narge |
| :---: | :---: | :---: | :---: | :---: |
|  | \$/Unit |  | \$ | \% |
| GENERAL GOVERNMENT | \$47 | \$216 | \$169 | 362.6\% |
| LIBRARY SERVICES | \$716 | \$661 | (\$55) | -7.7\% |
| FIRE SERVICES | \$485 | \$631 | \$146 | 30.2\% |
| RECREATION SERVICES | \$8,261 | \$9,131 | \$870 | 10.5\% |
| PUBLIC WORKS | \$552 | \$637 | \$85 | 15.4\% |
| PARKING | \$343 | \$0 | (\$343) | -100.0\% |
| TRANSIT | \$1,307 | \$1,533 | \$226 | 17.3\% |
| SUB-TOTAL GENERAL SERVICES | \$11,711 | \$12,809 | \$1,098 | 9.4\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$13,291 | \$13,572 | \$281 | 2.1\% |
| ROADS - BRAMWEST NSTC | \$584 | \$554 | (\$30) | -5.1\% |
| TOTAL CHARGE PER UNIT | \$25,586 | \$26,935 | \$1,349 | 5.3\% |

- The general services portion of the charge increases by $\$ 1,098$, or 9.4 per cent, over present rates. The increase reflects land and construction cost increases in excess of the legislated indexing rate.
- The Roads (excluding Bramwest/NSTC) charge is calculated to increase by 2.1 per cent (\$281); reflecting cost increases being experienced for roads and related projects. The Bramwest NSTC roads charge is calculated to decrease by 5.1 per cent (\$30).
- The calculated non-residential development charge for industrial and major office development is approximately 7.9 per cent lower than the City's current
charge. This is primarily due to an increase in the floor space per worker assumption when compared to the 2009 development charges study.

Comparison of Industrial/Office Non-Residential Charge

| SERVICE | Current Industrial and Office Charge | Calculated Industrial and Office Charge | Differe <br> Calcul <br> Current | e in d \& narge |
| :---: | :---: | :---: | :---: | :---: |
|  | \$/sq. m |  | \$ | \% |
| GENERAL GOVERNMENT | \$0.15 | \$0.68 | \$0.53 | 343.7\% |
| LIBRARY SERVICES | \$0.00 | \$0.00 |  |  |
| FIRE SERVICES | \$1.61 | \$1.97 | \$0.36 | 22.4\% |
| RECREATION SERVICES | \$0.00 | \$0.00 |  |  |
| PUBLIC WORKS | \$1.84 | \$1.99 | \$0.15 | 8.2\% |
| PARKING | \$1.14 | \$0.00 | (\$1.14) | -100.0\% |
| TRANSIT | \$4.34 | \$4.79 | \$0.45 | 10.4\% |
| SUB-TOTAL GENERAL SERVICES | \$9.08 | \$9.43 | \$0.35 | 3.8\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$38.47 | \$34.46 | (\$4.01) | -10.4\% |
| ROADS - BRAMWEST NSTC | \$1.66 | \$1.42 | (\$0.24) | -14.3\% |
| TOTAL CHARGE PER SQUARE METRE | \$49.21 | \$45.31 | (\$3.90) | -7.9\% |

- The calculated non-residential development charge for non-industrial and nonoffice development (i.e. retail and institutional) is approximately 6.7 per cent lower than the City's current charge.


## Comparison of Other Non-Residential Charge

| SERVICE | Current NonIndustrial and Non-Office Charge | Calculated NonIndustrial and Non-Office Charge | Differe Calcul Current | e in d \& harge |
| :---: | :---: | :---: | :---: | :---: |
|  | \$/sq. m |  | \$ | \% |
| GENERAL GOVERNMENT | \$0.18 | \$0.68 | \$0.50 | 287.2\% |
| LIBRARY SERVICES | \$0.00 | \$0.00 |  |  |
| FIRE SERVICES | \$1.84 | \$1.97 | \$0.13 | 6.8\% |
| RECREATION SERVICES | \$0.00 | \$0.00 |  |  |
| PUBLIC WORKS | \$2.11 | \$1.99 | (\$0.12) | -5.6\% |
| PARKING | \$1.31 | \$0.00 | (\$1.31) | -100.0\% |
| TRANSIT | \$4.97 | \$4.79 | (\$0.18) | -3.7\% |
| SUB-TOTAL GENERAL SERVICES | \$10.41 | \$9.43 | (\$0.98) | -9.4\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$88.74 | \$83.82 | (\$4.92) | -5.5\% |
| ROADS - BRAMWEST NSTC | \$4.51 | \$3.45 | (\$1.06) | -23.5\% |
| TOTAL CHARGE PER SQUARE METRE | \$103.66 | \$96.70 | (\$6.96) | -6.7\% |

## H. A PORTION OF DEVELOPMENT-RELATED COSTS REQUIRE FUNDING FROM NON-DEVELOPMENT CHARGE SOURCES

- The Development Charges Act, 1997 requires that the development-related net capital costs for "soft" services be reduced by 10 per cent in calculating the applicable development charge for these services. The 10 per cent share of development-related net capital costs not included in the development charge calculation must be funded from non-development charge sources.
- In total, about $\$ 63.80$ million is identified to provide for the required 10 per cent reduction.
- Non-development charge funding for replacement portions of the capital forecast (e.g. Station \#201 and \#203) and other benefits to the existing community (e.g. library collection materials) will total an additional $\$ 83.96$ million.
community (e.g. library collection materials) will total an additional $\$ 83.96$ million.
- In summary, tax-supported funding of $\$ 147.76$ million will be required over the 2014-2023 periods to support the development-related capital program.
- It is estimated that net operating costs will increase by about $\$ 56.17$ million by the year 2023 as the facilities and infrastructure embodied in the capital forecast come on stream and are operated and maintained.


## I. NO SIGNIFICANT CHANGES ARE RECOMMENDED REGARDING COLLECTION OR BY-LAW ADMINISTRATION

- It is recommended that practices regarding collection of development charges and by-law administration continue to the extent possible.
- It is further recommended that the collection and administration policies be as consistent as practicable with those of the Regional Municipality of Peel in order to simplify by-law administration and aid understanding for those required to pay the charges.
- It is recommended that the by-law permit the payment of a development charge in cash or through services in lieu agreements. The municipality is not obligated to enter into services in lieu agreements.
- As required under the DCA, the City should codify any rules regarding application of the by-laws and exemptions within the development charges bylaws proposed for adoption.
- It is recommended that no exemptions, other than those required in the Development Charges Act, 1997, be formally adopted in the by-laws.
- The current non-statutory discount for industrial development is proposed to be eliminated since the calculated rate is lower than the City's current discounted rate.
- City Staff have proposed that exemptions on portions of 'places of worship' and 'full service hotels' be maintained.
- City Staff have proposed a change in by-law wording that would waive development charges on the work portion of 'live-work' units
- It is recommended that the City continue to pursue cost-sharing and uploading with the Regional Municipality of Peel for road-related infrastructure that meets the criteria of Regional significance.
- It is proposed that conservation authorities be removed from the definition of a 'local board'
- It is recommended that Council adopt a set of Local Service Guidelines that will be presented through a Corporate Report.
- It is recommended that Council adopt the development-related capital forecast included in this background study, subject to annual review through the City's normal capital budget process.


## I INTRODUCTION

This City of Brampton Development Charges Background Study is presented as part of a process to lead to the approval of new development charge by-laws in compliance with the Development Charges Act, 1997 (DCA).

The DCA and Ontario Regulation 82/98 (O. Reg. 82/98) require that a development charges background study be prepared in which development charges are determined with reference to:

- A forecast of the amount, type and location of housing units, population and non-residential development anticipated in the City;
- The average capital service levels provided in the City over the 10 year period immediately preceding the preparation of the background study;
- A review of capital works in progress and anticipated future capital projects, including an analysis of gross expenditures, funding sources, and net expenditures incurred or to be incurred by the City or its local boards to provide for the expected development, including the determination of the growth and non-development-related components of the capital projects; and
- An examination of the long term capital and operating costs for the capital infrastructure required for each service to which the development charges bylaws would relate.

This study presents the results of the review which determines the developmentrelated net capital costs which are attributable to new development that is forecast to occur in the City of Brampton. These development-related net capital costs are then apportioned among various types of development (residential; non-residential) in a manner that reflects the increase in the need for each service attributable to each type of development. The study arrives, therefore, at proposed development charges for various types of development.

The DCA provides for a period of public review and comment regarding the proposed development charges. Following completion of this process, in accordance with the DCA and Council's review of this study and the comments it receives regarding this study or other information brought to its attention about the proposed charges, it is intended that Council will pass new development charges for the City.

The remainder of this study sets out the information and analysis upon which the proposed development charges are based.

Section II designates the services for which the development charges are proposed and the areas within the City to which the development charges will apply. It also briefly reviews the methodology that has been used in this background study.

Section III presents a summary of the forecast residential and non-residential development which is expected to occur within the City over the 2014-2023 period and to 2041 (ultimate development).

Section IV summarizes the historic 10 year average capital service levels that have been attained in the City which form the basis for the development charge calculations.

Section V, summarizes the development-related capital forecast that has been developed by various City departments and boards is reviewed.

Section VI summarizes the calculation of applicable development charges and the resulting calculated development charges by class and type of development.

Section VII provides a comparison of existing development charge rates in the City with the rates calculated in this study.

Section VIII provides an examination of the long term capital and operating costs for each service included in the development charge calculation.

Section IX provides a review of development charges administrative matters such as collection method and timing of payments, exemptions, credits for services-in-lieu, front-end financing, etc.

## II THE METHODOLOGY USES A CITY-WIDE APPROACH TO ALIGN DEVELOPMENT-RELATED COSTS AND BENEFITS

Several key steps are required in calculating any development charge. However, specific circumstances arise in each municipality which must be reflected in the calculation. This study, has therefore, been tailored for the City of Brampton's unique circumstances. The approach to the proposed development charges is focussed on providing a reasonable alignment of development-related costs with the development that necessitates them.

## A. A CITY-WIDE DEVELOPMENT CHARGE IS PROPOSED

The City provides a wide range of services to the community it serves and has an extensive inventory of facilities, land, infrastructure, vehicles and equipment. The $D C A$ provides municipalities with flexibility to define services that will be included in the development charge by-laws, provided that the other provisions of the Act and its associated regulations are met. The $D C A$ also requires that the by-laws designate the areas within which the by-laws shall be imposed. The development charges may apply to all lands in the municipality or to other designated development areas as specified in the by-laws.

## 1. Services Based on a City-Wide Approach

For the majority of services that the City provides, a range of capital facilities, land, equipment and infrastructure is available throughout the City; arenas, community centres, pools, libraries, fire stations, arterial roads, transit, parks and so on. As new development occurs, new facilities will need to be added so that service levels in newly developing areas are provided at levels enjoyed in existing communities. A widely accepted method for sharing the development-related capital costs for such City services is to apportion them over all new development anticipated in the City.

The following services are included in the City-wide development charge calculation:

- General Government;
- Library Services;
- Fire Services;
- Recreation Services
- Public Works Building \& Fleet;
- Parking;
- Transit;
- Roads; and
- Bramwest Parkway/North-South Transportation Corridor

These services form a reasonable basis on which to plan and administer the development charges. It is noted that the analysis of each of these services examines the individual capital facilities and equipment that make them up. For example, Recreation Services includes various indoor facilities such as community centres, pools, arenas; associated land requirements as allowed under the DCA; and equipment.

The resulting development charge for these services would be imposed against all development anywhere in the City.

## B. KEY STEPS IN DETERMINING DEVELOPMENT CHARGES FOR FUTURE DEVELOPMENT-RELATED PROJECTS

Several key steps are required in calculating development charges for future development-related projects. These are summarized below.

## 1. Development Forecast

The first step in the methodology requires a development forecast to be prepared for the 10 year study period, 2014-2023, for most City-wide services and for growth to ultimate development (2041) for roads services. The forecast of the future residential and non-residential development used in this study is based on development anticipated to occur within approved Official Plan designated urban areas. The forecast reflects Growth Plan targets, 2011 Census data and recent development activity.

For the residential portion of the forecast the net (or Census) population growth and population growth in new units is estimated. Net population growth equals the population in new housing units reduced by the decline in the population in the existing base anticipated over the 10 year period and to build-out (due to reducing household sizes as the community ages). Net population is used in the calculation of
the development charges funding envelopes. In calculating the per capita development charge, however, the population growth in new housing units is used.

The non-residential portion of the forecast estimates the Gross Floor Area (GFA) of building space to be developed over the 10 year period, 2014-2023, and to 2041. The forecast provides estimates for three categories: population-related development, major office development, and employment land development. The forecast of GFA is based on the employment forecast for the City. Factors for floor space per worker by category are used to convert the employment forecast into gross floor areas for the purposes of the development charges study.

## 2. Service Categories and Historic Service Levels

The Development Charges Act provides that the increase in the need for service attributable to anticipated development:
... must not include an increase that would result in the level of service exceeding the average level of that service provided in the municipality over the 10 -year period immediately preceding the preparation of the background study...(s. 5. (1) 4.)

Historic 10 year average service levels thus form the basis for development charges. A review of City's capital service levels for buildings, land, vehicles, and so on, has therefore been prepared as a reference for the calculation, so that the portion of future capital projects that may be included in the development charge can be determined. The historic service levels used in this study have been calculated based on the period 2004-2013.

## 3. Development-Related Capital Forecast and Analysis of Net Capital Costs to be Included in the Development Charges

A development-related capital forecast has been prepared by the City's departments and boards as part of the present study. The forecast identifies development-related projects and their gross and net costs, after allowing for capital grants, subsidies or other contributions as required by the Act (DCA, s. 5. (2)). In some cases, the capital costs identified in these forecasts represents supplementary funding requirements for projects which have had partial funding, already approved in previous years, under previously approved Capital Budgets. As such, the summary of funding attributed to some projects, may appear, low. The capital forecast provides another cornerstone upon which development charges are based. The DCA requires that the increase in the need for service attributable to the anticipated development may include an increase:
... only if the council of the municipality has indicated that it intends to ensure that such an increase in need will be met. (s. 5. (1) 3.)

In conjunction with $D C A$, s. 5. (1) 4. referenced above, these sections have the effect of requiring that the development charge be calculated on the lesser of the historic 10 year average service levels or the service levels embodied in future plans of the City. The development-related capital forecast prepared for this study ensures that development charges are only imposed to help pay for projects that have been or are intended to be purchased or built in order to accommodate future anticipated development. It is not sufficient in the calculation of development charges merely to have had the service in the past. There must also be a demonstrated commitment to continue to emplace facilities or infrastructure in the future. In this regard, Ontario Regulation 82/98, s. 3 states that:

For the purposes of paragraph 3 of subsection 5 (1) of the Act, the council of a municipality has indicated that it intends to ensure that an increase in the need for service will be met if the increase in service forms part of an Official Plan, capital forecast or similar expression of the intention of the council and the plan, forecast or similar expression of the intention of the council has been approved by the council.

For some projects in the development-related capital forecast, a portion of the project may confer benefits to existing residents. As required by the DCA, s. 5. (1) 6., these portions of projects and their associated net costs are the funding responsibility of the City from non-development charges sources. The amount of City funding for such non-growth shares of projects is also identified as part of the preparation of the development-related capital forecast.

There is also a requirement in the DCA to reduce the applicable development charge by the amount of any "uncommitted excess capacity" that is available for a service. Such capacity is available to partially meet the future servicing requirements. Adjustments are made in the analysis to meet this requirement of the Act.

Finally, in calculating development charges, the development-related net capital costs must be reduced by 10 per cent for all services except services related to a highway and fire (DCA, s. 5. (1) 8.). The 10 per cent discount is applied to the other services, e.g. recreation, libraries, parking, transit and the resulting City funding responsibility from non-development charge sources is identified.

## 4. Attribution to Types of Development

The next step in the determination of development charges is the allocation of the development-related net capital costs between the residential and the non-residential sectors. This is done by using different apportionments for different services in
accordance with the demands which the two sectors would be expected to place on the various services and the different benefits derived from those services.

Where reasonable data exist, the apportionment is based on the expected demand for, and use of, the service by each sector (e.g. shares of population and employment).

Finally, the residential component of the City-wide development charge is applied to different housing types on the basis of average occupancy factors. The non-residential component is applied on the basis of gross building space in square metres.

## 5. Final Adjustment

The final determination of the development charge results from adjustments made to development-related net capital costs for each service and sector resulting from the application of any unallocated reserve fund balances that are available to finance the development-related capital costs in the capital forecast. A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs are therefore accounted for in the calculation as allowed under the DCA.

## III POPULATION IS FORECAST TO INCREASE BY 144,100 AND NON-RESIDENTIAL BUILDING SPACE BY 4.9MILLION SQUARE METRES BY 2023

This section provides the basis for the development forecasts used in calculating the development charges and provides a summary of the forecast results. The development forecast in the development charges background study is based on estimates of growth occurring within approved Official Plan designated urban areas. This forecast is consistent with the population and employment forecasts endorsed by City Council in April 2014 for use in completing the City's 2014 Development Charges By-law update.

This section begins with a brief discussion of recent growth trends in the GTA and in Brampton. This is followed by a summary of the results of the housing unit and population forecast and of the non-residential employment and space forecast. Details of the forecasts are provided in Appendix A.

## A. BRAMPTON HAS EXPERIENCED RAPID GROWTH IN RECENT YEARS

During the 10-year period from 2004 to 2013 the City of Brampton experienced rapid population and employment growth. This growth was fuelled by a strong GTA economy and continued migration into the metropolitan region. Moving forward, Brampton is expected to continue to experience rapid housing growth until its greenfield housing capacity becomes largely exhausted, at some point during the 2030s. However, the rate of growth is expected to slow from the levels experienced over the past 10 years.

Brampton's population and housing growth has well exceeded the GTA average in recent years. Between the 2001 and 2011 Census, the population of the GTA grew by 972,200 people or 19 per cent. During this same period the City of Brampton's population grew by approximately 61 per cent per cent to a 2011 Census value of 523,900.

The number of housing units in Brampton has grown at a lower rate than population; likely as a result of the increase in the average number of persons residing in dwelling units. In contrast to other parts of the GTA, average household sizes in Brampton
have grown over the course of the last decade, from an average household size of 3.4 in 2004 to 3.53 in 2013. For example, the population in new dwelling unit assumption for single and semi detached units has been increased from 4.0 in the 2009 Development Charges Study to 4.24 in this Study.

The City of Brampton has experienced stable employment growth over the past decade. In early years the City's employment growth rate slowed from 3.1 per cent per year from 2004 to 2006 to 2 per cent from 2007 to 2011. In recent years, however, the growth rate has rebounded to approximately 3.8 per cent in 2012 and 2013.

## B. THE RESIDENTIAL FORECAST IS BASED ON THE FORECASTS ENDORSED BY CITY COUNCIL IN APRIL 2014

The residential development forecast is based on development that is expected in designated urban areas of Brampton's Official Plan. A description of the forecast methodology and more detailed tables of results are provided in Appendix A.

Table 1 provides a summary of the residential forecast for two planning periods: a 10 year planning period, 2014-2023, and 2024-2041 development. As noted in Section II, for development charges calculation purposes, the 10 year planning period is applicable to non-engineering services. The ultimate development forecast has been utilized in the calculation of the Roads \& Related component of development charges.

Table 1
Summary of Residential Development Charges Forecast

| RESIDENTIAL FORECAST | Existing | 2014-2023 |  | 2014-2041 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | As At Mid-Year 2013 | Forecast Change | As at Mid Year-2023 | Forecast Change | $\begin{gathered} \text { As at } \\ \text { Mid-Year } 2041 \end{gathered}$ |
| Households | 158,240 | 43,165 | 201,405 | 90,086 | 248,326 |
| Population |  |  |  |  |  |
| Census | 557,800 | 144,100 | 701,900 | 297,200 | 855,000 |
| With Undercoverage | 580,691 | 149,909 | 730,600 | 309,409 | 890,100 |
| In New Households \% higher than "net" population |  | $\begin{array}{r} 162,396 \\ 13 \% \end{array}$ |  | $\begin{array}{r} 311,666 \\ 5 \% \end{array}$ |  |

The City's Census population is expected to increase by about 144,100 people over the next 10 years reaching about 701,900 by 2023 . The ultimate population is forecast to reach about 855,000 persons.

The population figures referred to above reflect the "net" increase in population. This is the increase after taking into account the expected continuation of the decline in occupancy factors in existing housing units. The population residing in new housing units is expected to increase by 162,396 people over the 10 -year planning period and 311,666 people to ultimate development.

About 43,200 housing units are forecast to be developed between 2014 and 2023. Over the long-term to 2041, about 90,100 additional housing units are forecast to be developed. Over this time period, the composition of the new units is forecast to be 54 per cent singles/semis, 20 per cent rows and other multiples, and 26 per cent apartments.

## C. NON-RESIDENTIAL SPACE FORECAST IS BASED ON FORECAST EMPLOYMENT GROWTH

The non-residential space forecast is based on the forecast of employment, since most new non-residential space is required to accommodate new employment growth.

Non-residential space is forecast according to three categories: population related 'employment', 'major office employment', and 'employment land employment'. Population related employment includes traditional retail forms, such as regional centres, district centres, neighbourhood convenience, highway commercial, big box and power centres occupied by retail and local service uses. Population related employment also includes institutional space consisting of all community institutional uses such as schools, places of worship and hospitals. Major office employment is defined as that working in free-standing office buildings of 20,000 square feet or greater. Employment land employment consists of buildings in Brampton's "industrial" areas and may include some non-traditional retail space and office space associated with industrial or storage uses.

Because new non-residential space is required primarily to accommodate new employment growth, employment and space are expected to grow at similar rates over the forecast period.

The non-residential space forecast prepared for development charges purposes is summarized on Table 2.

Table 2
Summary of Non-Residential Development Forecast

| NON-RESIDENTIAL FORECAST | Existing | 2014-2023 |  | 2014-2041 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | As At <br> Mid-Year 2013 | Forecast Change | As at Mid Year-2023 | Forecast Change | $\begin{gathered} \hline \text { As at } \\ \text { Mid-Year } 2041 \end{gathered}$ |
| Employment | 185,570 | 65,910 | 251,480 | 135,790 | 321,360 |
| Non-Residential Building Space (sq.m.) Industrial / Office Building Space (sq.m.) Non-Industrial Building Spaces (sq.m.) |  | $\begin{aligned} & 4,967,120 \\ & 3,951,720 \\ & 1,015,400 \end{aligned}$ |  | $\begin{aligned} & \mathbf{9 , 5 2 3 , 4 5 0} \\ & 7,491,150 \\ & 2,032,300 \end{aligned}$ |  |

Table 2 provides a summary of the employment forecast for the 2014-2023 period and to ultimate development. Over the next 10 years, employment is projected to grow by 65,910 employees, an increase of nearly 36 per cent. Beyond 2023 to ultimate development, a further 69,880 employees are forecast to be added. Overall, City of Brampton employment is forecast to increase by 135,790 employees, about 73 per cent, between now and ultimate development.

The table also shows that about 4.97 million square metres of Gross Floor Area (GFA) is forecast to come on-stream over the next decade. During the post-2023 period to ultimate development it is forecast that a further 4.56 million square metres of GFA will be added. Overall, about 9.52 million square meters of GFA will be added from 2014 to 2041.

The major share of space ( 3.95 million square metres or about 80 per cent) that is forecast to be added over the next 10 years is anticipated in the employment land (i.e. industrial) and major office space category. The remaining forecast refers be population related employment space (i.e. non-industrial/non-office space) at about 1.02 million square metres (approximately 20 per cent of the total).

## IV SUMMARY OF HISTORIC CAPITAL SERVICE LEVELS

The DCA and Ontario Regulation 82/98 require that the development charges be set at a level no higher than the average service level provided in the municipality over the 10 year period immediately preceding the preparation of the background study, on a service by service basis.

For non-engineering services (fire, library, recreation, transit etc.) the legislative requirement is met by documenting historic service levels for the preceding 10 years, in this case, for the period 2004-2013. Typically, service levels for non-engineering services are measured as a ratio of inputs per capita (or per population plus employment).
O. Reg. 82/98 requires that when determining historical service levels both quantity and quality of service be taken into consideration. In most cases, the service levels are initially established in quantitative terms. For example, service levels for buildings are presented in terms of square feet per capita. The qualitative aspect is introduced by the consideration of the monetary value of the facility or service. In the case of buildings, for example, the cost would be shown in terms of $\$$ 's/square foot to replace or construct a facility of the same quality. This approach helps to ensure that the development-related capital facilities that are to be charged to new development reflect not only the quantity (number and size) but also the quality (value or replacement cost) of service provided historically by the City. Both the quantitative and qualitative aspects of service levels used in the present analysis are based on information provided by staff of the City and boards, and is based on historical records and their experience with costs to acquire or construct similar facilities, equipment and infrastructure as of 2013.

Table 3 summarizes service levels for all services included in the development charge calculation. Appendices B and C provide detailed historical inventory data upon which the calculation of service levels is based.

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TABLE 3

## CITY OF BRAMPTON

SUMMARY OF AVERAGE HISTORIC SERVICE LEVELS 2004-2013
FOR GENERAL AND ROADS SERVICES

|  |  |
| :---: | ---: |
| Service | 2004 - 2013 |
|  |  |
|  |  |
| Gervice Level |  |
| Indicator |  |

## V THE DEVELOPMENT-RELATED CAPITAL FORECAST

## A. A DEVELOPMENT-RELATED CAPITAL FORECAST IS PROVIDED FOR COUNCIL'S APPROVAL

The DCA requires the Council of a municipality to express its intent to provide future capital facilities at the level incorporated in the development charges calculation. As noted above in Section II, Ontario Regulation 82/98, s. 3 states that:

For the purposes of paragraph 3 of subsection 5 (1) of the Act, the council of a municipality has indicated that it intends to ensure that an increase in the need for service will be met if the increase in service forms part of an official plan, capital forecast or similar expression of the intention of the council and the plan, forecast or similar expression of the intention of the council has been approved by the council.

Based on the development forecasts summarized in Section III and detailed in Appendix A, staff of the City departments, in collaboration with the consultants, developed a development-related capital forecast as of December 31, 2013 setting out those projects that are required to service anticipated development. For all services except Roads, the capital plan covers the 10 year period from 2014-2023. As permitted by the DCA s. 5 (1) 4., the development charge for Roads services is based on ultimate development expected in the City (to 2041). It should be noted, in some cases, the capital costs identified in these forecasts represents supplementary funding requirements for projects which have had partial funding, already approved in previous years, under previously approved Capital Budgets. As such, the summary of funding attributed to some projects, may appear, low.

One of the recommendations contained in this background study is for Council to adopt the development-related capital forecast developed for the purposes of the development charges calculation. It is assumed that future capital budgets and forecasts will continue to bring forward the development-related projects contained herein, that are consistent with the growth occurring in the City. It is acknowledged that changes to the forecast presented here, may occur through the City's normal capital budget process.

## B. THE DEVELOPMENT-RELATED CAPITAL FORECAST FOR CITY-WIDE SERVICES

A summary of the Development-Related Capital Forecast for general services is presented in Table 4.

| Service | $\begin{gathered} \hline \text { Gross } \\ \text { Cost } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Grants/ } \\ \text { Subsidies } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Municipal } \\ \text { Cost } \\ \hline \end{gathered}$ | 2014 | 2015 | 2016 | 2017 | $\begin{aligned} & \hline \text { Total Net Cap } \\ & 2018 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { rogram } \\ 2019 \\ \hline \end{gathered}$ | 2020 | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1.0 GENERAL GOVERNMENT | \$16,599.6 | \$0.0 | \$16,599.6 | \$535.3 | \$10,914.3 | \$764.3 | \$764.3 | \$1,189.3 | \$441.4 | \$541.4 | \$541.4 | \$441.4 | \$466.4 |
| 1.2 Development-Related Studies | \$4,571.0 | \$0.0 | \$4,571.0 | \$171.0 | \$550.0 | \$400.0 | \$400.0 | \$825.0 | \$400.0 | \$500.0 | \$500.0 | \$400.0 | \$425.0 |
| 1.1 Buildings and Fleet | \$12,028.6 | \$0.0 | \$12,028.6 | \$364.3 | \$10,364.3 | \$364.3 | \$364.3 | \$364.3 | \$41.4 | \$41.4 | \$41.4 | \$41.4 | \$41.4 |
| 2.0 LIBRARY SERVICES | \$70,887.0 | \$0.0 | \$70,887.0 | \$22,694.0 | \$2,977.0 | \$3,077.0 | \$3,277.0 | \$3,477.0 | \$3,677.0 | \$18,877.0 | \$4,077.0 | \$4,277.0 | \$4,477.0 |
| 2.1 Recovery of Negative Reserve Fund Balance | \$20,017.0 | \$0.0 | \$20,017.0 | \$20,017.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 2.2 Buildings, Land \& Furnishings | \$15,500.0 | \$0.0 | \$15,500.0 | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$15,050.0 | \$50.0 | \$50.0 | \$50.0 |
| 2.3 Material Acquisitions | \$35,370.0 | \$0.0 | \$35,370.0 | \$2,627.0 | \$2,927.0 | \$3,027.0 | \$3,227.0 | \$3,427.0 | \$3,627.0 | \$3,827.0 | \$4,027.0 | \$4,227.0 | \$4,427.0 |
| 3.0 FIRE SERVICES | \$82,519.5 | \$0.0 | \$82,519.5 | \$44,858.5 | \$11,428.0 | \$8,303.0 | \$2,000.0 | \$6,430.0 | \$6,200.0 | \$2,000.0 | \$900.0 | \$200.0 | \$200.0 |
| 3.1 Recovery of Negative Reserve Fund Balance | \$23,683.5 | \$0.0 | \$23,683.5 | \$23,683.5 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 3.2 Buildings, Land \& Furnishings | \$46,816.0 | \$0.0 | \$46,816.0 | \$20,980.0 | \$10,203.0 | \$6,253.0 | \$0.0 | \$4,780.0 | \$4,600.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 3.3 Vehicles | \$6,045.0 | \$0.0 | \$6,045.0 | \$120.0 | \$1,075.0 | \$1,200.0 | \$1,100.0 | \$750.0 | \$700.0 | \$1,100.0 | \$0.0 | \$0.0 | \$0.0 |
| 3.4 Equipment | \$5,975.0 | \$0.0 | \$5,975.0 | \$75.0 | \$150.0 | \$850.0 | \$900.0 | \$900.0 | \$900.0 | \$900.0 | \$900.0 | \$200.0 | \$200.0 |
| 4.0 RECREATION AND PARKS | \$425,410.7 | \$10,680.0 | \$414,730.7 | \$19,516.9 | \$99,131.9 | \$24,567.9 | \$26,284.9 | \$55,769.9 | \$32,937.9 | \$34,239.9 | \$39,138.9 | \$27,467.9 | \$55,674.9 |
| 4.1 Major Facilities | \$104,360.0 | \$0.0 | \$104,360.0 | \$1,030.0 | \$5,880.0 | \$850.0 | \$13,500.0 | \$42,100.0 | \$1,500.0 | \$20,500.0 | \$19,000.0 | \$0.0 | \$0.0 |
| 4.2 Park Facilities and Equipment/Fleet | \$10,448.7 | \$0.0 | \$10,448.7 | \$644.9 | \$644.9 | \$4,644.9 | \$644.9 | \$644.9 | \$644.9 | \$644.9 | \$644.9 | \$644.9 | \$644.9 |
| 4.3 Parkland Development | \$310,602.0 | \$10,680.0 | \$299,922.0 | \$17,842.0 | \$92,607.0 | \$19,073.0 | \$12,140.0 | \$13,025.0 | \$30,793.0 | \$13,095.0 | \$19,494.0 | \$26,823.0 | \$55,030.0 |
| 5.0 PUBLIC WORKS: BUILDINGS AND FLEET | \$113,459.2 | \$0.0 | \$113,459.2 | \$41,862.3 | \$8,999.1 | \$8,320.1 | \$19,305.1 | \$3,923.1 | \$9,131.1 | \$19,830.1 | \$696.1 | \$696.1 | \$696.1 |
| 5.1 Recovery of Negative Reserve Fund Balance | \$38,016.2 | \$0.0 | \$38,016.2 | \$38,016.2 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 5.2 Buildings, Land \& Equipment | \$68,482.0 | \$0.0 | \$68,482.0 | \$3,150.0 | \$8,303.0 | \$7,624.0 | \$18,609.0 | \$3,227.0 | \$8,435.0 | \$19,134.0 | \$0.0 | \$0.0 | \$0.0 |
| 5.2 Equipment | \$6,961.0 | \$0.0 | \$6,961.0 | \$696.1 | \$696.1 | \$696.1 | \$696.1 | \$696.1 | \$696.1 | \$696.1 | \$696.1 | \$696.1 | \$696.1 |
| 6.0 Parking | \$23,550.2 | \$0.0 | \$23,550.2 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 |
| 6.1 Parking Facilities | \$23,550.2 | \$0.0 | \$23,550.2 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 | \$2,355.0 |
| 7.0 TRANSIT | \$330,818.6 | \$149,092.0 | \$181,726.6 | \$57,459.6 | \$14,658.0 | \$8,739.0 | \$5,794.0 | \$79,221.0 | \$3,171.0 | \$3,171.0 | \$3,171.0 | \$3,171.0 | \$3,171.0 |
| 7.1 Recovery of Negative Reserve Fund Balance | \$44,936.6 | \$0.0 | \$44,936.6 | \$44,936.6 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 7.2 Buildings, Land \& Equipment | \$76,500.0 | \$0.0 | \$76,500.0 | \$750.0 | \$750.0 | \$0.0 | \$0.0 | \$75,000.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 7.3 Vehicles | \$205,179.0 | \$148,009.0 | \$57,170.0 | \$11,461.0 | \$13,596.0 | \$8,427.0 | \$5,482.0 | \$3,909.0 | \$2,859.0 | \$2,859.0 | \$2,859.0 | \$2,859.0 | \$2,859.0 |
| 7.4 Other Transit | \$4,203.0 | \$1,083.0 | \$3,120.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 | \$312.0 |
| TOTAL TEN-YEAR GENERAL SERVICES | \$1,063,244.8 | \$159,772.0 | \$903,472.8 | \$189,281.7 | \$150,463.3 | \$56,126.3 | \$59,780.3 | \$152,365.3 | \$57,913.4 | \$81,014.4 | \$50,879.4 | \$38,608.4 | \$67,040.4 |

The table provides a total for all general services analysed over the 10 year period, 2014-2023. The Roads \& Related services analysed to ultimate development (2041) are not included in this table. Further details on the capital plans for each individual service category are available in Appendices B-C.

The Development-Related Capital Forecast for ten-year general services estimates a total gross cost of $\$ 1.06$ billion. Approximately, $\$ 159.77$ million in senior government grants, subsidies or other recoveries are expected to offset the cost of the program. Therefore, the net municipal cost of the capital program is $\$ 903.47$ million.

This capital forecast incorporates those projects identified to be related to development anticipated in the next 10 years. It is not implied that all of these costs are to be recovered from new development by way of development charges (see the following Section VI for the method and determination of net capital costs attributable to growth). Portions of this capital forecast may relate to providing servicing for development which has occurred prior to 2014 (for which development charge reserve fund balances exist), for replacement of existing capital facilities (e.g. Fire station repositioning/replacement) or for growth anticipated to occur beyond the 2014-2023 planning period. In addition, the amounts shown on Table 4 have not been reduced by 10 per cent for various "soft" (or general) services as mandated by s. 5 (1) 8. of the DCA.

Of the $\$ 903.47$ million in ten-year net municipal capital costs for general services, $\$ 414.73$ million ( 46 per cent) is related to the provision of Recreation Services. The development of City-wide parkland and the construction of new recreation facilities are included in the capital program. This service category also provides for the acquisition of recreation related City-wide fleet and equipment.

The development-related capital program for Transit relates to the recovery of a negative reserve fund balance, a new maintenance and storage facility garage, additional vehicles and transit equipment. This program also includes two new minor transit terminals in 2014 and 2015, located in the northeast and northwest end of the City. The net municipal cost for this program totals to $\$ 181.73$ million and represents $20 \%$ of the net municipal capital costs for general services.

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The next largest development-related capital component is for Public Works at $\$ 113.46$ million ( 13 per cent). The capital program includes for the recovery of the City's negative reserve fund balance and the construction of new works yards throughout the planning period. The program also includes new additions to the City's fleet and equipment inventory.

Fire Services represents $\$ 82.52$ million ( 9 per cent) of the capital program and provides for two new stations, a new training facility, an apparatus and maintenance facility (remaining unfunded balance only) and the replacement of two stations (\#201 and \#203) with larger facilities as a result of growth. The program also provides for the recovery of the negative reserve fund balance as well as new vehicles and equipment (e.g. opticom, dispatch and firefighting equipment).

The development-related capital forecast for Library Services totals about $\$ 70.89$ million ( 8 per cent). The program includes the construction of a new District 3 library branch. The capital forecast also includes additions to the City's library collections.

Parking services represents $\$ 23.55$ million ( 3 per cent) of the capital program and is solely related to a proportion of the annual lease payments associated with the construction of a new building and parking lot associated with the new South West Quadrant (City Hall Expansion) project.

General Government is included at $\$ 16.60$ million ( 2 per cent). General Government service consists of two components, general government services relating to buildings (e.g. animal control, courthouse) and fleet; and general government service for development-related studies.

In addition to the development-related capital forecast for general services, approximately $\$ 1.44$ billion in net roads and related works are planned to 2041. In addition to roads, the program also provides for grade separations, structures, sidewalks, streetlights, intersection improvements, traffic signalization, streetscaping and development-related studies. Of the $\$ 1.44$ billion in costs, $\$ 63.29$ million relates to the Bramwest Parkway, which has a separate reserve fund.

## VI PROPOSED DEVELOPMENT CHARGES ARE CALCULATED IN ACCORDANCE WITH THE DCA

This section summarizes the calculation of development charges for each service category and the resulting total development charge by type of development. For Citywide services, the calculation of the "unadjusted" per capita (residential) and per square metre (non-residential) charges is reviewed. Adjustments to these amounts resulting from a cash flow analysis that takes interest earnings and borrowing costs into account are also discussed.

For residential development, the adjusted total per capita amount is then converted to a variable charge by housing unit type using various unit occupancy factors. For nonresidential development, the charge is differentiated by use (industrial/office and non-office/non-industrial). The calculated non-residential charges are based on gross floor area (GFA) of building space.

It is noted that the calculation of the City-wide development charges does not include any provision for exemptions required under the DCA, such as the exemption for enlargements of up to 50 per cent on existing industrial buildings. Such legislated exemptions, or other exemptions which Council may choose to provide, will result in loss of development charge revenue for the affected types of development. Any such revenue loss may not be made up, however, by offsetting increases in other portions of the calculated charge.

## A. UNADJUSTED DEVELOPMENT CHARGE CALCULATION FOR CITY-WIDE SERVICES

A summary of the "unadjusted" residential and non-residential development charges for City-wide services is presented in Tables 5 and 6. The totals in the table separate the ten-year City-wide general services from the City-wide Roads Services which are analysed to ultimate development. Further details of the calculation for each individual City service category are available in Appendices B-C.

SUMMARY OF UNADJUSTED RESIDENTIAL AND NON-RESIDENTIAL DEVELOPMENT CHARGES 10-YEAR CAPITAL PROGRAM FOR GENERAL SERVICES

| 10 Year Growth in Population in New Units | 162,396 |
| :--- | ---: |
| 10 Year Growth in Square Meters | $4,967,120$ |


| Service |  | Development-Related Capital Forecast (2014-2023) |  |  |  |  |  | Residential Share |  | Non-Residential Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Net } \\ & \text { Municipal } \\ & \text { Cost } \\ & \text { (\$000) } \\ & \hline \end{aligned}$ | Replacement\& Benefit toExisting(\$000) | Legislated Service Discount (\$000) | $\begin{gathered} \text { Available } \\ \text { DC Reserves } \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} \text { Post-2023 } \\ \text { Benefit } \\ (\$ 000) \end{gathered}$ | Total DC Eligible Costs for Recovery (\$000) |  |  |  |  |
|  |  | \% |  |  |  |  |  | \$000 | \% | \$000 |
| 1.00 | GENERAL GOVERNMENT |  | \$16,599.6 | \$1,611.0 | \$1,498.9 | \$1,854.4 | \$968.7 | \$10,666.6 | 71\% | \$7,573.3 | 29\% | \$3,093.3 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$46.63 |  | \$0.62 |
| 2.00 | LIBRARY SERVICES | \$70,887.0 | \$26,500.0 | \$4,438.7 | \$0.0 | \$17,997.0 | \$21,951.3 | 100\% | \$21,951.3 | 0\% | \$0.0 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$135.17 |  | \$0.00 |
| 3.00 | FIRE SERVICES | \$82,519.5 | \$14,465.0 | \$0.0 | \$0.0 | \$38,932.3 | \$29,122.2 | 71\% | \$20,676.8 | 29\% | \$8,445.5 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$127.32 |  | \$1.70 |
| 4.00 | RECREATION AND PARKS | \$414,730.7 | \$22,374.0 | \$39,235.7 | \$3,205.1 | \$3,714.3 | \$346,201.6 | 100\% | \$346,201.6 | 0\% | \$0.0 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$2,131.83 |  | \$0.00 |
| 5.00 | PUBLIC WORKS: BUILDINGS AND FLEET | \$113,459.2 | \$0.0 | \$0.0 | \$0.0 | \$84,066.2 | \$29,393.0 | 71\% | \$20,869.0 | 29\% | \$8,524.0 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$128.51 |  | \$1.72 |
| 6.00 | PARKING | \$23,550.2 | \$19,009.1 | \$454.1 | \$4,087.0 | \$0.0 | \$0.0 | 71\% | \$0.0 | 29\% | \$0.0 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$0.00 |  | \$0.00 |
| 7.00 | TRANSIT | \$181,726.6 | \$0.0 | \$18,172.7 | \$0.0 | \$90,855.2 | \$72,698.8 | 71\% | \$51,616.2 | 29\% | \$21,082.7 |
|  | Unadjusted Development Charge Per Capita Unadjusted Development Charge Per Sq. M. |  |  |  |  |  |  |  | \$317.84 |  | \$4.24 |
| Total - 10 Year City-Wide General Services |  | \$903,472.8 | \$83,959.1 | \$63,800.0 | \$9,146.4 | \$236,533.6 | \$510,033.7 |  | \$468,888.3 |  | \$41,145.4 |
|  | Unadjusted Development Charge Per Capita (\$) Unadjusted Development Charge Per Sq. M. (\$) |  |  |  |  |  |  |  | \$2,887.30 |  | \$8.28 |

## CITY OF BRAMPTON

SUMMARY OF RESIDENTIAL AND NON-RESIDENTIAL DEVELOPMENT CHARGES CAPITAL PROGRAM FOR ROADS AND RELATED INFRASTRUCTURE: 2014-2041

|  |  |
| :--- | ---: |
| Population in New Units (2014-2041) | 311,666 |
| Non-residential Floor Space Growth in Square Meters (2014-2041) | $9,523,450$ |
| Industrial and Major Office | $7,491,150$ |
| Population Related | $2,032,300$ |



## 1. General Services

A summary of the "unadjusted" residential and non-residential development charges for the City-wide general services is presented in Table 5.

The capital forecast for the general services incorporates those projects identified to be related to development anticipated in the next ten years. However, not all of the capital costs are to be recovered from new development by way of development charges. Table 5 shows that $\$ 83.96$ million of the capital forecast relates to replacement of existing capital facilities or for shares of projects that provide benefit to the existing community. This amount results from the replacement of two fire stations, the portions of library collections materials, portion of the parking lease relating to non-public parking spaces and shares of development-related studies. These portions of capital costs will have to be funded from non-development charge revenue sources.

An additional share of $\$ 9.15$ million has been identified as available development charges reserves and represents the revenues collected from previous development charges. This portion has been netted out of the chargeable capital costs. Another share of the forecast, $\$ 236.53$ million, is attributable to development beyond the 2023 period (and may therefore be recovered under future development charge studies).

The DCA, s. 5 (1) 8 requires that development-related net capital costs for "soft" services be reduced by 10 per cent in calculating the applicable development charge. The discount does not apply to the Fire Services or services related to a highway. The 10 per cent share of development-related net capital costs not included in the development charge calculations must be funded from non-development charge sources. In total, about $\$ 63.80$ million is identified as the required 10 per cent reduction.

The total costs eligible for recovery through development for general services is $\$ 510.03$ million. This amount is allocated between the residential and non-residential sectors to derive the unadjusted development charges. Library and Recreation Services are all deemed to benefit residential development only, while the General Government, Fire Services, Public Works: Buildings \& Fleet, Parking and Transit services are allocated between both sectors based on shares of population and employment growth. Approximately $\$ 468.89$ million of the general services
development charges eligible capital program is deemed to benefit residential development. When this amount is divided by the ten year population growth in new units $(162,396)$ an unadjusted charge of $\$ 2,887.30$ per capita is the result. The nonresidential share of the general services capital program totals $\$ 41.15$ million and when this amount is divided by the ten year forecast of non-residential space growth ( $4,967,120$ square metres) an unadjusted charge of $\$ 8.28$ per square metre is the result. One general services non-residential charge has been calculated for all forms of development (industrial/office, and non-industrial/non-office) since these forms of land uses are expected to generate similar servicing requirements.

## 2. Roads Services

Roads services include roads structures, sidewalks, streetlights, intersection improvements, grade separations, gateways, traffic signalization and road projects associated with Bramwest Parkway/NSTC. The total net municipal cost estimated for this infrastructure is $\$ 1.44$ billion after grants, subsidies, and other recoveries are removed (see Table 6). This infrastructure will be used to service the ultimate development of the lands within the City's currently designated urban areas. This development is expected to occur over the next 28 years.

Not all of the net municipal costs are to be recovered from new development by way of development charges. Table 6 shows that $\$ 64.96$ million of the capital programs is identified as the benefit to existing share. This amount has been netted off the chargeable capital cost. Another deduction is made to account for development charges collected from prior growth ( $\$ 11.30$ million) related solely to the Bramwest NSTC corridor.

The remaining $\$ 1.37$ billion is related to development in the 2014-2041 period and has been included in the development charge calculation.

The capital program eligible for recovery through development charges is allocated to the residential and non-residential sectors based on future shares of population and employment growth over the planning period to 2041. On this basis, the allocation to the residential and non-residential sectors is calculated at 70 per cent and 30 per cent, respectively. This amount is allocated to the residential and non-residential sectors based on each sector's share of forecast future population in new units and employment growth to ultimate development. The residential sector's "unadjusted"
development charge is calculated at $\$ 3,067.64$ per capita. This charge is based on population in new units to growth to 2041 of $311,666$.

The non-residential share of the capital program costs has been allocated according to each use's share of total employment growth to 2041.

The industrial and major office development sector's share results in an "unadjusted" development charge of $\$ 33.21$ per square metre. This charge is based on growth in industrial and office floor space to 2041 of $7,491,150$ square metres.

The population related (i.e. non-industrial and non-office developments) sector's share results in an "unadjusted" development charge of $\$ 79.20$ per square metre. This charge is based on growth in population related floor space to 2041 of 2,032,300 square metres.

## 3. Adjusted Rates for City-Wide Residential and Non-Residential Development Charges

Final adjustments to the "unadjusted" development charge rates summarized above are made through a cash flow analysis. The analysis, details of which are included in the Appendices, considers the borrowing cost and interest earnings associated with the timing of expenditures and development charge receipts for each service.

Tables 7, 8 and 9 summarize the results of the adjustment for the residential and nonresidential components of the City-wide rates respectively. As shown on Table 7, the adjusted per capita rate for general services increases from $\$ 2,887.30$ to $\$ 3,021.08$ after the cash flow analysis. For all roads, the charge increases after the cash flow analysis, from $\$ 3,067.64$ to $\$ 3,331.71$ per capita. Residential City-wide development charges are proposed to vary by dwelling unit type to reflect their different occupancy factors and resulting demand for services. As shown in the Table, the proposed residential charge for City services ranges from $\$ 9,529$ for small apartments ( $<=750 \mathrm{sq} . \mathrm{ft}$ ) to $\$ 26,935$ for single detached and semi-detached units. The proposed charge for rows (and other multiple units) is $\$ 21,726$ and $\$ 15,225$ for large apartments ( $>750 \mathrm{sq} . \mathrm{ft}$ ).

Table 8 shows that the adjusted rate for Industrial and Office development increases from $\$ 41.49$ to $\$ 45.31$ per square metre. Table 9 shows that the adjusted rate for other non-residential development increases from $\$ 87.48$ to $\$ 96.70$ per square metre.

| TABLE 7 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CITY OF BRAMPTON RESIDENTIAL DEVELOPMENT CHARGE |  |  |  |  |  |  |
|  | Unadjusted Charge Per Capita | Adjusted Charge Per Capita After Cashflow | Charge Per Unit Type ${ }^{(1)}$ |  |  |  |
| SERVICE |  |  | Singles/ Semis | Rows / Other Multiples | Large Apts $>750$ sq.ft | Small Apts $<=750$ sq.ft |
| GENERAL GOVERNMENT | \$46.63 | \$50.95 | \$216 | \$174 | \$122 | \$76 |
| LIBRARY SERVICES | \$135.17 | \$155.97 | \$661 | \$533 | \$374 | \$234 |
| FIRE SERVICES | \$127.32 | \$148.79 | \$631 | \$509 | \$357 | \$223 |
| RECREATION SERVICES | \$2,131.83 | \$2,153.53 | \$9,131 | \$7,365 | \$5,161 | \$3,230 |
| PUBLIC WORKS | \$128.51 | \$150.17 | \$637 | \$514 | \$360 | \$225 |
| PARKING | \$0.00 | \$0.00 | \$0 | \$0 | \$0 | \$0 |
| TRANSIT | \$317.84 | \$361.67 | \$1,533 | \$1,237 | \$867 | \$543 |
| SUB-TOTAL PER CAPITA | \$2,887.30 | \$3,021.08 | \$12,809 | \$10,332 | \$7,241 | \$4,531 |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$2,950.86 | \$3,201.00 | \$13,572 | \$10,947 | \$7,671 | \$4,802 |
| ROADS - BRAMWEST/NSTC | \$116.77 | \$130.71 | \$554 | \$447 | \$313 | \$196 |
| TOTAL CHARGE PER CAPITA | \$5,954.94 | \$6,352.79 | \$26,935 | \$21,726 | \$15,225 | \$9,529 |


| TABLE 8 |  |  |
| :---: | :---: | :---: |
| CITY OF BRAMPTON |  |  |
| NON-RESIDENTIAL DEVELOPMENT CHARGE INDUSTRIAL/OFFICE DEVELOPMENT CHARGE |  |  |
| SERVICE | Unadjusted Charge (\$/sq.m.) | Adjusted Charge (\$/sq.m.) |
| GENERAL GOVERNMENT | \$0.62 | \$0.68 |
| LIBRARY SERVICES | \$0.00 | \$0.00 |
| FIRE SERVICES | \$1.70 | \$1.97 |
| RECREATION SERVICES | \$0.00 | \$0.00 |
| PUBLIC WORKS | \$1.72 | \$1.99 |
| PARKING | \$0.00 | \$0.00 |
| TRANSIT | \$4.24 | \$4.79 |
| SUB-TOTAL PER SQ METRE | \$8.28 | \$9.43 |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$31.95 | \$34.46 |
| ROADS - BRAMWEST NSTC | \$1.26 | \$1.42 |
| TOTAL CHARGE PER SQ METRE | \$41.49 | \$45.31 |


| TABLE 9 |  |  |
| :---: | :---: | :---: |
| CITY OF BRAMPTON |  |  |
| NON-RESIDENTIAL DEVELOPMENT CHARGE <br> NON-INDUSTRIALINON-OFFICE DEVELOPMENT CHARGE |  |  |
| SERVICE | Unadjusted Charge (\$/sq.m.) | Adjusted Charge (\$/sq.m.) |
| GENERAL GOVERNMENT | \$0.62 | \$0.68 |
| LIBRARY SERVICES | \$0.00 | \$0.00 |
| FIRE SERVICES | \$1.70 | \$1.97 |
| RECREATION SERVICES | \$0.00 | \$0.00 |
| PUBLIC WORKS | \$1.72 | \$1.99 |
| PARKING | \$0.00 | \$0.00 |
| TRANSIT | \$4.24 | \$4.79 |
| SUB-TOTAL PER SQ METRE | \$8.28 | \$9.43 |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$76.18 | \$83.82 |
| ROADS - BRAMWEST NSTC | \$3.01 | \$3.45 |
| TOTAL CHARGE PER SQ METRE | \$87.48 | \$96.70 |

## VII COMPARISON OF CALCULATED AND CURRENT DEVELOPMENT CHARGES

Tables 10, 11 and 12 present a comparison of total proposed City-wide development charges for a single/semi-detached housing unit and per square metre respectively with the City's existing charges (as of February 1, 2014).

Table 10 shows that the calculated charge per single/semi detached unit of $\$ 26,935$ will produce an increase of $\$ 1,349$, or 5.3 per cent, over the present development charge.

Table 11 shows the calculated charge for the non-residential Industrial and Office sectors. The calculated charge of $\$ 45.31$ per square metre represents a decrease of about 7.9 per cent ( $\$ 3.90$ ) from the existing rate of $\$ 49.21$.

Table 12 shows the calculated charge for the other non-residential uses. The calculated charge of $\$ 96.70$ per square metre represents a decrease of about 6.7 per cent $(\$ 6.96)$ over the existing rate of $\$ 103.66$.

| RESIDENTIAL DEVELOPMENT | ABLE 10 <br> F BRAMPTON ARGE PER SIN | ISEMI DETAC | ED UNIT |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Current Charge per Single/Semi | Calculated <br> Charge per <br> Single/Semi | Differe Calculated Cha | in <br> Current <br> e |
| SERVICE | S/Unit |  | \$ | \% |
| GENERAL GOVERNMENT | \$47 | \$216 | \$169 | 362.6\% |
| LIBRARY SERVICES | \$716 | \$661 | (\$55) | -7.7\% |
| FIRE SERVICES | \$485 | \$631 | \$146 | 30.2\% |
| RECREATION SERVICES | \$8,261 | \$9,131 | \$870 | 10.5\% |
| PUBLIC WORKS | \$552 | \$637 | \$85 | 15.4\% |
| PARKING | \$343 | \$0 | (\$343) | -100.0\% |
| TRANSIT | \$1,307 | \$1,533 | \$226 | 17.3\% |
| SUB-TOTAL GENERAL SERVICES | \$11,711 | \$12,809 | \$1,098 | 9.4\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$13,291 | \$13,572 | \$281 | 2.1\% |
| ROADS - BRAMWEST NSTC | \$584 | \$554 | (\$30) | -5.1\% |
| TOTAL CHARGE PER UNIT | \$25,586 | \$26,935 | \$1,349 | 5.3\% |


| NON-RESIDENTIAL DEVEL INDUSTRIA | TABLE 11 <br> OF BRAMPTON PMENT CHARGE FFFICE DEVELO | PER SQUARE ME MENT | TRE |  |
| :---: | :---: | :---: | :---: | :---: |
| SERVICE | Current Industrial and Office Charge | Calculated Industrial and Office Charge | Differ Calculated Ch | ee in Current e |
|  | \$/sq. m |  | \$ | \% |
| GENERAL GOVERNMENT | \$0.15 | \$0.68 | \$0.53 | 343.7\% |
| LIBRARY SERVICES | \$0.00 | \$0.00 | - |  |
| FIRE SERVICES | \$1.61 | \$1.97 | \$0.36 | 22.4\% |
| RECREATION SERVICES | \$0.00 | \$0.00 |  |  |
| PUBLIC WORKS | \$1.84 | \$1.99 | \$0.15 | 8.2\% |
| PARKING | \$1.14 | \$0.00 | (\$1.14) | -100.0\% |
| TRANSIT | \$4.34 | \$4.79 | \$0.45 | 10.4\% |
| SUB-TOTAL GENERAL SERVICES | \$9.08 | \$9.43 | \$0.35 | 3.8\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$38.47 | \$34.46 | (\$4.01) | -10.4\% |
| ROADS - BRAMWEST NSTC | \$1.66 | \$1.42 | (\$0.24) | -14.3\% |
| TOTAL CHARGE PER SQUARE METRE | \$49.21 | \$45.31 | (\$3.90) | -7.9\% |


| NON-RESIDENTIAL DEVEL NON-INDUSTRIAL | TABLE 12 <br> OF BRAMPTON PMENT CHARGE <br> D NON-OFFICE | PER SQUARE ME EVELOPMENT | TRE |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Current NonIndustrial and Non-Office Charge | Calculated NonIndustrial and Non-Office Charge |  | e in Current e |
| SERVICE | \$/sq. m |  | \$ | \% |
| GENERAL GOVERNMENT | \$0.18 | \$0.68 | \$0.50 | 287.2\% |
| LIBRARY SERVICES | \$0.00 | \$0.00 | - |  |
| FIRE SERVICES | \$1.84 | \$1.97 | \$0.13 | 6.8\% |
| RECREATION SERVICES | \$0.00 | \$0.00 | - |  |
| PUBLIC WORKS | \$2.11 | \$1.99 | (\$0.12) | -5.6\% |
| PARKING | \$1.31 | \$0.00 | (\$1.31) | -100.0\% |
| TRANSIT | \$4.97 | \$4.79 | (\$0.18) | -3.7\% |
| SUB-TOTAL GENERAL SERVICES | \$10.41 | \$9.43 | (\$0.98) | -9.4\% |
| ROADS - EXCLUDING BRAMWEST/NSTC | \$88.74 | \$83.82 | (\$4.92) | -5.5\% |
| ROADS - BRAMWEST NSTC | \$4.51 | \$3.45 | (\$1.06) | -23.5\% |
| TOTAL CHARGE PER SQUARE METRE | \$103.66 | \$96.70 | (\$6.96) | -6.7\% |

## VIII LONG-TERM CAPITAL AND OPERATING COSTS

This section provides a brief examination of the long-term capital and operating costs for the capital facilities and infrastructure to be included in the development charges by-law. This examination is required as one of the features of the Development Charges Act, 1997.

## A. NET OPERATING COSTS FOR THE CITY'S SERVICES ESTIMATED TO INCREASE BY \$56.17 MILLION OVER 10 YEARS

Table 13 summarizes the estimated increase in net operating costs that the City will experience for additions associated with the planned capital program. These estimates were provided by City Finance based on the 2014 Capital Budget

As shown in Table 13, by 2023, the City's net operating costs for general services are estimated to increase by $\$ 53.10$ million. Significant increases in net operating costs will be experienced as new facilities such as fire stations, community centres and busses are added. Operating and maintenance costs will also increase as additions to the City's road network are made. Page 2 of the table shows that $\$ 3.07$ million in additional operating costs are anticipated over the first 10 years of the program.

## B. LONG-TERM CAPITAL FINANCING FROM NON-DEVELOPMENT CHARGE SOURCES FOR GENERAL SERVICES TOTALS \$393.43 MILLION

Table 13 also summarizes the components of the development-related capital program that will require funding from non-development charge sources as discussed above in Section VI. In total $\$ 393.43$ million will need to be financed from non-development charge sources over the next ten years for General Services. This includes $\$ 236.53$ million in interim financing, would be addressed through the City's annual budget process. Because the by-laws must be revisited at least every five years, however, it is difficult to determine the quantum of interim financing that may be required. This also includes $\$ 9.15$ million in development charges reserves which can offset a portion of the capital program.

Appendix E provides a breakdown of the non-development charge financing requirements by service.

## C. LONG-TERM CAPITAL FINANCING FROM NON-DEVELOPMENT CHARGE SOURCES FOR ENGINEERED SERVICES TOTALS \$76.25 MILLION TO 2041

Page 2 of Table 13 provides a summary of non-development charges funding for road infrastructure. Most notably, $\$ 64.96$ million in taxation funding is required for the replacement share of projects. In addition, $\$ 11.30$ million in development charges reserves are on hand to fund a portion of program.


## Notes

(1) To extent possible costs have been offset by existing DC Reserve Fund Balances.
(2) Costs for growth beyond 2023 may be recovered from future $D C$ and therefore may only be an interim financing requirement.

| NET OPERATING IMPACTS | TABLE 13 -PAGE 2 <br> CITY OF BRAMPTON <br> G TERM CAPITAL AND OPERATING COST IMPACTS <br> ENGINEERED SERVICES (\$000) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL |
| Roads | \$1,040.0 | \$1,131.5 | \$1,875.5 | \$2,423.5 | \$2,626.5 | \$2,804.5 | \$2,859.5 | \$3,006.5 | \$3,067.5 | \$3,067.5 | n/a |
| TOTAL OPERATING IMPACTS | \$1,040.0 | \$1,131.5 | \$1,875.5 | \$2,423.5 | \$2,626.5 | \$2,804.5 | \$2,859.5 | \$3,006.5 | \$3,067.5 | \$3,067.5 | n.a. |
| LONG-TERM CAPITAL IMPACTS |  |  |  |  |  |  |  |  |  |  |  |
|  | 2014-2041 |  |  |  |  |  |  |  |  |  |  |
| ROADS |  |  |  |  |  |  |  |  |  |  |  |
| Total Net Cost | \$1,442,080.8 |  |  |  |  |  |  |  |  |  |  |
| Net Cost From Development Charges | \$1,365,826.3 |  |  |  |  |  |  |  |  |  |  |
| Net Cost From Non-DC Sources | \$76,254.4 |  |  |  |  |  |  |  |  |  |  |
| - Discount Portion | \$0.0 |  |  |  |  |  |  |  |  |  |  |
| - Replacement/BTE | \$64,958.6 |  |  |  |  |  |  |  |  |  |  |
| - Available DC Reserves (1) | \$11,295.9 |  |  |  |  |  |  |  |  |  |  |
| - For Post 2041 Development (2) | \$0.0 |  |  |  |  |  |  |  |  |  |  |
| TOTAL LONG-TERM CAPITAL IMPACTS | \$76,254.4 |  |  |  |  |  |  |  |  |  |  |
| Notes: |  |  |  |  |  |  |  |  |  |  |  |
| (1) To extent possible costs have been offset by existing DC Reserve Fund Balances. |  |  |  |  |  |  |  |  |  |  |  |

No significant changes are recommended to the City's current policies and practices regarding development charge administration. In this regard:

- It is recommended that practices regarding collection of development charges and by-law administration continue to the extent possible.
- It is further recommended that the collection and administration policies be as consistent as practicable with those of the Regional Municipality of Peel in order to simplify by-law administration and aid understanding for those required to pay the charges.
- It is recommended that the by-law permit the payment of a development charge in cash or through services in lieu agreements. The municipality is not obligated to enter into services in lieu agreements.
- As required under the DCA, the City should codify any rules regarding application of the by-laws and exemptions within the development charges bylaws proposed for adoption.
- It is recommended that no exemptions, other than those required in the Development Charges Act, 1997, be formally adopted in the by-laws.
- The current non-statutory discount for industrial development is proposed to be eliminated since the calculated rate is lower than the City's current discounted rate.
- City Staff have proposed that exemptions on portions of 'places of worship' and 'full service hotels' be maintained.
- City Staff have proposed a change in by-law wording that would waive development charges on the work portion of 'live-work' units
- It is recommended that the City continue to pursue cost-sharing and uploading with the Regional Municipality of Peel for road-related infrastructure that meets the criteria of Regional significance.
- It is proposed that conservation authorities be removed from the definition of a 'local board'
- It is recommended that Council adopt a set of Local Service Guidelines that will be presented through a Corporate Report.
- It is recommended that Council adopt the development-related capital forecast included in this background study, subject to annual review through the City's normal capital budget process.


## APPENDIX A

## DEVELOPMENT FORECAST

## APPENDIX A <br> RESIDENTIAL AND NON-RESIDENTIAL DEVELOPMENT FORECAST

This appendix provides the details of the development forecast used in the preparation of the Development Charges Background Study for the City of Brampton. The development forecast in the development charges background study is based on estimates of growth occurring within approved Official Plan designated urban areas. This forecast is consistent with the population and employment forecasts endorsed by City Council in April 2014 for use in completing the City's 2014 Development Charges By-law update.

## Historical Activities

A. 1 Historic Population, Households \& Employment
A. 2 Household Size by Unit Type by Period of Construction

Forecast Tables
A. 3 Population, Household \& Employment Forecast Summary
A. 4 Forecast Population \& Household Growth Summary
A. 5 Households By Unit Type
A. 6 Household Growth By Unit Type
A. 7 Persons-per-unit (PPU) in New Units
A. 8 Forecast Population in New Units
A. 9 Forecast Employment Growth
A. 10 Non-Residential Space Forecast

The appendix begins with a brief discussion of the forecast key inputs and results in the context of recent development activity. This is followed by more detailed methodological discussions of the residential and non-residential forecast.

## A. FORECAST KEY INPUTS

In preparing updated forecast for the City of Brampton's land use and infrastructure planning needs and Development Charges Background Study, the following were incorporated:

- Amendment 2 to the Growth Plan and its background work contained in Greater Golden Horseshoe Forecasts to 2041, Technical Report, November 2012 and its June 2013 Addendum;
- Region of Peel and City of Brampton Official Plans
- 2011 Census data on population and housing;
- 2011 National Household Survey on housing occupancy (persons per unit) and employment by place of work;
- City of Brampton Employment Survey to 2013;
- A full update of the City of Brampton's land use databases including existing and potential housing unit counts and existing and potential employment land development;
- Changes to new secondary plan areas resulting from revised draft secondary plans and newly submitted block plans. These revisions include: SPA 40 (Bram West); SPA 47 (Highway 427 Industrial); SPA 48 (Sandringham Wellington North) and SPA 51 (Mount Pleasant);
- An emerging planning framework for the Heritage Heights area as a result of Official Plan Amendment 43 and more work by the land owners on their Heritage Heights Vision Plan prepared in early 2013


## B. FORECASTS PROJECT SLIGHTLY LESS GROWTH THAN RECENT ACTIVITY

During the 10-year period from 2004 to 2013 the City of Brampton experienced rapid population and employment growth. This growth was fuelled by a strong GTA economy and continued migration into the metropolitan region. Moving forward, Brampton is expected to continue to experience rapid housing growth until its greenfield housing capacity becomes largely exhausted at some point during the 2030s. However, the rate of growth is expected to slow from the levels experienced over the past 10 years.

## 1. Historical Growth in Population and Housing Units in Brampton Has Been Rapid (Table A.1)

Brampton's population and housing growth has well exceeded the GTA average in recent years. Between the 2001 and 2011 Census, the population of the GTA grew by 972,200 people or 19 per cent. During this same period the City of Brampton's population grew by approximately 61 per cent per cent to a 2011 Census value of 523,900.

| Population Growth in Brampton, Peel Region and the GTA 2001-2011 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $2001$ <br> Population | 2006 Population | 2011 <br> Population | $\begin{gathered} \text { 2002-2011 } \\ \text { Population } \\ \text { Growth } \end{gathered}$ |
| Brampton | 325,400 | 433,800 | 523,900 | $\begin{array}{r} 198,500 \\ 61 \% \end{array}$ |
| Peel Region | 989,000 | 1,159,500 | 1,296,800 | $\begin{array}{r} 307,800 \\ 31 \% \end{array}$ |
| GTA | 5,081,800 | 5,556,000 | 6,054,000 | $\begin{array}{r} \hline 972,200 \\ 19 \% \\ \hline \end{array}$ |

Note: See Appendix A Table 1
Source: Statistics Canada, 2001, 2006, 2011 Census

The number of housing units in Brampton has grown at a lower rate than population; likely as a result of the increase in the average number of persons residing in dwelling units. In contrast to other parts of the GTA, average household sizes in Brampton have grown over the course of the last decade, from an average household size of 3.4 in 2004 to 3.53 in 2013.

The City of Brampton has experienced stable employment growth over the past decade. In early years the City's employment growth rate slowed from $3.1 \%$ per year from 2004 to 2006 to $2 \%$ from 2007 to 2011. In recent years, however, the growth rate has rebounded to approximately $3.8 \%$ in 2012 and 2013.

| Employment Growth in Brampton, Peel Region and the GTA 2002 to 2011 |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | $\begin{array}{l}\text { 2001 } \\ \text { Employment }\end{array}$ | $\begin{array}{l}\text { 2006 } \\ \text { Employment }\end{array}$ | $\begin{array}{l}\text { 2011 } \\ \text { Employment }\end{array}$ | $\begin{array}{l}\text { 2002-2011 } \\ \text { Employment } \\ \text { Growth }\end{array}$ |  |
| Brampton | 133,640 | 155,890 | 172,120 | $\begin{array}{r}38,480 \\ 29 \%\end{array}$ |  |
| Peel Region | 534,300 | 608,000 | 649,400 | 154,300 |  |
| $22 \%$ |  |  |  |  |  |$]$

Note: See Appendix A Table 3
Source: Statistics Canada, 2001, 2006 Census, 2011 Census

Over the 10-year period from 2004-2013, the City's employment base increased by $30.6 \%$. Brampton added 43,439 new employees in the 2004-2013 period. These figures are slightly higher than the 10-year growth rates for the 2002-2011 Census periods, where the City's employment base grew by $28.8 \%$. In the past 10 years, the City of Brampton accommodated 25 per cent of Peel Region's and 10 per cent of the GTA's employment growth during the period.

## 2. Brampton Households Have High Occupancy Levels (Table A.2)

Occupancy levels for single and semi detached, row and other multiple and apartment units in Brampton by period of construction are provided in Table A.2. In 2011, the average Brampton dwelling contained approximately 3.5 persons, which is significantly higher than the GTA average The values are from the National Household Survey (NHS). The 2001-2011 PPU values for each new dwelling type are: Single detached 4.31; Semis 3.87; Rows 3.31; and Apartments 2.10. These values are forecasted to remain relatively similar over time (see Table A.7).

## C. RESIDENTIAL FORECAST HAS BEEN UPDATED TO REFLECT THE LATEST AVAILABLE INFORMATION

Much of the residential growth forecast is based on the City's Official Plan growth targets and 2011 Census data. In 2013, the Province updated Schedule 3 population and employment targets at the Regional level through Amendment 2 to the Growth Plan for the Greater Golden Horseshoe.

The residential growth forecast incorporates 2011 Census data including population and the 2011 National Household Survey for data on occupied dwelling unit types, and average household size by dwelling unit type Hemson has also utilized updates of the City of Brampton's land use databases to supplement the Census and NHS data.

## D. FORECAST OF RESIDENTIAL UNITS BY STRUCTURE TYPE IS USED TO DISTRIBUTE POPULATION GROWTH IN NEW UNITS

The residential unit and population in new units forecast for the City is based on the forecast of three unit structure types: singles and semis; rows and other multiples; and apartments. The population in new units are estimated using person per unit factors.

The attached series of tables provide all of the assumptions and results for the forecasts. The purpose of each table and key assumptions are provided in the descriptions below:

## 1. Forecast of Households and Population (Tables A. 3 and A.4)

Table A. 3 provides a summary of the total City-wide household, population and employment forecast from 2014 to ultimate development. Ultimate development for
the purposes of this development charges study is 2041. Table A. 4 details the annual growth of population, housing, population in new units and employment to 2041

The City's Census population is forecast to rise from approximately 557,800 in 2013 to 701,900 in 2023 and to 855,000 at ultimate development (in 2041). This represents respective increases of 26 per cent and 53 per cent when measured against the 2013 population. The City's Census population estimates are slightly lower than the Official Plan targets due to Census undercoverage. This undercoverage is commonly estimated at $4 \%$.

Households are forecast to increase from approximately 158,240 in 2013 to 201,405 in 2023 and to 248,326 at ultimate development. These are increases of 27 per cent and 57 per cent respectively. The higher rate of household growth compared to population growth reflects a decline in occupancy levels expected in existing housing units and a significant shift to higher density development with lower persons per unit.

The population estimated to reside in the new dwelling units is 162,396 over the 10 year period and 311,666 over the longer period to ultimate development (in 2041). These estimates are based on application of person per unit factors to each dwelling type. The per capita residential development charge rates are calculated based on these estimates.

Tables A. 5 and A. 6 detail housing unit growth for singles and semis, rows and other multiples and apartments. The forecast of residential units by unit type applies an assumption of the mix of development during each of the five year Census periods. In the initial 10 -year forecast period from 2014-2023, which applies to "soft services," approximately 66 per cent of new housing units are anticipated to be single and semi detached units, 20 per cent rows and other multiples and 13 per cent apartments. This mix is expected to change over the course of the forecast so that over the 2024-2041 period about 43 per cent of new housing units are expected to be singles/semis, 19 per cent rows and other multiples and 38 per cent apartments. The higher share of apartment units in the later part of the forecast reflects the shrinking of the City's land supply and a shift towards intensification of existing urban areas within Brampton's Urban Growth Centre. The forecast of population in new units is shown in Tables A. 7 and A. 8 .

## E. NON-RESIDENTIAL SPACE FORECAST BASED ON THE FORECAST OF EMPLOYMENT (TABLES A.9 AND A.10)

City-wide non-residential development charges are calculated on a per square metre basis. Therefore, as required by the DCA, a forecast for non-residential building space is provided. Consistent with the residential forecast, the non-residential building space forecast covers a period from 2014 to ultimate development (2041). The 10-year forecast period (2014-2023) is used for "soft" services and the forecast to ultimate development is used for engineered services (e.g. roads and related). The nonresidential building space used in this study is based on the employment forecast.

The forecast of employment in the City is separated into three categories. They are:

- Population-related employment - employment scattered through the community including most retail and institutional employment and home-based employment;
- Major office employment - employment in office buildings of 20,000 square feet or greater; and
- Employment land employment - the mix of commercial and industrial activities occurring in what are typically (but somewhat inaccurately) called industrial areas.

The non-residential space forecast prepared for development charges purposes is based on these employment forecasts and described below.

## 1. Population-Related Employment and Space Forecast

In 2013, approximately 80,780 or 44 per cent of the City's 185,570 employees are employed in population-related activities. City-wide population-related employment is forecast to grow by 34 per cent between 2013 and 2023 to a total of 108,410 employees. Growth in the period following 2023 is expected to be modest with total population-related employment increasing to 134,120 at ultimate development.

It is estimated that retail and commercial employment represents a majority of the City's current population-related employment. Retail and other commercial jobs are expected to comprise 50 per cent of population-related employment growth throughout the forecast. For converting population-related employment growth to building space a factor of 40 square metre per employee is used.

Over the 10 -year planning period 2014-2023, about 1.02 million square metre of building space is forecast to be added in this category. Over the period to build-out 2.03 million square metres will be added.

## 2. Major Office Employment and Space Forecast

In 2013, 13,590 workers or 7 per cent of the City's total employment is employed in the major office category. In the 10 -year forecast period Brampton's major office employment is forecast to increase by 83 percent to 24,850 employees. At ultimate development 47,290 employees are forecast to be employed in the major office category.

While major office space has a high profile in the community, employment in this category is not a large part of the existing base in Brampton (7.5\%). This share of total employment is expected to continue into the future with the development of the City's Urban Growth Centre.

A ratio of $27 \mathrm{~m}^{2}$ per employee is used in the forecast to estimate future major office building space. Approximately $304,000 \mathrm{~m}^{2}$ of major office space is forecast to be added by 2023. By ultimate development about $910,000 \mathrm{~m}^{2}$ is forecast.

## 3. Employment Land Forecast

Employment within designated employment lands is the largest category of employment in Brampton, and this is expected to remain the case throughout the forecast. Typical operations that occur on employment lands include manufacturing, distribution and smaller offices.

In 2013, an estimated 91,200 people, or 49 per cent of the City's total employment, were employed in the employment lands category. With the development of the west Brampton employment area this amount is expected to grow by 30 per cent over the 10-year forecast period from 2014-2023 and by 54 per cent to ultimate development.

Growth in building space on employment lands is forecast by applying a ratio of 135 $\mathrm{m}^{2}$ per employee. Approximately 3.65 million $\mathrm{m}^{2}$ are forecast to be added by 2023 and 6.58 million $\mathrm{m}^{2}$ are expected to be added by 2041.

TABLE A. 1
City of Brampton
Historic Population, Households \& Employment

| Mid-Year | Population | Growth | Growth \% | Households | Growth | Growth \% | HH Size | Employment | Growth | Growth \% | Activity Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2001 | 325,400 | - | - | 97,600 | - | - | 3.33 | 133,640 | - | - | 41.1\% |
| 2002 | 344,661 | 19,261 | 5.9\% | 102,699 | 5,099 | 5.2\% | 3.36 | 137,820 | 4,180 | 3.1\% | 40.0\% |
| 2003 | 365,062 | 20,401 | 5.9\% | 108,064 | 5,365 | 5.2\% | 3.38 | 142,131 | 4,311 | 3.1\% | 38.9\% |
| 2004 | 386,670 | 21,608 | 5.9\% | 113,709 | 5,645 | 5.2\% | 3.40 | 146,577 | 4,446 | 3.1\% | 37.9\% |
| 2005 | 409,558 | 22,888 | 5.9\% | 119,649 | 5,940 | 5.2\% | 3.42 | 151,162 | 4,585 | 3.1\% | 36.9\% |
| 2006 | 433,800 | 24,242 | 5.9\% | 125,900 | 6,251 | 5.2\% | 3.45 | 155,890 | 4,728 | 3.1\% | 35.9\% |
| 2007 | 450,486 | 16,686 | 3.8\% | 130,261 | 4,361 | 3.5\% | 3.46 | 159,009 | 3,119 | 2.0\% | 35.3\% |
| 2008 | 467,814 | 17,328 | 3.8\% | 134,773 | 4,512 | 3.5\% | 3.47 | 162,190 | 3,181 | 2.0\% | 34.7\% |
| 2009 | 485,808 | 17,994 | 3.8\% | 139,442 | 4,669 | 3.5\% | 3.48 | 165,435 | 3,245 | 2.0\% | 34.1\% |
| 2010 | 504,495 | 18,687 | 3.8\% | 144,272 | 4,830 | 3.5\% | 3.50 | 168,744 | 3,310 | 2.0\% | 33.4\% |
| 2011 | 523,900 | 19,405 | 3.8\% | 149,270 | 4,998 | 3.5\% | 3.51 | 172,120 | 3,376 | 2.0\% | 32.9\% |
| 2012 | 541,300 | 17,400 | 3.3\% | 153,930 | 4,660 | 3.1\% | 3.52 | 178,730 | 6,610 | 3.8\% | 33.0\% |
| 2013 | 557,800 | 16,500 | 3.0\% | 158,240 | 4,310 | 2.8\% | 3.53 | 185,570 | 6,840 | 3.8\% | 33.3\% |
| 2004-2013 |  | 192,738 | 52.8\% |  | 50,176 | 46.4\% |  |  | 43,439 | 30.6\% |  |

Source: Statistics Canada, Census of Canada

TABLE A. 2
Household Size by Unit Type by Period of Construction
Geography: Brampton CY ( $26.5 \%$ )

| Period of Construction |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Pre 1945 | 1946-1960 | 1961-1970 | 1971-1980 | 1981-1985 | 1986-1990 | 1991-1995 | 1996-2000 | 2001-2005 | 2006-2011 | Pre 2001 | 2001-2011 | Total |
| Singles |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 2,865 | 8,190 | 16,635 | 25,435 | 26,345 | 27,585 | 18,420 | 32,675 | 88,135 | 55,955 | 158,150 | 144,090 | 302,240 |
| Households | 975 | 2,890 | 5,870 | 8,065 | 7,655 | 7,435 | 4,745 | 7,960 | 20,365 | 13,035 | 45,595 | 33,400 | 78,995 |
| Household Size | 2.94 | 2.83 | 2.83 | 3.15 | 3.44 | 3.71 | 3.88 | 4.10 | 4.33 | 4.29 | 3.47 | 4.31 | 3.83 |
| Semis |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 430 | 1,225 | 5,785 | 11,465 | 2,315 | 1,420 | 3,400 | 10,875 | 24,980 | 11,675 | 36,915 | 36,655 | 73,570 |
| Households | 130 | 385 | 1,805 | 3,630 | 665 | 440 | 905 | 2,910 | 6,435 | 3,035 | 10,870 | 9,470 | 20,340 |
| Household Size | 3.31 | 3.18 | 3.20 | 3.16 | 3.48 | 3.23 | 3.76 | 3.74 | 3.88 | 3.85 | 3.40 | 3.87 | 3.62 |
| Singles \& Semis |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 3,295 | 9,415 | 22,420 | 36,900 | 28,660 | 29,005 | 21,820 | 43,550 | 113,115 | 67,630 | 195,065 | 180,745 | 375,810 |
| Households | 1,105 | 3,275 | 7,675 | 11,695 | 8,320 | 7,875 | 5,650 | 10,870 | 26,800 | 16,070 | 56,465 | 42,870 | 99,335 |
| Household Size | 2.98 | 2.87 | 2.92 | 3.16 | 3.44 | 3.68 | 3.86 | 4.01 | 4.22 | 4.21 | 3.45 | 4.22 | 3.78 |
| Rows |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 320 | 1,005 | 3,590 | 11,120 | 4,230 | 4,275 | 5,240 | 7,925 | 9,580 | 8,595 | 37,705 | 18,175 | 55,880 |
| Households | 95 | 340 | 1,125 | 3,760 | 1,290 | 1,335 | 1,605 | 2,495 | 2,705 | 2,790 | 12,045 | 5,495 | 17,540 |
| Household Size | 3.37 | 2.96 | 3.19 | 2.96 | 3.28 | 3.20 | 3.26 | 3.18 | 3.54 | 3.08 | 3.13 | 3.31 | 3.19 |
| Apartments (no duplex) - 1BR or Less |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 230 | 760 | 1,685 | 2,635 | 1,860 | 1,840 | 1,260 | 915 | 540 | 1,355 | 11,185 | 1,895 | 13,080 |
| Households | 170 | 410 | 1,005 | 1,490 | 960 | 940 | 605 | 355 | 280 | 965 | 5,935 | 1,245 | 7,180 |
| Household Size | 1.35 | 1.85 | 1.68 | 1.77 | 1.94 | 1.96 | 2.08 | 2.58 | 1.93 | 1.40 | 1.88 | 1.52 | 1.82 |
| Apartments (no duplex) - 2BR or More |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 935 | 2,655 | 5,745 | 13,215 | 7,230 | 5,250 | 3,055 | 1,785 | 1,480 | 2,205 | 39,870 | 3,685 | 43,555 |
| Households | 310 | 940 | 2,120 | 4,475 | 2,525 | 2,125 | 1,170 | 725 | 550 | 955 | 14,390 | 1,505 | 15,895 |
| Household Size | 3.02 | 2.82 | 2.71 | 2.95 | 2.86 | 2.47 | 2.61 | 2.46 | 2.69 | 2.31 | 2.77 | 2.45 | 2.74 |
| All Apartments (no duplex) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 1,495 | 3,645 | 7,675 | 16,355 | 9,130 | 7,245 | 4,085 | 2,445 | 2,040 | 3,780 | 52,075 | 5,820 | 57,895 |
| Households | 645 | 1,460 | 3,275 | 6,225 | 3,540 | 3,105 | 1,720 | 1,020 | 800 | 1,965 | 20,990 | 2,765 | 23,755 |
| Household Size | 2.32 | 2.50 | 2.34 | 2.63 | 2.58 | 2.33 | 2.38 | 2.40 | 2.55 | 1.92 | 2.48 | 2.10 | 2.44 |
| Duplex Units |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 305 | 810 | 1,435 | 2,920 | 4,805 | 6,655 | 4,080 | 4,545 | 4,945 | 1,120 | 25,555 | 6,065 | 31,620 |
| Households | 135 | 360 | 520 | 875 | 1,270 | 1,780 | 1,070 | 1,115 | 1,185 | 335 | 7,125 | 1,520 | 8,645 |
| Household Size | 2.26 | 2.25 | 2.76 | 3.34 | 3.78 | 3.74 | 3.81 | 4.08 | 4.17 | 3.34 | 3.59 | 3.99 | 3.66 |
| All Units |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Household Population | 5,110 | 14,065 | 33,685 | 64,375 | 42,020 | 40,525 | 31,145 | 53,920 | 124,735 | 80,005 | 284,845 | 204,740 | 489,585 |
| Households | 1,845 | 5,075 | 12,075 | 21,680 | 13,150 | 12,315 | 8,975 | 14,385 | 30,305 | 20,825 | 89,500 | 51,130 | 140,630 |
| Household Size | 2.77 | 2.77 | 2.79 | 2.97 | 3.20 | 3.29 | 3.47 | 3.75 | 4.12 | 3.84 | 3.18 | 4.00 | 3.48 |

Source: Statistics Canada, 2011 National Household Survey Special Run.
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TABLE A. 4
Forecast Population \& Household Growth Summary

| Mid-Year | Population Growth | Population Growth \% | Household Growth | Household Growth \% | Pop'n in New HHs | Employment Growth | Employment Growth \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 |  |  |  |  |  |  |  |
| 2012 |  |  |  |  |  |  |  |
| 2013 |  |  |  |  |  |  |  |
| 2014 | 13,900 | 2.3\% | 3,635 | 2.3\% | 14,619 | 6,800 | 3.7\% |
| 2015 | 15,600 | 2.5\% | 4,120 | 2.5\% | 16,034 | 7,220 | 3.8\% |
| 2016 | 15,900 | 2.6\% | 4,292 | 2.6\% | 16,131 | 7,210 | 3.6\% |
| 2017 | 14,500 | 2.6\% | 4,500 | 2.6\% | 17,281 | 6,920 | 3.3\% |
| 2018 | 14,800 | 2.7\% | 4,650 | 2.7\% | 17,586 | 6,800 | 3.2\% |
| 2019 | 14,800 | 2.6\% | 4,700 | 2.6\% | 17,523 | 6,730 | 3.1\% |
| 2020 | 14,200 | 2.5\% | 4,550 | 2.5\% | 16,894 | 6,580 | 2.9\% |
| 2021 | 13,500 | 2.3\% | 4,378 | 2.3\% | 16,135 | 6,400 | 2.7\% |
| 2022 | 13,400 | 2.2\% | 4,155 | 2.2\% | 15,096 | 5,590 | 2.3\% |
| 2023 | 13,500 | 2.1\% | 4,185 | 2.1\% | 15,097 | 5,660 | 2.3\% |
| 2024 | 13,200 | 2.1\% | 4,155 | 2.1\% | 14,846 | 5,700 | 2.3\% |
| 2025 | 13,400 | 2.0\% | 4,205 | 2.0\% | 14,925 | 5,740 | 2.2\% |
| 2026 | 13,400 | 2.0\% | 4,256 | 2.0\% | 14,983 | 5,640 | 2.1\% |
| 2027 | 14,200 | 2.0\% | 4,235 | 2.0\% | 14,812 | 5,540 | 2.1\% |
| 2028 | 14,300 | 1.9\% | 4,225 | 1.9\% | 14,771 | 5,410 | 2.0\% |
| 2029 | 13,900 | 1.9\% | 4,150 | 1.9\% | 14,515 | 5,030 | 1.8\% |
| 2030 | 12,500 | 1.7\% | 3,750 | 1.7\% | 12,879 | 4,630 | 1.6\% |
| 2031 | 7,400 | 1.0\% | 2,390 | 1.0\% | 7,275 | 3,660 | 1.3\% |
| 2032 | 7,200 | 0.9\% | 2,165 | 0.9\% | 6,441 | 3,430 | 1.2\% |
| 2033 | 5,800 | 0.8\% | 1,770 | 0.8\% | 4,804 | 2,890 | 1.0\% |
| 2034 | 5,000 | 0.7\% | 1,585 | 0.7\% | 4,043 | 2,510 | 0.8\% |
| 2035 | 5,000 | 0.7\% | 1,570 | 0.7\% | 3,992 | 2,420 | 0.8\% |
| 2036 | 4,900 | 0.6\% | 1,534 | 0.6\% | 3,866 | 2,460 | 0.8\% |
| 2037 | 4,900 | 0.6\% | 1,475 | 0.6\% | 3,686 | 2,870 | 0.9\% |
| 2038 | 4,600 | 0.6\% | 1,410 | 0.6\% | 3,479 | 2,900 | 0.9\% |
| 2039 | 4,600 | 0.6\% | 1,400 | 0.6\% | 3,461 | 3,090 | 1.0\% |
| 2040 | 4,600 | 0.6\% | 1,370 | 0.6\% | 3,380 | 3,080 | 1.0\% |
| 2041 | 4,200 | 0.5\% | 1,276 | 0.5\% | 3,111 | 2,880 | 0.9\% |
| 2014-2023 | 144,100 | 25.8\% | 43,165 | 27.3\% | 162,396 | 65,910 | 35.5\% |
| 2024-2031 | 102,300 | 14.6\% | 31,366 | 15.6\% | 109,006 | 41,350 | 16.4\% |
| 2014-2031 | 246,400 | 44.2\% | 74,531 | 47.1\% | 271,403 | 107,260 | 57.8\% |
| 2032-2041 | 50,800 | 6.3\% | 15,555 | 6.7\% | 40,263 | 28,530 | 9.7\% |
| 2014-2041 | 297,200 | 53.3\% | 90,086 | 56.9\% | 311,666 | 135,790 | 73.2\% |

TABLE A. 5
Households By Unit Type

|  | Singles | Semis | Rows | Apts | Total HHs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | 79,005 | 20,240 | 17,215 | 32,810 | 149,270 |
| 2012 | 81,955 | 20,820 | 17,895 | 33,260 | 153,930 |
| 2013 | 84,710 | 21,700 | 18,419 | 33,410 | 158,240 |
| 2014 | 86,870 | 22,420 | 19,094 | 33,490 | 161,875 |
| 2015 | 89,120 | 23,070 | 19,994 | 33,810 | 165,995 |
| 2016 | 91,323 | 23,629 | 20,885 | 34,449 | 170,287 |
| 2017 | 93,823 | 24,229 | 21,785 | 34,949 | 174,787 |
| 2018 | 96,273 | 24,879 | 22,735 | 35,549 | 179,437 |
| 2019 | 98,673 | 25,529 | 23,685 | 36,249 | 184,137 |
| 2020 | 101,023 | 26,129 | 24,585 | 36,949 | 188,687 |
| 2021 | 103,254 | 26,720 | 25,427 | 37,664 | 193,065 |
| 2022 | 105,254 | 27,300 | 26,252 | 38,414 | 197,220 |
| 2023 | 107,254 | 27,860 | 27,077 | 39,214 | 201,405 |
| 2024 | 109,204 | 28,390 | 27,902 | 40,064 | 205,560 |
| 2025 | 111,154 | 28,920 | 28,727 | 40,964 | 209,765 |
| 2026 | 113,107 | 29,435 | 29,552 | 41,927 | 214,021 |
| 2027 | 115,007 | 29,945 | 30,377 | 42,927 | 218,256 |
| 2028 | 116,907 | 30,445 | 31,202 | 43,927 | 222,481 |
| 2029 | 118,807 | 30,945 | 31,952 | 44,927 | 226,631 |
| 2030 | 120,407 | 31,395 | 32,652 | 45,927 | 230,381 |
| 2031 | 120,895 | 31,793 | 33,139 | 46,944 | 232,771 |
| 2032 | 121,395 | 32,068 | 33,489 | 47,984 | 234,936 |
| 2033 | 121,620 | 32,218 | 33,839 | 49,029 | 236,706 |
| 2034 | 121,720 | 32,308 | 34,189 | 50,074 | 238,291 |
| 2035 | 121,810 | 32,398 | 34,539 | 51,114 | 239,861 |
| 2036 | 121,892 | 32,479 | 34,873 | 52,150 | 241,394 |
| 2037 | 121,972 | 32,554 | 35,173 | 53,170 | 242,869 |
| 2038 | 122,052 | 32,624 | 35,423 | 54,180 | 244,279 |
| 2039 | 122,132 | 32,694 | 35,673 | 55,180 | 245,679 |
| 2040 | 122,202 | 32,764 | 35,923 | 56,160 | 247,049 |
| 2041 | 122,270 | 32,831 | 36,120 | 57,104 | 248,326 |

TABLE A. 6
Household Growth By Unit Type

|  | Singles | Semis | Rows | Apts | Total HHs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | - | - | - | - | - |
| 2012 | 2,950 | 580 | 680 | 450 | 4,660 |
| 2013 | 2,755 | 880 | 524 | 150 | 4,310 |
| 2014 | 2,160 | 720 | 675 | 80 | 3,635 |
| 2015 | 2,250 | 650 | 900 | 320 | 4,120 |
| 2016 | 2,202 | 559 | 891 | 639 | 4,292 |
| 2017 | 2,500 | 600 | 900 | 500 | 4,500 |
| 2018 | 2,450 | 650 | 950 | 600 | 4,650 |
| 2019 | 2,400 | 650 | 950 | 700 | 4,700 |
| 2020 | 2,350 | 600 | 900 | 700 | 4,550 |
| 2021 | 2,232 | 590 | 842 | 715 | 4,378 |
| 2022 | 2,000 | 580 | 825 | 750 | 4,155 |
| 2023 | 2,000 | 560 | 825 | 800 | 4,185 |
| 2024 | 1,950 | 530 | 825 | 850 | 4,155 |
| 2025 | 1,950 | 530 | 825 | 900 | 4,205 |
| 2026 | 1,953 | 515 | 825 | 963 | 4,256 |
| 2027 | 1,900 | 510 | 825 | 1,000 | 4,235 |
| 2028 | 1,900 | 500 | 825 | 1,000 | 4,225 |
| 2029 | 1,900 | 500 | 750 | 1,000 | 4,150 |
| 2030 | 1,600 | 450 | 700 | 1,000 | 3,750 |
| 2031 | 488 | 397 | 487 | 1,018 | 2,390 |
| 2032 | 500 | 275 | 350 | 1,040 | 2,165 |
| 2033 | 225 | 150 | 350 | 1,045 | 1,770 |
| 2034 | 100 | 90 | 350 | 1,045 | 1,585 |
| 2035 | 90 | 90 | 350 | 1,040 | 1,570 |
| 2036 | 82 | 81 | 334 | 1,035 | 1,534 |
| 2037 | 80 | 75 | 300 | 1,020 | 1,475 |
| 2038 | 80 | 70 | 250 | 1,010 | 1,410 |
| 2039 | 80 | 70 | 250 | 1,000 | 1,400 |
| 2040 | 70 | 70 | 250 | 980 | 1,370 |
| 2041 | 68 | 67 | 197 | 944 | 1,276 |

TABLE A. 7
PPU in New Units

|  | Singles | Semis | Rows | Apts | Total HHs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | 4.31 | 3.87 | 3.31 | 2.10 | 4.00 |
| 2012 | 4.32 | 3.88 | 3.33 | 2.09 |  |
| 2013 | 4.32 | 3.89 | 3.36 | 2.08 |  |
| 2014 | 4.33 | 3.91 | 3.39 | 2.07 |  |
| 2015 | 4.34 | 3.92 | 3.42 | 2.05 |  |
| 2016 | 4.34 | 3.93 | 3.44 | 2.04 |  |
| 2017 | 4.33 | 3.92 | 3.44 | 2.03 |  |
| 2018 | 4.32 | 3.91 | 3.43 | 2.03 |  |
| 2019 | 4.30 | 3.90 | 3.42 | 2.02 |  |
| 2020 | 4.29 | 3.89 | 3.41 | 2.02 |  |
| 2021 | 4.28 | 3.88 | 3.40 | 2.01 |  |
| 2022 | 4.27 | 3.87 | 3.39 | 2.01 |  |
| 2023 | 4.26 | 3.87 | 3.39 | 2.01 |  |
| 2024 | 4.26 | 3.86 | 3.39 | 2.01 |  |
| 2025 | 4.25 | 3.86 | 3.38 | 2.00 |  |
| 2026 | 4.24 | 3.85 | 3.38 | 2.00 |  |
| 2027 | 4.24 | 3.85 | 3.38 | 2.00 |  |
| 2028 | 4.24 | 3.85 | 3.38 | 2.00 |  |
| 2029 | 4.24 | 3.85 | 3.38 | 2.00 |  |
| 2030 | 4.24 | 3.85 | 3.37 | 2.00 |  |
| 2031 | 4.24 | 3.85 | 3.37 | 2.00 |  |
| 2032 | 4.24 | 3.85 | 3.38 | 2.00 |  |
| 2033 | 4.25 | 3.85 | 3.38 | 2.00 |  |
| 2034 | 4.25 | 3.86 | 3.38 | 2.00 |  |
| 2035 | 4.25 | 3.86 | 3.38 | 2.00 |  |
| 2036 | 4.26 | 3.86 | 3.38 | 2.00 |  |
| 2037 | 4.26 | 3.86 | 3.38 | 2.00 |  |
| 2038 | 4.26 | 3.86 | 3.38 | 2.00 |  |
| 2039 | 4.27 | 3.87 | 3.38 | 2.00 |  |
| 2040 | 4.27 | 3.87 | 3.38 | 2.00 |  |
| 2041 | 4.27 | 3.87 | 3.39 | 2.01 |  |

TABLE A. 8
Population in New Units

|  | Singles | Semis | Rows | Apts | Total Pop In New Units |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 |  |  |  |  |  |
| 2012 |  |  |  |  |  |
| 2013 |  |  |  |  |  |
| 2014 | 9,354 | 2,812 | 2,288 | 165 | 14,619 |
| 2015 | 9,756 | 2,546 | 3,075 | 657 | 16,034 |
| 2016 | 9,561 | 2,197 | 3,070 | 1,303 | 16,131 |
| 2017 | 10,821 | 2,351 | 3,092 | 1,017 | 17,281 |
| 2018 | 10,573 | 2,540 | 3,255 | 1,217 | 17,586 |
| 2019 | 10,327 | 2,534 | 3,246 | 1,417 | 17,523 |
| 2020 | 10,082 | 2,332 | 3,067 | 1,413 | 16,894 |
| 2021 | 9,545 | 2,289 | 2,862 | 1,439 | 16,135 |
| 2022 | 8,541 | 2,246 | 2,800 | 1,509 | 15,096 |
| 2023 | 8,528 | 2,165 | 2,796 | 1,607 | 15,097 |
| 2024 | 8,302 | 2,047 | 2,793 | 1,705 | 14,846 |
| 2025 | 8,289 | 2,044 | 2,789 | 1,803 | 14,925 |
| 2026 | 8,287 | 1,985 | 2,784 | 1,927 | 14,983 |
| 2027 | 8,062 | 1,964 | 2,785 | 2,000 | 14,812 |
| 2028 | 8,061 | 1,925 | 2,785 | 2,000 | 14,771 |
| 2029 | 8,059 | 1,925 | 2,531 | 1,999 | 14,515 |
| 2030 | 6,785 | 1,732 | 2,362 | 1,999 | 12,879 |
| 2031 | 2,068 | 1,530 | 1,644 | 2,034 | 7,275 |
| 2032 | 2,122 | 1,059 | 1,181 | 2,079 | 6,441 |
| 2033 | 955 | 578 | 1,182 | 2,089 | 4,804 |
| 2034 | 425 | 347 | 1,182 | 2,090 | 4,043 |
| 2035 | 383 | 347 | 1,182 | 2,080 | 3,992 |
| 2036 | 350 | 315 | 1,130 | 2,071 | 3,866 |
| 2037 | 341 | 290 | 1,014 | 2,042 | 3,686 |
| 2038 | 341 | 271 | 845 | 2,023 | 3,479 |
| 2039 | 341 | 271 | 846 | 2,003 | 3,461 |
| 2040 | 299 | 271 | 846 | 1,964 | 3,380 |
| 2041 | 291 | 259 | 667 | 1,893 | 3,111 |
| 2014-2023 | 97,088 | 24,013 | 29,551 | 11,744 | 162,396 |
| 2024-2031 | 57,914 | 15,152 | 20,473 | 15,467 | 109,006 |
| 2014-2031 | 155,002 | 39,165 | 50,024 | 27,211 | 271,403 |
| 2032-2041 | 5,847 | 4,007 | 10,075 | 20,334 | 40,263 |
| 2014-2041 | 160,849 | 43,172 | 60,099 | 47,545 | 311,666 |

TABLE A. 9
Forecast Employment Growth

| Year | Employment Land | $\begin{gathered} \text { Growth } \\ \% \\ \hline \end{gathered}$ | Major Office | $\begin{gathered} \text { Growth } \\ \% \\ \hline \end{gathered}$ | Population- <br> Related | $\begin{gathered} \text { Growth } \\ \% \\ \hline \end{gathered}$ | Total | $\begin{gathered} \text { Growth } \\ \% \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | 91,200 | 3.2\% | 13,590 | 7.5\% | 80,780 | 4.0\% | 185,570 | 3.8\% |
| 2014 | 94,400 | 3.5\% | 14,590 | 7.4\% | 83,380 | 3.2\% | 192,370 | 3.7\% |
| 2015 | 97,700 | 3.5\% | 15,590 | 6.9\% | 86,300 | 3.5\% | 199,590 | 3.8\% |
| 2016 | 100,850 | 3.2\% | 16,670 | 6.9\% | 89,280 | 3.5\% | 206,800 | 3.6\% |
| 2017 | 103,550 | 2.7\% | 17,870 | 7.2\% | 92,300 | 3.4\% | 213,720 | 3.3\% |
| 2018 | 106,050 | 2.4\% | 19,100 | 6.9\% | 95,370 | 3.3\% | 220,520 | 3.2\% |
| 2019 | 108,500 | 2.3\% | 20,300 | 6.3\% | 98,450 | 3.2\% | 227,250 | 3.1\% |
| 2020 | 110,930 | 2.2\% | 21,500 | 5.9\% | 101,400 | 3.0\% | 233,830 | 2.9\% |
| 2021 | 113,320 | 2.2\% | 22,700 | 5.6\% | 104,210 | 2.8\% | 240,230 | 2.7\% |
| 2022 | 115,720 | 2.1\% | 23,800 | 4.8\% | 106,300 | 2.0\% | 245,820 | 2.3\% |
| 2023 | 118,220 | 2.2\% | 24,850 | 4.4\% | 108,410 | 2.0\% | 251,480 | 2.3\% |
| 2024 | 120,820 | 2.2\% | 25,900 | 4.2\% | 110,460 | 1.9\% | 257,180 | 2.3\% |
| 2025 | 123,420 | 2.2\% | 26,950 | 4.1\% | 112,550 | 1.9\% | 262,920 | 2.2\% |
| 2026 | 125,880 | 2.0\% | 28,040 | 4.0\% | 114,640 | 1.9\% | 268,560 | 2.1\% |
| 2027 | 127,980 | 1.7\% | 29,140 | 3.9\% | 116,980 | 2.0\% | 274,100 | 2.1\% |
| 2028 | 129,880 | 1.5\% | 30,290 | 3.9\% | 119,340 | 2.0\% | 279,510 | 2.0\% |
| 2029 | 131,480 | 1.2\% | 31,440 | 3.8\% | 121,620 | 1.9\% | 284,540 | 1.8\% |
| 2030 | 132,880 | 1.1\% | 32,610 | 3.7\% | 123,680 | 1.7\% | 289,170 | 1.6\% |
| 2031 | 134,120 | 0.9\% | 33,810 | 3.7\% | 124,900 | 1.0\% | 292,830 | 1.3\% |
| 2032 | 135,320 | 0.9\% | 35,010 | 3.5\% | 125,930 | 0.8\% | 296,260 | 1.2\% |
| 2033 | 136,170 | 0.6\% | 36,210 | 3.4\% | 126,770 | 0.7\% | 299,150 | 1.0\% |
| 2034 | 136,770 | 0.4\% | 37,410 | 3.3\% | 127,480 | 0.6\% | 301,660 | 0.8\% |
| 2035 | 137,270 | 0.4\% | 38,610 | 3.2\% | 128,200 | 0.6\% | 304,080 | 0.8\% |
| 2036 | 137,760 | 0.4\% | 39,880 | 3.3\% | 128,900 | 0.5\% | 306,540 | 0.8\% |
| 2037 | 138,210 | 0.3\% | 41,180 | 3.3\% | 130,020 | 0.9\% | 309,410 | 0.9\% |
| 2038 | 138,660 | 0.3\% | 42,580 | 3.4\% | 131,070 | 0.8\% | 312,310 | 0.9\% |
| 2039 | 139,110 | 0.3\% | 44,180 | 3.8\% | 132,110 | 0.8\% | 315,400 | 1.0\% |
| 2040 | 139,540 | 0.3\% | 45,780 | 3.6\% | 133,160 | 0.8\% | 318,480 | 1.0\% |
| 2041 | 139,950 | 0.3\% | 47,290 | 3.3\% | 134,120 | 0.7\% | 321,360 | 0.9\% |
| 2014-2023 | 27,020 | 29.6\% | 11,260 | 82.9\% | 27,630 | 34.2\% | 65,910 | 35.5\% |
| 2024-2031 | 15,900 | 13.4\% | 8,960 | 36.1\% | 16,490 | 15.2\% | 41,350 | 16.4\% |
| 2014-2031 | 42,920 | 47.1\% | 20,220 | 148.8\% | 44,120 | 54.6\% | 107,260 | 57.8\% |
| 2032-2041 | 5,830 | 4.3\% | 13,480 | 39.9\% | 9,220 | 7.4\% | 28,530 | 9.7\% |
| 2014-2041 | 48,750 | 53.5\% | 33,700 | 248.0\% | 53,340 | 66.0\% | 135,790 | 73.2\% |

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TABLE A. 10
Non-Residential Space Forecast

| Year | Employment Land |  | Major Office |  | Population-Related |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Empl Growth | Space ( $\mathrm{m}^{2}$ ) | Empl Growth | Space ( $\mathrm{m}^{2}$ ) | Empl Growth | Space ( $\mathrm{m}^{2}$ ) | Empl Growth | Space ( $\mathrm{m}^{2}$ ) |
| 2013 | - | - | - | - | - | - | - | - |
| 2014 | 3,200 | 432,000 | 1,000 | 27,000 | 2,600 | 90,100 | 6,800 | 549,100 |
| 2015 | 3,300 | 445,500 | 1,000 | 27,000 | 2,920 | 114,600 | 7,220 | 587,100 |
| 2016 | 3,150 | 425,250 | 1,080 | 29,160 | 2,980 | 110,600 | 7,210 | 565,010 |
| 2017 | 2,700 | 364,500 | 1,200 | 32,400 | 3,020 | 98,400 | 6,920 | 495,300 |
| 2018 | 2,500 | 337,500 | 1,230 | 33,210 | 3,070 | 86,900 | 6,800 | 457,610 |
| 2019 | 2,450 | 330,750 | 1,200 | 32,400 | 3,080 | 121,700 | 6,730 | 484,850 |
| 2020 | 2,430 | 328,050 | 1,200 | 32,400 | 2,950 | 116,500 | 6,580 | 476,950 |
| 2021 | 2,390 | 322,650 | 1,200 | 32,400 | 2,810 | 111,000 | 6,400 | 466,050 |
| 2022 | 2,400 | 324,000 | 1,100 | 29,700 | 2,090 | 82,600 | 5,590 | 436,300 |
| 2023 | 2,500 | 337,500 | 1,050 | 28,350 | 2,110 | 83,000 | 5,660 | 448,850 |
| 2024 | 2,600 | 351,000 | 1,050 | 28,350 | 2,050 | 81,400 | 5,700 | 460,750 |
| 2025 | 2,600 | 351,000 | 1,050 | 28,350 | 2,090 | 82,600 | 5,740 | 461,950 |
| 2026 | 2,460 | 332,100 | 1,090 | 29,430 | 2,090 | 82,600 | 5,640 | 444,130 |
| 2027 | 2,100 | 283,500 | 1,100 | 29,700 | 2,340 | 92,400 | 5,540 | 405,600 |
| 2028 | 1,900 | 256,500 | 1,150 | 31,050 | 2,360 | 93,200 | 5,410 | 380,750 |
| 2029 | 1,600 | 216,000 | 1,150 | 31,050 | 2,280 | 90,500 | 5,030 | 337,550 |
| 2030 | 1,400 | 189,000 | 1,170 | 31,590 | 2,060 | 81,400 | 4,630 | 301,990 |
| 2031 | 1,240 | 167,400 | 1,200 | 32,400 | 1,220 | 48,200 | 3,660 | 248,000 |
| 2032 | 1,200 | 162,000 | 1,200 | 32,400 | 1,030 | 40,700 | 3,430 | 235,100 |
| 2033 | 850 | 114,750 | 1,200 | 32,400 | 840 | 32,800 | 2,890 | 179,950 |
| 2034 | 600 | 81,000 | 1,200 | 32,400 | 710 | 28,400 | 2,510 | 141,800 |
| 2035 | 500 | 67,500 | 1,200 | 32,400 | 720 | 28,400 | 2,420 | 128,300 |
| 2036 | 490 | 66,150 | 1,270 | 34,290 | 700 | 27,700 | 2,460 | 128,140 |
| 2037 | 450 | 60,750 | 1,300 | 35,100 | 1,120 | 44,200 | 2,870 | 140,050 |
| 2038 | 450 | 60,750 | 1,400 | 37,800 | 1,050 | 41,500 | 2,900 | 140,050 |
| 2039 | 450 | 60,750 | 1,600 | 43,200 | 1,040 | 41,500 | 3,090 | 145,450 |
| 2040 | 430 | 58,050 | 1,600 | 43,200 | 1,050 | 41,500 | 3,080 | 142,750 |
| 2041 | 410 | 55,350 | 1,510 | 40,770 | 960 | 37,900 | 2,880 | 134,020 |
| 2014-2023 | 27,020 | 3,647,700 | 11,260 | 304,020 | 27,630 | 1,015,400 | 65,910 | 4,967,120 |
| 2024-2031 | 15,900 | 2,146,500 | 8,960 | 241,920 | 16,490 | 652,300 | 41,350 | 3,040,720 |
| 2032-2041 | 5,830 | 787,050 | 13,480 | 363,960 | 9,220 | 364,600 | 28,530 | 1,515,610 |
| 2014-2041 | 48,750 | 6,581,250 | 33,700 | 909,900 | 53,340 | 2,032,300 | 135,790 | 9,523,450 |

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## APPENDIX B

## GENERAL SERVICES TECHNICAL APPENDIX

## GENERAL SERVICES TECHNICAL APPENDICES INTRODUCTION AND OVERVIEW

The following seven appendices provide the detailed analysis undertaken to establish the development charge rates for each of the general services in the City of Brampton:

Appendix B. 1 General Government

Appendix B. 2 Library Services
Appendix B. 3 Fire Services
Appendix B. 4 Recreation Services
Appendix B. 5 Public Works: Buildings \& Fleet
Appendix B. 6 Parking
Appendix B. 7 Transit
Every appendix contains a set of three tables. The tables provide the background data and analysis undertaken to arrive at the calculated development charge rates for that particular service. An overview of the content and purpose of each of the tables is given below.

## TABLE 1 HISTORIC SERVICE LEVELS

Table 1 presents the data used to determine the 10 -year historic service level. The DCA and Ontario Regulation 82/98 require that development charges be set at a level no higher than the average service level provided in the municipality over the 10 -year period immediately preceding the preparation of the background study, on a service by service basis. For the purpose of this study, the historic inventory period is defined as 2004-2013.
O. Reg. 82/98 requires that, when defining and determining historic service levels, both the quantity and quality of service be taken into consideration. In most cases, the service levels are initially established in quantitative terms. For example, service levels for buildings are presented in terms of square feet. The qualitative aspect is introduced
by considering the monetary value of the facility or service. In the case of buildings, for example, the cost would be shown in terms of cost per square foot to replace or construct a facility of the same quality. This approach helps to ensure that the development-related capital facilities that are to be funded by new growth reflect, not only the quantity (number and size), but also the quality (replacement value or cost) of service provided by the municipality in the past. Both the quantitative and qualitative aspects of service levels used in the current analysis are based on information provided by City staff in consultation with Hemson. This information is generally based on historical records and experience with costs to acquire or construct similar facilities, equipment and infrastructure.

Table 1 also shows the calculation of the "maximum allowable" funding envelope, net of uncommitted excess capacity and the legislated ten per cent reduction (for all applicable services). The maximum allowable is defined as the 10 -year historic service level (expressed as either \$/capita, \$/household or \$/population \& employment) multiplied by the forecast increase in net population growth, net household growth, or net population and employment growth, over the future planning period. The resulting figure is the value of capital infrastructure that would have to be constructed for that particular service so that the 10-year historic service level is maintained.

There is also a requirement in the DCA to consider "excess capacity" within the City's existing infrastructure that may be available to partially meet the future servicing requirements. If Council has expressed its intent, before or at the time the capacity was created, to recoup the cost of providing the capacity from new development, it is considered "committed excess capacity" under the DCA, and the associated capital cost is eligible for recovery. Should notional "uncommitted excess capacity" exist, if it is determined to be available to service new development, appropriate adjustments are made to the calculations.

## TABLE 22014 - 2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET AND CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

In order to impose a development charge, it is not sufficient to merely base the charge on historic service levels. The DCA requires that Council express its intent to provide future capital facilities to support future growth. Based on the growth forecasts presented in Appendix A, City staff, in collaboration with consultants, have
developed a development-related capital forecast which sets out the projects required to service anticipated growth for the 10-year period from 2014-2023.

To determine the share of the program that is eligible for recovery through development charges, the project costs are reduced by any anticipated grants, subsidies or other recoveries, "replacement" shares and benefit to existing shares, and the legislated "10 per cent reduction" for any eligible service.

A replacement share occurs when a new facility will, at least in part, replace a facility that is demolished, redeployed or will otherwise not be available to serve its former function. The replacement share of the capital program is not deemed to be development-related and is therefore removed from the development charge calculation. The capital cost for replacement will require funding from nondevelopment charge sources, typically property taxes.

When calculating development charges, the development-related net capital cost must be reduced by 10 per cent for all services except fire services and engineered services (DCA s.5.(1)8.). The 10 per cent discount is therefore applied to all general services considered in this appendix with the exception of Fire Services and Public Works: Buildings and Fleet. As with replacement shares, the 10 per cent mandatory reduction must be funded from non-development charge sources.

The capital program less any replacement shares or benefit to existing shares, 10 per cent discounts, yields the development-related costs. Although deemed developmentrelated, not all of the net development-related capital program may be recoverable from development charges in the period from 2014-2023. For some services, reserve fund balances may be available to fund a share of the program. In addition, for some services, a portion of the capital program may service growth occurring after 2023. This portion of the capital program is deemed "pre-built" service capacity and is considered as committed excess capacity to be recovered under future development charges. The capital costs associated with pre-built service capacity are also removed from the development charge calculation.

The remaining portion of the net capital program represents the development-related cost that may be included in the development charge. In all cases, as required, this amount is equal to or less than the maximum allowable capital amount as calculated
at the end of Table 1 . The result is the discounted development-related net capital costs eligible for recovery against growth over the forecast period from 2014-2023.

## Calculation of the Unadjusted Development Charges Rates

The section below the capital program displays the calculation of the "unadjusted" development charge rates. The term "unadjusted" development charge is used to distinguish the charge that is calculated prior to cash flow financing considerations. The cash flow analysis is shown in Table 3.

The first step in determining the unadjusted development charge rate is to allocate the development-related net capital cost between the residential and non-residential sectors. For General Government, Fire Services, Public Works, Parking and Transit, the development-related costs have been apportioned as 71 per cent residential and 29 per cent non-residential. This apportionment is based on the anticipated shares of population in new units and employment growth over the 10-year forecast period.

The development-related costs associated with the Library Services and Recreation Services have been allocated 100 per cent to the residential sector, as the need for these services is generally driven by residential development.

The residential share of the 2014-2023 DC eligible costs are then divided by the forecast population growth in new units. This gives the unadjusted residential development charge per capita. The non-residential development-related net capital costs are divided by the forecast increase in non-residential gross floor area (GFA). This yields a charge per square metre of new non-residential development.

## TABLE 3 CASH FLOW ANALYSIS

A cash flow analysis is also undertaken to account for the timing of projects and receipt of development charges. Interest earnings or borrowing costs, therefore, are accounted for in the calculation as allowed under the DCA. Based on the growth forecast, the analysis calculates the development charge rate required to finance the net development-related capital spending plan, including provisions for any borrowing costs or interest earnings on the reserve funds. The cash flow analysis is designed so that the closing cash balance at the end of the planning period is as close to nil as possible.

In order to determine appropriate development charge rates reflecting borrowing and earnings necessary to support the net development-related funding requirement, assumptions are used for the inflation rate and interest rate. An inflation rate of 2 per cent is used for the funding requirements, an interest rate of 5.5 per cent is used for borrowing on the funds, and an interest rate of 3.5 per cent is applied to positive balances.

Table 3 displays the results of the cash flow analysis and provides the adjusted or final per capita residential and per square metre (of GFA) non-residential development charges.

## APPENDIX B. 1

## GENERAL GOVERNMENT

## APPENDIX B. 1

## GENERAL GOVERNMENT

The DCA allows the cost of development-related studies and other general government functions to be included in the calculation of the development charges, as long as they are permitted under the legislation. Consistent with s. 5 (1) 7 of the DCA, the eligible development-related net capital cost for the provision of studies and permitted general government expenditures is reduced by 10 per cent in calculating the development charges.

## TABLE 1 HISTORIC SERVICE LEVELS

General Government service consists of two components, general government services relating to buildings (e.g. animal control, courthouse) and fleet; and general government service for development-related studies.

General Government services for buildings in Brampton are currently provided out of two City owned facilities valued at $\$ 19.91$ million. The land associated with this space totals 4.16 acres and is valued at $\$ 4.79$ million. Materials and equipment are valued at $\$ 529,100$. Fleet and maintenance equipment add another $\$ 2.34$ million to the value of the inventory.

The replacement value of the 2013 inventory of capital assets for General Government is $\$ 27.57$ million and the average historic service level over 10 years is $\$ 42.34$ per population and employment. The historic service level, multiplied by the ten-year forecast of net population and employment growth, results in a ten-year maximum allowable funding envelope of $\$ 8.89$ million (210,010 net population and employment growth x historic service level of $\$ 42.34 /$ population and employment).

No uncommitted excess capacity has been identified in this service. The general government funding envelope must be reduced by ten per cent as required under the $D C A$. The resulting net maximum allowable funding envelope brought forward to the development charges calculation is reduced to $\$ 8.00$ million.

The historic service level cap does not apply to development-related studies.

## TABLE 22014 - 2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET AND CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

As shown on Table 2, the 2014-2023 development-related gross cost for general government is $\$ 16.60$ million. The most significant project in the capital program relates to the construction of a new Animal Shelter planned for 2015 for a total cost of $\$ 10.00$ million. The capital program also provides for various planning studies, including the completion of the 2014 Development Charges Background Study and two additional DC studies, annual funding for a Peel Climate Change Strategy, secondary plan reviews, growth management program support and enhancement studies, as well as other various development-related studies.

Recognizing that not all projects under this service are entirely a result of new growth in the City, "benefit to existing" shares have been netted off the total cost. These shares amount to $\$ 1.61$ million, which will not be recovered through development charges. The legislated ten per cent discount totals $\$ 1.50$ million. The funds that are available in the DC reserves amount to $\$ 1.85$ million, and are used to help offset the cost of the program. Post-period benefit shares in the amount of $\$ 968,700$ have been identified for this service and will be eligible for recovery in future development charge studies.

The remaining $\$ 10.67$ million is eligible for development charges funding in the 10 year forecast planning period. This amount is included in the development charge calculation and is allocated 71 per cent, or $\$ 7.57$ million to the residential sector and 29 per cent, or $\$ 3.09$ million to the non-residential sector based on shares of 10 -year growth in population in new units and employment. The resulting unadjusted per capita residential charge is $\$ 46.63$ before cash flow adjustments. The non-residential unadjusted charge is $\$ 0.62$ per square metre.

## TABLE 3 CASH FLOW ANALYSIS

After cash flow consideration, the residential charge increases to $\$ 50.95$ per capita and the non-residential charge increases to $\$ 0.68$ per square metre.

| GENERAL GOVERNMENT SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/pop \& emp | 2014-2023 |  | Unadjusted |  | Adjusted |  |
|  | Development-Re | apital Program (\$000's) | Developm | Charge | Developm | Charge |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$42.34 | \$16,600 | \$10,667 | \$46.63 | \$0.62 | \$50.95 | \$0.68 |

## APPENDIX B. 1

TABLE 1 - PAGE 1

## GENERAL GOVERNMENT

INVENTORY OF CAPITAL ASSETS

| BUILDINGS <br> Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Court House | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | \$300 |
| Animal Shelter | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 | \$2,361.0 |  |
| Total (\#) | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 | 58,488 |  |
| Total (\$000) | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 |  |


| LAND <br> Facility Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Court House | 1.93 | 1.93 | 1.93 | 1.93 | 1.93 | 1.93 | 1.93 | 1.93 | 1.93 | 1.93 | \$1,500,000 |
| Animal Shelter | 2.23 | 2.23 | 2.23 | 2.23 | 2.23 | 2.23 | 2.23 | 2.23 | 2.23 | 2.23 | \$850,000 |
| Total (acres) | 4.16 | 4.16 | 4.16 | 4.16 | 4.16 | 4.16 | 4.16 | 4.16 | 4.16 | 4.16 |  |
| Total (\$000) | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 |  |


| MATERIALS AND EQUIPMENT Description | Total Value of Materials and Equipment (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Court House | \$497.5 | \$497.5 | \$497.5 | \$497.5 | \$497.5 | \$497.5 | \$497.5 | \$497.5 | \$497.5 | \$497.5 |
| Animal Shelter | \$31.6 | \$31.6 | \$31.6 | \$31.6 | \$31.6 | \$31.6 | \$31.6 | \$31.6 | \$31.6 | \$31.6 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 |

HEMSON

INVENTORY OF CAPITAL ASSETS

| OTHER DEPT. FLEET \& MAINTENANCE EQUIPMENT (\#) City-Owned Items | \# of Vehicles or Pieces of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST (Slltem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| CAR, STATION WAGONS | - | - | - | 20 | 19 | 19 | 19 | 18 | 14 | 9 | \$40,478 |
| COMPACT PICKUPS | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | - | \$25,667 |
| COMPACT 4X4 | - | - | - | 21 | 24 | 28 | 28 | 27 | 39 | 38 | \$38,414 |
| 3/4 \& 1 TON PICKUP | - | - | - | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$54,028 |
| 3/4 \& 1 TON 4X4 PICKUPS | - | - | - | - | - | - | - | - | 5 | 5 | \$47,810 |
| COMPACT VANS | - | - | - | 1 | 1 | 2 | 2 | 2 | 2 | 2 | \$26,150 |
| $3 / 4$ \& 1 TON VANS | - | - | - | 1 | 1 | 1 | 2 | 2 | 2 | 1 | \$50,700 |
| TRAILER | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 3 | 3 | \$19,048 |
| SIDEWALK PLOWS AND SKID STEER LOADERS | 3 | 2 | 2 | 1 | 1 | 1 | - | - | - | - | \$99,143 |
| TURF EQUIPMENT MOWERS, TRIMMERS, GATORS | 1 | 1 | 2 | 2 | 2 | 2 | - | - | - | - | \$36,446 |
| SPECIALTY EQUIPMENT NOT CLASSIFIED | - | - | 1 | 1 | 1 | 1 | - | - | - | - | \$65,959 |
| Sub-total (\#) | 5 | 4 | 6 | 51 | 54 | 59 | 56 | 55 | 69 | 61 |  |
| Sub-total (\$000) | \$352.9 | \$253.8 | \$356.2 | \$2,083.9 | \$2,177.7 | \$2,357.5 | \$2,170.2 | \$2,091.3 | \$2,648.5 | \$2,331.3 |  |


| OTHER DEPT. FLEET \& MAINTENANCE EQUIPMENT (\#) Rented Items | \# of Vehicles or Pieces of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/ltem) | Percentage of Year <br> Rented (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| CAR, STATION WAGONS | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 5 | 6 | \$3,412 | 33\% |
| COMPACT PICKUPS | 5 | 5 | 5 | 5 | 5 | 5 | - | - | - | 1 | \$5,124 | 54\% |
| COMPACT 4X4 | - | - | - | - | - | - | 2 | 2 | 1 | - | \$4,713 | 47\% |
| Sub-total (\#) | 11 | 11 | 11 | 11 | 11 | 11 | 8 | 8 | 6 | 7 |  |  |
| Sub-total City's Share (\$000) | \$20.8 | \$20.8 | \$20.8 | \$20.8 | \$20.8 | \$20.8 | \$11.3 | \$11.3 | \$7.9 | \$9.6 |  |  |
| Total General Government Fleet (\#) | 16 | 15 | 17 | 62 | 65 | 70 | 64 | 63 | 75 | 68 |  |  |
| Total General Government Fleet (\$000) | \$373.7 | \$274.6 | \$377.0 | \$2,104.7 | \$2,198.5 | \$2,378.3 | \$2,181.5 | \$2,102.6 | \$2,656.4 | \$2,340.9 |  |  |

## APPENDIX B. 1

TABLE 1 - PAGE 3

## GENERAL GOVERNMENT

## SERVICE LEVEL ANALYSIS

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 557,800 |
| Historic Employment | 146,577 | 151,162 | 155,890 | 159,009 | 162,190 | 165,435 | 168,744 | 172,120 | 178,730 | 185,570 |
| Total Historic Population \& Employment | 533,247 | 560,719 | 589,690 | 609,495 | 630,004 | 651,243 | 673,239 | 696,020 | 720,030 | 743,370 |
| INVENTORY SUMMARY (\$000) |  |  |  |  |  |  |  |  |  |  |
| Buildings | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 | \$19,907.4 |
| Land | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 | \$4,790.5 |
| Materials | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 | \$529.1 |
| General Government Fleet | \$373.7 | \$274.6 | \$377.0 | \$2,104.7 | \$2,198.5 | \$2,378.3 | \$2,181.5 | \$2,102.6 | \$2,656.4 | \$2,340.9 |
| Total (\$000) | \$25,600.8 | \$25,501.6 | \$25,604.0 | \$27,331.7 | \$27,425.5 | \$27,605.3 | \$27,408.5 | \$27,329.6 | \$27,883.4 | \$27,568.0 |


| SERVICE LEVELS (\$/pop \& employ) |  |  |  |  |  |  |  |  |  |  | Service Level |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Buildings | \$37.33 | \$35.50 | \$33.76 | \$32.66 | \$31.60 | \$30.57 | \$29.57 | \$28.60 | \$27.65 | \$26.78 | \$31.40 |
| Land | \$8.98 | \$8.54 | \$8.12 | \$7.86 | \$7.60 | \$7.36 | \$7.12 | \$6.88 | \$6.65 | \$6.44 | \$7.56 |
| Materials | \$0.99 | \$0.94 | \$0.90 | \$0.87 | \$0.84 | \$0.81 | \$0.79 | \$0.76 | \$0.73 | \$0.71 | \$0.83 |
| General Government Fleet | \$0.70 | \$0.49 | \$0.64 | \$3.45 | \$3.49 | \$3.65 | \$3.24 | \$3.02 | \$3.69 | \$3.15 | \$2.55 |
| Total (\$/pop \& employ) | \$48.00 | \$45.47 | \$43.42 | \$44.84 | \$43.53 | \$42.39 | \$40.72 | \$39.26 | \$38.72 | \$37.08 | \$42.34 |

## CALCULATION OF MAXIMUM ALLOWABLE

GENERAL GOVERNMENT

| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level 2004-2013 | $\$ 42.34$ |
| Net Population \& Employment Growth 2014-2023 | 210,010 |
| Maximum Allowable Funding Envelope | $8,891,823$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Less: 10\% Legislated Reduction | $\$ 889,182$ |
| Discounted Maximum Allowable Funding Envelope | $\$ 8,002,641$ |


| Excess Capacity Calculation |  |
| :--- | ---: |
| Total Value of Inventory in 2013 | $\$ 27,567,963$ |
| Inventory Using Average Service Level | $\$ 31,474,286$ |
| Excess Capacity | $\$ 0$ |
| Excess Capacity: | Uncommitted |

HEMSON

2014 DEVELOPMENT CHARGES BACKGROUND STUD
DEVELOPMENT-RELATED CAPITAL PROGRAM

| Service | Project Description | Timing | $\begin{gathered} \hline \text { Gross } \\ \text { Project } \\ \text { cost } \\ \hline \end{gathered}$ |  | Grantsl <br> Subsidies/Other <br> Recoveries$\|$ | $\begin{gathered} \text { Net } \\ \text { Municipal } \\ \text { Cost } \end{gathered}$Cost | Ineligible Cost |  | $\begin{gathered} \text { Total } \\ \hline \begin{array}{c} \text { DC Eligble } \\ \text { Costs } \end{array} \end{gathered}$ | DC Eligible Costs |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Replacement and BTE Share |  | $\begin{gathered} 10 \% \\ \text { Reduction } \\ \hline \end{gathered}$ | Available DC Reserves |  | $\begin{aligned} & 2014 \\ & 2023 \\ & 2023 \end{aligned}$ | $\begin{aligned} & \begin{array}{l} \text { Post } \\ 2023 \end{array} \end{aligned}$ |
| 1.0 General |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.1 Buildings and Fleet |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.1.1 | New Vehicles and Equipment | various | \$ | 414,111 | \$ - | 414,111 | \$ - | 41,411 | 372,700 | 74,540 | 298,160 | \$ - |
| 1.1 .2 | Recovery of Oversized Courthouse 2014-2018 Share | 2014 | \$ | 322,900 | \$ - | 322,900 | \$ - | \$ 32,290 | 290,610 | 290,610 | \$ - | \$ - |
| 1.1 .3 | Recovery of Oversized Courthouse 2014-2018 Share | 2015 | \$ | 322,900 | \$ - | 322,900 | \$ . | \$ 32,290 | 290,610 | 290,610 | \$ - | \$ - |
| 1.1.4 | Animal Shelter | 2015 | \$ | 10,000,000 | \$ | 10,000,000 | \$ . | 1,000,000 | 9,000,000 | 1,198,648 | 7,704,481 | 6,871 |
| 1.1 .5 | Recovery of Oversized Courthouse 2014-2018 Share | 2016 | \$ | 322,900 | \$ - | 322,900 | \$ - | 32,290 | 290,610 | \$ - | \$ - | 290,610 |
| ${ }^{1.1 .16}$ | Recovery of Oversized Courthouse 2014-2018 Share | 2017 | \$ |  | \$ - | 322,900 | \$ - | 32,290 | 290,610 |  | \$ - |  |
| 1.1.7 | Recovery of Oversized Courthouse 2014-2018 Share | 2018 | \$ | 322,900 | \$ - | 322,900 | $\$$. | 32,290 | 290,610 | \$ - | \$ . | 290,610 |
|  |  |  | \$ | 12,028,611 | \$ - | \$ 12,028,611 | \$ - | \$ 1,202,861 | \$ 10,825,750 | \$ 1,854,408 | 8,002,641 | 968,701 |
| 1.2 Development-Related Studies |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.2.1 | Natural Heritage Inventory | 2014 | \$ | 71,000 | \$ - | 71,000 | 36,000 | 3,500 | 31,500 | \$ - | 31,500 | \$ - |
| 1.2.2 | Development Charges Study | 2014 | \$ | 100,000 | \$ - | 100,000 | \$ - | 10,000 | 90,000 | \$ | 90,000 | \$ - |
| 1.2 .3 | Central Area Study | 2015 | \$ | 150,000 | \$ - | 150,000 | 75,000 | 7,500 | 67,500 | \$ | 67,500 | \$ - |
| 1.2.4 | Growth Management Program Support and Enhancement | 2015 | \$ | 50,000 | \$ - | 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ - |
| 1.2 .5 | Miscellaneous Planning Studies | 2015 | \$ | 200,000 | \$ - | 200,000 | 100,000 | 10,000 | 90,000 | \$ | 90,000 | \$ - |
| 1.2 .6 | Peel Climate Change Strategy | 2015 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2 .7 | Secondary Plan Reviews | 2015 | \$ | 50,000 | \$ | 50,000 | \$ - | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2 .8 | Growth Management Program Support and Enhancement | 2016 | \$ | 50,000 | \$ - | 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ - |
| 1.2 .9 | Miscellaneous Planning Studies | 2016 | \$ | 200,000 | \$ - | 200,000 | \$ 100,000 | 10,000 | 90,000 | \$ | 90,000 | \$ - |
| 1.2.10 | Peel Climate Change Strategy | 2016 | \$ | 100,000 | \$ | 100,000 | 50,000 | 5,000 | 45,000 | \$ - | 45,000 | \$ . |
| 1.2.11 | Secondary Plan Reviews | 2016 | \$ | 50,000 | \$ - | 50,000 |  | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2.12 | Growth Management Program Support and Enhancement | 2017 | \$ | 50,000 | \$ - | 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ - |
| 1.2.13 | Miscellaneous Planning Studies | 2017 | \$ | 200,000 | \$ | 200,000 | 100,000 | 10,000 | 90,000 | \$ | 90,000 | \$ - |
| 1.2.14 | Peel Climate Change Strategy | 2017 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2.15 | Secondary Plan Reviews | 2017 | \$ | 50,000 | \$ - | 50,000 |  | 5,000 | 45,000 | \$ | 45,000 | \$ . |
| 1.2.16 | Growth Management Program Support and Enhancement | 2018 | \$ | 50,000 | \$ - | 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ . |
| 1.2.17 | Miscellaneous Planning Studies | 2018 | \$ | 200,000 | \$ - | 200,000 | 100,000 | 10,000 | 90,000 | \$ | 90,000 | \$ . |
| 1.2.18 | Peel Climate Change Strategy | 2018 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2.19 | Secondary Plan Reviews | 2018 | \$ | 50,000 | \$ - | 50,000 | \$ - | 5,000 | 45,000 | \$ | 45,000 | \$ . |
| 1.2.20 | Development Charges Study | 2018 | \$ | 425,000 | \$ - | 425,000 | \$ - | 42,500 | 382,500 | \$ | 382,500 | \$ - |
| 1.2.21 | Miscellaneous Planning Studies | 2019 |  | 200,000 | \$ - | 200,000 | 100,000 | 10,000 | 90,000 | \$ | 90,000 |  |
| 1.2.22 | Peel Climate Change Strategy | 2019 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ . | 45,000 | \$ . |
| 1.2.23 | Secondary Plan Reviews | 2019 | \$ | 50,000 | \$ - | 50,000 |  | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2.24 | Growth Management Program Support and Enhancement | 2019 | \$ | 50,000 | \$ - | 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ - |
| 1.2.25 | Central Area Study | 2020 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2.26 | Growth Management Program Support and Enhancement | 2020 | \$ | 50,000 | \$ - | 50,000 | 25,000 | \$ 2,500 | 22,500 | \$ | 22,500 | \$ |
| 1.2.27 | Miscellaneous Planning Studies | 2020 | \$ | 200,000 | \$ - | 200,000 | 100,000 | 10,000 | 90,000 | \$ | 90,000 | \$ - |
| 1.2.28 | Peel Climate Change Strategy | 2020 | \$ | 100,000 | \$ - | \$ 100,000 | 50,000 | 5,000 | 45,000 | \$ . | 45,000 | \$ - |
| 1.2.29 | Secondary Plan Reviews | 2020 | \$ | 50,000 | \$ - | 50,000 | \$ - | 5,000 | 45,000 | \$ | 45,000 | \$ |
| 1.2.30 | Central Area Study | 2021 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ | 45,000 | \$ - |
| 1.2.31 | Growth Management Program Support and Enhancement | 2021 | \$ | 50,000 | \$ - | 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ - |
| 1.2.32 | Miscellaneous Planning Studies | 2021 | \$ | 200,000 | \$ - | 200,000 | 100,000 | \$ 10,000 | 90,000 | \$ | 90,000 | \$ - |
| 1.2.33 | Peel Climate Change Strategy | 2021 | \$ | 100,000 | \$ - | 100,000 | 50,000 | 5,000 | 45,000 | \$ - | 45,000 | \$ - |
| 1.2.34 | Secondary Plan Reviews | 2021 | \$ | 50,000 | \$ - | 50,000 | \$ - | 5,000 | 45,000 | \$ - | 45,000 | \$ - |
| 1.2.35 | Growth Management Program Support and Enhancement | 2022 | \$ | 50,000 | \$ - | \$ 50,000 | 25,000 | 2,500 | 22,500 | \$ | 22,500 | \$ - |
| 1.2.36 | Miscellaneous Planning Studies | 2022 | \$ | 200,000 | \$ - | 200,000 | 100,000 | 10,000 | 90,000 | \$ | 90,000 | \$ |
| 1.2.37 | Peel Climate Change Strategy | 2022 | \$ | 100,000 | \$ - | \$ 100,000 | \$ 50,000 | 5,000 | \$ 45,000 | \$ - | 45,000 | \$ - |
| $\begin{aligned} & 1.2 .38 \\ & 1.2 .39 \end{aligned}$ | Secondary Plan Reviews Development Charges Study | $\begin{aligned} & 2022 \\ & 2023 \end{aligned}$ | \$ | $\begin{array}{r} 50,000 \\ 425,000 \end{array}$ | \$ | $\begin{array}{lr} \$ & 50,000 \\ \$ & 425,000 \\ \hline \end{array}$ | \$ | $\$$ 5,000 <br> $\$$ 42,500 | 45,000 382,500 | \$ | 45,000 382,500 | \$ |
|  |  |  | \$ | 4,571,000 | \$ - | \$ 4,571,000 | \$ 1,611,000 | \$ 296,000 | 2,664,000 | \$ . | 2,664,000 | \$ - |
| total general | eral government |  |  | 16,599,611 | s - | \$ 16,599,611 | \$ 1,611,000 | S 1,998,861 | \$ 13,489,750 | \$ 1,854,408 | \$ 10,666,641 | 968,701 |


| Residential Development Charge Calculation |  |  |
| :---: | :---: | :---: |
| Residential Share of 2014-2023 DC Eligible Costs | 71.0\% | ,573,315 |
| 10 Year Growth in Population in New Units |  | 162,396 |
| Unadjusted Development Charge Per Capita (\$) |  | \$46.63 |
| Non-Residential Development Charge Calculation |  |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs | 29.0\% |  |
| 10 Year Growth in Square Meters |  | 4,967,120 |
| Unadjusted Development Charge Per Sq.M (\$) |  | \$0.62 |


| $2014-2023$ Net Funding Envelope for Facilities | $\$ 8,002,641$ |
| :--- | :--- |
| Reserve Fund Balance | $\$ 1,854,408$ |

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CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
GENERAL GOVERNMENT
RESIDENTIAL DEVELOPMENT CHARGE
1.00 GENERAL GOVERNMENT

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | 648.5 | $(4,428.7)$ | $(3,976.8)$ | $(3,422.9)$ | $(3,105.0)$ | $(2,458.2)$ | $(1,832.6)$ | (1,202.7) | (548.5) |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 1.00 General Government : Non Inflated | \$107.43 | \$5,683.05 | \$164.94 | \$164.94 | \$436.52 | \$164.94 | \$196.89 | \$196.89 | \$164.94 | \$292.74 | \$7,573.32 |
| 1.00 General Government: Inflated | \$107.43 | \$5,796.71 | \$171.61 | \$175.04 | \$472.50 | \$182.11 | \$221.74 | \$226.17 | \$193.26 | \$349.86 | \$7,896.43 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 744.8 | 833.3 | 855.1 | 934.4 | 969.9 | 985.7 | 969.4 | 944.3 | 901.2 | 919.2 | \$9,057.30 |
| - Interest on Opening Balance | 0.0 | 22.7 | (243.6) | (218.7) | (188.3) | (170.8) | (135.2) | (100.8) | (66.1) | (30.2) | (\$1,130.95) |
| - Interest on In-year Transactions (excl.int.) | 11.2 | (136.5) | 12.0 | 13.3 | 8.7 | 14.1 | 13.1 | 12.6 | 12.4 | 10.0 | (\$29.32) |
| total revenue | 756.0 | 719.5 | 623.5 | 729.0 | 790.3 | 829.0 | 847.3 | 856.1 | 847.4 | 899.0 | \$7,897.03 |
| CLOSING CASH BALANCE | 648.5 | $(4,428.7)$ | $(3,976.8)$ | $(3,422.9)$ | (3,105.0) | $(2,458.2)$ | $(1,832.6)$ | $(1,202.7)$ | (548.5) | 0.6 |  |
| 2014 Adjusted Charge Per Capita | \$50.95 |  |  |  |  |  |  | Allocation of Capital Program Residential Sector |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  | 71.0\% |
|  |  |  |  |  |  |  |  | Non-Residential Sector |  |  | 29.0\% |
|  |  |  |  |  |  |  |  | Rates for 2014 |  |  |  |
|  |  |  |  |  |  |  |  | Inflation Rate |  |  | 2.0\% |
|  |  |  |  |  |  |  |  | Interest Rate on Positive Balances |  |  | 3.5\% |
|  |  |  |  |  |  |  |  | Interest Rate on Negative Balances |  |  | 5.5\% |

### 1.00 GENERAL GOVERNMENT

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | \$0.00 | \$335.28 | (\$1,667.36) | (\$1,423.69) | (\$1,211.09) | (\$1,131.38) | (\$898.92) | (\$668.92) | (\$429.34) | (\$179.59) |  |
| 2009-2018 NON-RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 1.00 General Government : Non Inflated | \$43.88 | \$2,321.25 | \$67.37 | \$67.37 | \$178.30 | \$67.37 | \$80.42 | \$80.42 | \$67.37 | \$119.57 | \$3,093.33 |
| 1.00 General Government: Inflated | \$43.88 | \$2,367.67 | \$70.09 | \$71.50 | \$192.99 | \$74.38 | \$90.57 | \$92.38 | \$78.94 | \$142.90 | \$3,225.30 |
| NON-RESIDENTIAL GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Sq. Metres in New Buildings | 549,100 | 587,100 | 565,010 | 495,300 | 457,610 | 484,850 | 476,950 | 466,050 | 436,300 | 448,850 | 4,967,120 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 373.4 | 407.2 | 399.7 | 357.4 | 336.8 | 364.0 | 365.2 | 364.0 | 347.6 | 364.8 | \$3,680.10 |
| - Interest on Opening Balance | 0.0 | 11.7 | (91.7) | (78.3) | (66.6) | (62.2) | (49.4) | (36.8) | (23.6) | (9.9) | (\$406.83) |
| - Interest on In-year Transactions (excl.int.) | 5.8 | (53.9) | 5.8 | 5.0 | 2.5 | 5.1 | 4.8 | 4.8 | 4.7 | 3.9 | (\$11.65) |
| TOTAL REVENUE | 379.2 | 365.0 | 313.8 | 284.1 | 272.7 | 306.8 | 320.6 | 332.0 | 328.7 | 358.8 | \$3,261.62 |
| CLOSING CASH BALANCE | 335.3 | $(1,667.4)$ | $(1,423.7)$ | (1,211.1) | $(1,131.4)$ | (898.9) | (668.9) | (429.3) | (179.6) | 36.3 |  |


| 2014 Adjusted Charge Per Capita | $\$ 0.68$ |
| :--- | :--- |


| Allocation of Capital Program |  |
| :--- | :--- |
| Residential Sector | $71.0 \%$ |
| Non-Residential Sector | $29.0 \%$ |
|  |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate: | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |

## APPENDIX B. 2

## LIBRARY SERVICES

## APPENDIX B. 2

LIBRARY SERVICES

The Brampton Public Library is responsible for the provision of library services in the City of Brampton. Brampton Library offers a variety of programming and servicing, including special programs for adults, seniors, teens and children. In 2013, the Library operated out of seven branches throughout the City and the Library expects to expand its service over the next 10 years.

## TABLE 1 HISTORIC SERVICE LEVELS

The total space used to provide Library Services in Brampton totals 184,700 square feet in 2013 with a replacement value of $\$ 69.69$ million. The land associated with this space totals 10.79 acres and is valued at $\$ 12.80$ million. Materials total $\$ 16.87$ million and furniture and equipment add another $\$ 7.79$ million to the value of the inventory. Personal computer related equipment is excluded in this total as required by the DCA.

The replacement value of the 2013 inventory of capital assets for Library Services is $\$ 107.15$ million, and the average historic service level over 10 years is $\$ 169.26$ per capita. The historic service level multiplied by the ten-year forecast of net population growth results in a ten-year maximum allowable funding envelope of $\$ 24.39$ million (144,100 net population growth $x$ historic service level of $\$ 169.26 /$ capita).

Finally, the Library Services funding envelope must be reduced by ten per cent as required under the $D C A$. The resulting net maximum allowable funding envelope brought forward to the development charges calculation is reduced to $\$ 21.95$ million.

## TABLE 2 2014-2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET \& CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

The first project in Library Services capital program is for the recovery of the negative reserve fund balance. The negative reserve fund relates to the previously committed excess capacity. The negative DC reserve fund balance for library services amounts to $\$ 18.02$ million (after the 10 per cent statutory discount) and this full amount is brought forward for recovery through development charges.

The development-related capital program also includes the construction of a new District 3 library branch in 2020 for a cost of $\$ 15.00$ million. The Brampton Public Library also plans to expand its collections over the ten-year planning horizon. An amount of $\$ 35.37$ million has been included to reflect the acquisition of new collection materials. Recognizing that approximately 75 per cent of all collection material acquisitions are considered to be a replacement and provide a benefit to the existing community, $\$ 26.50$ million has been removed from the DC calculation.

The total gross cost of the library DC capital program is $\$ 70.89$ million. No grants, subsidies or other recoveries are anticipated to fund any shares of the above mentioned projects, and as such the net cost to the municipality remains at $\$ 70.89$ million. Benefit-to-existing and replacement shares in the amount of $\$ 26.50$ million related to the additional collection materials have been removed from the DC calculations.

The legislated 10 per cent discount totals $\$ 4.44$ million and is netted off of the net municipal costs, leaving $\$ 39.95$ million as the total development related costs. An amount of $\$ 18.0$ million, the amount by which the remaining DC eligible costs exceed the maximum allowable funding envelope, is deemed a post-period benefit, and will be considered for recovery in subsequent development charge by-laws.

The 2014-2023 DC costs eligible for recovery amount to $\$ 21.95$ million, which is allocated entirely against future residential development in the City of Brampton. This results in an unadjusted development charge of $\$ 135.17$ per capita.

## TABLE 3 CASH FLOW ANALYSIS

The cash flow analysis is displayed in Table 3. It considers the timing of the projects against the timing of the development charge revenues to determine adjusted calculated rates. After cash flow analysis, the residential charge increases to $\$ 155.97$ per capita.

| LIBRARY SERVICES SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/capita | 2014-2023 <br> Development-Related Capital Program (\$000's) |  | Unadjusted Development Charge |  | Adjusted Development Charge |  |
|  |  |  |  |  |  |  |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$169.26 | \$70,887 | \$21,951 | \$135.17 | \$0.00 | \$155.97 | \$0.00 |

## HEMSON

LIBRARY SERVICES
INVENTORY OF CAPITAL ASSETS

| BUILDINGS <br> Branch Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Four Corners | 38,939 | 38,939 | 38,939 | 38,939 | 38,939 | 38,939 | 38,939 | 38,939 | 38,939 | 38,939 | \$368 |
| Chinguacousy | 50,283 | 50,283 | 50,283 | 50,283 | 50,283 | 52,724 | 52,724 | 52,724 | 52,724 | 52,724 | \$368 |
| Cyril Clark | 17,650 | 17,650 | 17,650 | 17,650 | 17,650 | 25,354 | 25,354 | 25,354 | 25,354 | 25,354 | \$368 |
| South Fletcher's Branch | 12,754 | 12,754 | 12,754 | 12,754 | 12,754 | 12,754 | 12,754 | 12,754 | 12,754 | 12,754 | \$368 |
| Gore Meadows (formerly Springdale) | - | - | - | - | - | - | - | - | - | 30,156 | \$378 |
| Mount Pleasant Village | - | - | - | - | - | - | - | 22,112 | 22,112 | 22,112 | \$450 |
| Temporary Locations: |  |  |  |  |  |  |  |  |  |  |  |
| North West Interim Branch (Creditview) | - | 3,188 | 3,188 | 3,188 | 3,188 | 3,188 | 3,188 | - | - | - | \$221 |
| North East Interim Branch (Mountainash) | - | - | 2,632 | 2,632 | 2,632 | 2,632 | 2,632 | 2,632 | 2,632 | 2,632 | \$221 |
| Total (sq.ft.) | 119,626 | 122,814 | 125,446 | 125,446 | 125,446 | 135,591 | 135,591 | 154,515 | 154,515 | 184,671 |  |
| Total (\$000) | \$44,022.4 | \$44,726.9 | \$45,308.6 | \$45,308.6 | \$45,308.6 | \$49,041.9 | \$49,041.9 | \$58,287.8 | \$58,287.8 | \$69,686.8 |  |


| LAND <br> Branch Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Four Corners | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 | \$2,000,000 |
| Chinguacousy | 2.67 | 2.67 | 2.67 | 2.67 | 2.67 | 2.67 | 2.67 | 2.67 | 2.67 | 2.67 | \$2,000,000 |
| Cyril Clark | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | \$700,000 |
| South Fletcher's Branch | 0.42 | 0.42 | 0.42 | 0.42 | 0.42 | 0.42 | 0.42 | 0.42 | 0.42 | 0.42 | \$700,000 |
| Gore Meadows (formerly Springdale) | - | - | - | - | - | - | - | - | - | 4.80 | \$700,000 |
| Mount Pleasant Village | - | - | - | - | - | - | - | 0.45 | 0.45 | 0.45 | \$700,000 |
| Temporary Locations: |  |  |  |  |  |  |  |  |  |  |  |
| North West Interim Branch (Creditview) | - | 1.26 | 1.26 | 1.26 | 1.26 | 1.26 | 1.26 | - | - | - | \$700,000 |
| North East Interim Branch (Mountainash) | - | - | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | \$1,500,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (acres) | 5.48 | 6.74 | 6.80 | 6.80 | 6.80 | 6.80 | 6.80 | 5.99 | 5.99 | 10.79 |  |
| Total (\$000) | \$9,036.0 | \$9,918.0 | \$10,008.0 | \$10,008.0 | \$10,008.0 | \$10,008.00 | \$10,008.00 | \$9,441.00 | \$9,441.00 | \$12,801.00 |  |

## LIBRARY SERVICES

INVENTORY OF CAPITAL ASSETS

| MATERIALS <br> Collection | \# of Collection Materials |  |  |  |  |  |  |  |  |  | UNIT COST (\$litem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Material Inventory | 607,094 | 577,094 | 581,608 | 585,343 | 554,354 | 543,955 | 599,061 | 636,630 | 679,818 | 720,897 | \$23 |
| Total All Materials (\#) | 607,094 | 577,094 | 581,608 | 585,343 | 554,354 | 543,955 | 599,061 | 636,630 | 679,818 | 720,897 |  |
| Total (\$000) | \$14,206.0 | \$13,504.0 | \$13,609.6 | \$13,697.0 | \$12,971.9 | \$12,728.5 | \$14,018.0 | \$14,897.1 | \$15,907.7 | \$16,869.0 |  |


| FURNITURE AND EQUIPMENT <br> Branch Name | Total Value of Furniture and Equipment (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Four Corners | \$1,367.0 | \$1,367.0 | \$1,367.0 | \$1,367.0 | \$1,367.0 | \$1,395.7 | \$1,467.1 | \$1,483.0 | \$1,487.6 | \$1,501.0 |
| Chinguacousy | \$1,669.0 | \$1,669.0 | \$1,669.0 | \$1,669.0 | \$1,669.0 | \$2,212.9 | \$2,315.7 | \$2,337.2 | \$2,431.4 | \$2,464.2 |
| Cyril Clark | \$586.0 | \$586.0 | \$586.0 | \$586.0 | \$586.0 | \$609.5 | \$1,445.3 | \$1,447.7 | \$1,452.2 | \$1,466.8 |
| South Fletcher's Branch | \$428.0 | \$428.0 | \$428.0 | \$428.0 | \$428.0 | \$538.9 | \$898.2 | \$899.8 | \$917.7 | \$922.8 |
| Gore Meadows (formerly Springdale) | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$129.5 | \$806.1 |
| Mount Pleasant Village | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$375.5 | \$381.7 | \$523.3 |
| Temporary Locations: |  |  |  |  |  |  |  |  |  |  |
| North West Interim Branch (Creditview) | \$0.0 | \$109.0 | \$109.0 | \$109.0 | \$109.0 | \$130.9 | \$135.1 | \$0.0 | \$0.0 | \$0.0 |
| North East Interim Branch (Mountainash) | \$0.0 | \$0.0 | \$84.0 | \$84.0 | \$84.0 | \$99.5 | \$103.7 | \$104.7 | \$104.7 | \$104.7 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$4,050.0 | \$4,159.0 | \$4,243.0 | \$4,243.0 | \$4,243.0 | \$4,987.4 | \$6,365.1 | \$6,647.8 | \$6,904.6 | \$7,788.9 |

LIBRARY SERVICES
SERVICE LEVEL ANALYSIS

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 557,800 |

## INVENTORY SUMMARY (\$000)

| Buildings | \$44,022.4 | \$44,726.9 | \$45,308.6 | \$45,308.6 | \$45,308.6 | \$49,041.9 | \$49,041.9 | \$58,287.8 | \$58,287.8 | \$69,686.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land | \$9,036.0 | \$9,918.0 | \$10,008.0 | \$10,008.0 | \$10,008.0 | \$10,008.0 | \$10,008.0 | \$9,441.0 | \$9,441.0 | \$12,801.0 |
| Materials | \$14,206.0 | \$13,504.0 | \$13,609.6 | \$13,697.0 | \$12,971.9 | \$12,728.5 | \$14,018.0 | \$14,897.1 | \$15,907.7 | \$16,869.0 |
| Furniture and Equipment | \$4,050.0 | \$4,159.0 | \$4,243.0 | \$4,243.0 | \$4,243.0 | \$4,987.4 | \$6,365.1 | \$6,647.8 | \$6,904.6 | \$7,788.9 |
| Total (\$000) | \$71,314.4 | \$72,307.9 | \$73,169.2 | \$73,256.6 | \$72,531.5 | \$76,765.9 | \$79,433.1 | \$89,273.8 | \$90,541.2 | \$107,145.7 |


| SERVICE LEVEL (\$/capita) |  |  |  |  |  |  |  |  |  |  | Service Level |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Buildings | \$113.85 | \$109.21 | \$104.45 | \$100.58 | \$96.85 | \$100.95 | \$97.21 | \$111.26 | \$107.68 | \$124.93 | \$106.70 |
| Land | \$23.37 | \$24.22 | \$23.07 | \$22.22 | \$21.39 | \$20.60 | \$19.84 | \$18.02 | \$17.44 | \$22.95 | \$21.31 |
| Materials | \$36.74 | \$32.97 | \$31.37 | \$30.40 | \$27.73 | \$26.20 | \$27.79 | \$28.44 | \$29.39 | \$30.24 | \$30.13 |
| Furniture and Equipment | \$10.47 | \$10.15 | \$9.78 | \$9.42 | \$9.07 | \$10.27 | \$12.62 | \$12.69 | \$12.76 | \$13.96 | \$11.12 |
| Total (\$/capita) | \$184.43 | \$176.55 | \$168.67 | \$162.62 | \$155.04 | \$158.02 | \$157.46 | \$170.41 | \$167.27 | \$192.08 | \$169.26 |

## CALCULATION OF MAXIMUM ALLOWABLE

LIBRARY SERVICES

| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level 2004-2013 | $\$ 169.26$ |
| Net Population Growth 2014-2023 | 144,100 |
| Maximum Allowable Funding Envelope | $24,390,366$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Less: 10\% Legislated Reduction | $\$ 2,439,037$ |
| Discounted Maximum Allowable Funding Envelope | $\$ 21,951,329$ |


| Excess Capacity Calculation |  |
| :--- | ---: |
| Total Value of Inventory in 2013 | $\$ 107,145,688$ |
| Inventory Using Average Service Level | $\$ 94,413,228$ |
| Excess Capacity | $\$ 12,732,460$ |
| Excess Capacity: | Committed |

HEMSON

2014 DEVELOPMENT CHARGES BACKGROUND STUDY
DEVELOPMENT-RELATED CAPITAL PROGRAM


| Residential Development Charge Calculation |  |  |
| :--- | ---: | ---: |
| Residential Share of 2014-2023 DC Eligible Costs | $100 \%$ | $\$ 21,951,329$ |
| 10 Year Growth in Population in New Units |  | 122,396 |
| Unadjusted Development Charge Per Capita (\$) | $\$ 135.17$ |  |
|  |  |  |
| Non-Residential Development Charge Calculation | $0 \%$ |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs |  | $4,967,120$ |
| 10 Year Growth in Square Meters | $\$ 0.00$ |  |
| Unadjusted Development Charge Per Sq.M (\$) |  |  |


| 2014-2023 Net Funding Envelope for Library | $\$ 21,951,329$ |
| :--- | :---: |
| Reserve Fund Balance | $(\$ 18,015,294)$ |

HEMSON

CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
LIBRARY BOARD
RESIDENTIAL DEVELOPMENT CHARGE

### 2.00 LIBRARY SERVICES

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | $(17,025.2)$ | $(16,325.4)$ | (15,443.1) | $(14,282.8)$ | (12,360.0) | (10,020.0) | (7,603.2) | $(5,132.7)$ | $(2,661.7)$ |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 2.00 Library Services: Non Inflated | \$18,849.59 | \$924.30 | \$834.30 | \$834.30 | \$283.84 | \$45.00 | \$45.00 | \$45.00 | \$45.00 | \$45.00 | \$21,951.33 |
| 2.00 Library Services: Inflated | \$18,849.59 | \$942.79 | \$868.01 | \$885.37 | \$307.23 | \$49.68 | \$50.68 | \$51.69 | \$52.72 | \$53.78 | \$22,111.54 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 2,280.1 | 2,550.8 | 2,617.6 | 2,860.4 | 2,969.0 | 3,017.6 | 2,967.5 | 2,890.7 | 2,758.7 | 2,814.0 | \$27,726.40 |
| - Interest on Opening Balance | 0.0 | (936.4) | (897.9) | (849.4) | (785.6) | (679.8) | (551.1) | (418.2) | (282.3) | (146.4) | (\$5,546.98) |
| - Interest on In-year Transactions (excl.int.) | (455.7) | 28.1 | 30.6 | 34.6 | 46.6 | 51.9 | 51.0 | 49.7 | 47.4 | 48.3 | (\$67.43) |
| total revenue | 1,824.4 | 1,642.6 | 1,750.3 | 2,045.6 | 2,230.0 | 2,389.7 | 2,467.4 | 2,522.2 | 2,523.8 | 2,715.9 | \$22,111.99 |
| CLOSING CASH BALANCE | $(17,025.2)$ | $(16,325.4)$ | $(15,443.1)$ | $(14,282.8)$ | (12,360.0) | (10,020.0) | $(7,603.2)$ | $(5,132.7)$ | (2,661.7) | 0.4 |  |
| 2014 Adjusted Charge Per Capita | \$155.97 |  |  |  |  |  |  | Allocation of Capital Program Residential Sector |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  | 100.0\% |
|  |  |  |  |  |  |  |  | Non-Residential Sector |  |  | 0.0\% |
|  |  |  |  |  |  |  |  | Rates for 2014 |  |  |  |
|  |  |  |  |  |  |  |  | Inflation Rate |  |  | 2.0\% |
|  |  |  |  |  |  |  |  | Interest Rate on Positive Balances |  |  | 3.5\% |
|  |  |  |  |  |  |  |  | Interest Rate on Negative Balances |  |  | 5.5\% |

## APPENDIX B. 3

## FIRE SERVICES

## HEMSON

## APPENDIX B. 3

## FIRE SERVICES

Brampton's Fire and Emergency Services is responsible for the provision of fire protection and prevention services across the City. The Fire Protection and Prevention Act defines fire protection services as "...fire suppression, fire prevention, fire safety education, communication, training of persons involved in the provision of fire protection services, rescue and emergency services and the delivery of all those services." The City's Fire and Emergency Services has a full time equivalent staff complement of approximately 386 responding to fires, medical emergencies, transportation accidents, industrial accidents, rescues, and a wide range of other lifethreatening emergencies.

## TABLE 1 HISTORIC SERVICE LEVELS

Table 1 displays the ten year historic inventory for buildings, land, vehicles and equipment. Fire and Emergency Services currently operates out of sixteen stations plus a fire life safety centre. The total building area for all fire related buildings is 129,800 square feet with a replacement value of $\$ 47.95$ million.

The land associated with the fire stations totals 27.05 acres, worth $\$ 22.09$ million. The 2013 fleet totals 83 vehicles with a replacement value of $\$ 24.48$ million. Equipment in all stations is valued at approximately $\$ 6.67$ million.

The 2013 total replacement value of the inventory of capital assets for Fire and Emergency Services is $\$ 101.18$ million, resulting in a ten year historic average service level of $\$ 674.67$ per household. The historic service level, multiplied by the ten year forecast in household growth $(43,165)$, results in a ten year maximum allowable funding envelope of $\$ 29.12$ million. No uncommitted excess capacity exists for this service; therefore, the full funding envelope is brought forward to the development charges calculation.

## HEMSON

## TABLE 2 2014-2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET\& CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

The first project in the Fire and Emergency Services capital program is for the recovery of the negative reserve fund balance. The negative reserve fund relates to the previously committed excess capacity. The negative DC reserve fund balance for fire services amounts to $\$ 23.68$ million and this full amount is brought forward for recovery through development charges.

Over the 10 -year forecast period Fire and Emergency Services is expected to add two new stations, one training facility, an apparatus and maintenance facility and replace two stations (\#201 and \#203) with larger facilities as a result of growth. These new building projects combined amount to $\$ 46.82$ million. The City anticipates funding the remaining portion ( $\$ 3.53$ million) of the new Apparatus and Maintenance Facility in 2014. The two new stations (station $\# 14$ and $\# 15$ ) are expected to be developed in 2018 and 2019 respectively, for a combined cost of $\$ 9.38$ million. The new training facility will be constructed for a total cost of $\$ 19.96$ million. A deduction of $\$ 220,000$ is made to the training facility amount to reflect a benefit to the existing community.

Stations 201 (Headquarters) and Station \#203 are expected to be reconstructed and expanded for a total cost of $\$ 13.95$ million. A deduction of $\$ 10.70$ million is made to this amount to account for the replacement shares equivalent to the current stations.

The remainder ( $\$ 12.02$ million) of the development-related capital program consists of new vehicles and equipment (e.g. opticom, dispatch and firefighting equipment).

Altogether, the ten year capital forecast for fire services amounts to $\$ 82.52$ million. A deduction of $\$ 14.47$ million is made to this amount to account for the replacement shares, which are largely associated with the replacement of stations 201 and 203, as well as annual equipment acquisitions. A significant portion of the capital program, $\$ 38.93$ million, is deemed to benefit development post 2023, and will be considered for recovery in subsequent development charge by-laws.

The remaining $\$ 29.12$ million is related to development in the 2014-2023 planning period and is eligible for DC recovery in this period. The DCA does not require a 10 per cent statutory discount for fire and protection services.

## HEMSON

The development-related net capital cost of $\$ 29.12$ million is allocated 71 per cent to residential development ( $\$ 20.68$ million) and 29 per cent to non-residential development ( $\$ 8.45$ million). This apportionment is based on the anticipated shares of population in new units and employment growth over the ten-year forecast period. The residential share of the net development-related capital cost is divided by the $10-$ year forecast growth in population in new units to derive an unadjusted charge of $\$ 127.32$ per capita. The non-residential share of the net growth related capital cost is divided by the 10 -year forecast growth in floor space, resulting in an unadjusted charge of $\$ 1.70$ per square metre.

## TABLE 3 CASH FLOW ANALYSIS

After cash flow consideration, the residential calculated charge increases to $\$ 148.79$ per capita and the non-residential charge increases to $\$ 1.97$ per square metre.

| FIRE SERVICES SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/household | 2014-2023 |  | Unadjusted |  | Adjusted |  |
|  | Development-Re | apital Program (\$000's) | Developm | Charge | Develop | Charge |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$674.67 | \$82,520 | \$29,122 | \$127.32 | \$1.70 | \$148.79 | \$1.97 |

## HEMSON

## FIRE SERVICES

INVENTORY OF CAPITAL ASSETS

| BUILDINGS <br> Station Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Station \#201 Headquarters | 13,544 | 13,544 | 13,544 | 13,544 | 13,544 | 13,544 | 13,544 | 13,544 | 13,544 | 13,544 | \$366 |
| Station \#202 | 6,745 | 6,745 | 6,745 | 6,745 | 6,745 | 6,745 | 6,745 | 6,745 | 6,745 | 6,745 | \$366 |
| Station \#203 | 17,981 | 17,981 | 17,981 | 17,981 | 17,981 | 17,981 | 17,981 | 21,694 | 21,694 | 21,694 | \$366 |
| Station \#204 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | \$366 |
| Station \#205 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 8,239 | 8,239 | 8,239 | 8,239 | \$366 |
| Station \#206 | 6,711 | 6,711 | 6,711 | 6,711 | 6,711 | 6,711 | 6,711 | 6,711 | 6,711 | 6,711 | \$366 |
| Station \#207 | 7,194 | 7,194 | 7,194 | 7,194 | 7,194 | 7,194 | 7,194 | 7,194 | 7,194 | 7,194 | \$366 |
| Station \#208 | 6,747 | 6,747 | 6,747 | 6,747 | 6,747 | 6,747 | 6,747 | 6,747 | 6,747 | 6,747 | \$366 |
| Station \#209 | 9,608 | 9,608 | 9,608 | 9,608 | 9,608 | 9,608 | 9,608 | 9,608 | 9,608 | 9,608 | \$366 |
| Station \#210 | 9,668 | 9,668 | 9,668 | 9,668 | 9,668 | 9,668 | 9,668 | 9,668 | 9,668 | 9,668 | \$366 |
| Station \#212 | - | - | - | - | - | - | - | 11,068 | 11,068 | 11,068 | \$412 |
| Station \#213 | 8,919 | 8,919 | 8,919 | 8,919 | 8,919 | 8,919 | 8,919 | 8,919 | 8,919 | 8,919 | \$412 |
| Churchville Station \#217 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | 962 | - | - | \$200 |
| Huttonville Station \#218 | 1,269 | 1,269 | 1,269 | 1,269 | 1,269 | 1,269 | 1,269 | 1,269 | 1,269 | 1,269 | \$200 |
| Castlemore Station \#219 | 1,626 | 1,626 | 1,626 | 1,626 | 1,626 | 1,626 | 1,626 | 1,626 | 1,626 | 1,626 | \$217 |
| Fire Life Safety Centre | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | \$366 |
| Total (sq.ft.) | 113,621 | 113,621 | 113,621 | 113,621 | 113,621 | 113,621 | 115,960 | 130,741 | 129,779 | 129,779 |  |
| Total ( 5000 ) | \$41,374.7 | \$41,374.7 | \$41,374.7 | \$41,374.7 | \$41,374.7 | \$41,374.7 | \$42,230.6 | \$48,145.9 | \$47,953.5 | \$47,953.5 |  |


| LAND <br> Station Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$lacre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| A\&M Facility - 52 Rutherford Rd | - | - | - | - | - | - | - | - | 2.5 | 2.5 | \$700,000 |
| Station \#201 Headquarters | 2.16 | 2.16 | 2.16 | 2.16 | 2.16 | 2.16 | 2.16 | 2.16 | 2.16 | 2.16 | \$1,500,000 |
| Station \#202 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | \$700,000 |
| Station \#203 | 4.36 | 4.36 | 4.36 | 4.36 | 4.36 | 4.36 | 4.36 | 4.36 | 4.36 | 4.36 | \$850,000 |
| Station \#204 | 3.01 | 3.01 | 3.01 | 3.01 | 3.01 | 3.01 | 3.01 | 3.01 | 3.01 | 3.01 | \$700,000 |
| Station \#205 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 | \$700,000 |
| Station \#206 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | \$1,500,000 |
| Station \#207 | 0.99 | 0.99 | 0.99 | 0.99 | 0.99 | 0.99 | 0.99 | 0.99 | 0.99 | 0.99 | \$700,000 |
| Station \#208 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | \$700,000 |
| Station \#209 | 1.51 | 1.51 | 1.51 | 1.51 | 1.51 | 1.51 | 1.51 | 1.51 | 1.51 | 1.51 | \$700,000 |
| Station \#210 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | \$700,000 |
| Station \#211 | - | - | - | - | - | - | - | 1.84 | 1.84 | 1.84 | \$700,000 |
| Station \#212 | - | - | - | 1.40 | 1.40 | 1.40 | 1.40 | 1.40 | 1.40 | 1.40 | \$700,000 |
| Station \#213 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | \$700,000 |
| Churchville Station \#217 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | - | - | \$700,000 |
| Huttonville Station \#218 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | \$700,000 |
| Castlemore Station \#219 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | \$700,000 |
| Fire Life Safety Centre | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | 1.24 | \$700,000 |
| Total (acres) | 21.45 | 21.45 | 21.45 | 22.85 | 22.85 | 22.85 | 22.85 | 24.69 | 27.05 | 27.05 |  |
| Total (\$000) | \$18,163.8 | \$18,163.8 | \$18,163.8 | \$19,143.8 | \$19,143.8 | \$19,145.0 | \$19,145.0 | \$20,433.0 | \$22,085.0 | \$22,085.0 |  |

HEMSON

## FIRE SERVICES

Inventory of capital assets

| VEHICLES Vehicle Type | \# of Vehicles |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/vehicle) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Aerials/Towers | 6 | 7 | 7 | 8 | 8 | 8 | 8 | 8 | 7 | 7 | \$1,100,000 |
| Air/Light Vehicle | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$400,000 |
| Chief/Training Vehicle | 11 | 13 | 16 | 18 | 18 | 18 | 18 | 20 | 20 | 21 | \$35,000 |
| Command Post | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$650,000 |
| Fire Prevention cars | 16 | 16 | 17 | 18 | 19 | 19 | 20 | 20 | 20 | 25 | \$25,000 |
| Flashover | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$87,000 |
| Hazardous Materials Unit | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$650,000 |
| Platon Chiefs Vehicle | 0 | 0 | 0 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | \$65,000 |
| Pumper/ Rescue | 4 | 4 | 4 | 4 | 5 | 6 | 6 | 6 | 6 | 7 | \$700,000 |
| Pumpers/Tankers | 13 | 13 | 13 | 13 | 12 | 11 | 12 | 12 | 13 | 13 | \$600,000 |
| Rehabilitation unit | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$220,000 |
| Technical rescue | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$450,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 55 | 58 | 63 | 71 | 72 | 72 | 74 | 76 | 76 | 83 |  |
| Total (\$000) | \$19,792.0 | \$20,962.0 | \$21,742.0 | \$23,197.0 | \$23,322.0 | \$23,422.0 | \$24,047.0 | \$24,117.0 | \$23,617.0 | \$24,477.0 |  |


| FURNITURE \& EQUIPMENT (excluding computers) Description | Total Value of Furniture \& Equipment (\$) |  |  |  |  |  |  |  |  |  | UNIT COST \$/Unit |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| - Opticom Traffic Controller Pre-Emption Device (\# intersections) | 294 | 326 | 370 | 405 | 429 | 449 | 468 | 492 | 512 | 316 | \$6,000 |
| - Opticom Traffic Controller Pre-Emption Device (\$000) | \$1,764.0 | \$1,956.0 | \$2,220.0 | \$2,430.0 | \$2,574.0 | \$2,694.0 | \$2,808.0 | \$2,952.0 | \$3,072.0 | \$1,896.0 |  |
| Emtrac Traffic Controller Pre-Emption Device (\# of Intersections) | - | - | - | - | - | - | - | - | - | 207 | \$4,418 |
| - Furniture \& Equipment - all stations (\$000) | \$1,704.3 | \$1,704.3 | \$1,704.3 | \$1,704.3 | \$1,704.3 | \$1,704.3 | \$1,739.4 | \$1,961.1 | \$1,946.7 | \$1,946.7 | \$15 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \# of Firefighters | 324 | 334 | 334 | 360 | 361 | 370 | 370 | 361 | 361 | 382 | \$5,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$5,088.3 | \$5,330.3 | \$5,594.3 | \$5,934.3 | \$6,083.3 | \$6,248.3 | \$6,397.4 | \$6,718.1 | \$6,823.7 | \$6,667.2 |  |

## SERVICE LEVEL ANALYSIS

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Households | 113,709 | 119,649 | 125,900 | 130,261 | 134,773 | 139,442 | 144,272 | 149,270 | 153,930 | 158,240 |
| INVENTORY SUMMARY (\$000) |  |  |  |  |  |  |  |  |  |  |
| Buildings | \$41,375 | \$41,375 | \$41,375 | \$41,375 | \$41,375 | \$41,375 | \$42,231 | \$48,146 | \$47,953 | \$47,953 |
| Land | \$18,164 | \$18,164 | \$18,164 | \$19,144 | \$19,144 | \$19,145 | \$19,145 | \$20,433 | \$22,085 | \$22,085 |
| Vehicles | \$19,792 | \$20,962 | \$21,742 | \$23,197 | \$23,322 | \$23,422 | \$24,047 | \$24,117 | \$23,617 | \$24,477 |
| Equipment | \$5,088 | \$5,330 | \$5,594 | \$5,934 | \$6,083 | \$6,248 | \$6,397 | \$6,718 | \$6,824 | \$6,667 |
| Total (\$000) | \$84,419 | \$85,831 | \$86,875 | \$89,650 | \$89,924 | \$90,190 | \$91,820 | \$99,414 | \$100,479 | \$101,183 |

SERVICE LEVEL (\$/household)

| Buildings | $\$ 363.86$ | $\$ 345.80$ | $\$ 328.63$ | $\$ 317.63$ | $\$ 306.99$ | $\$ 296.72$ | $\$ 292.71$ | $\$ 322.54$ | $\$ 311.53$ | $\$ 303.04$ | $\$ 318.95$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Land | $\$ 159.74$ | $\$ 151.81$ | $\$ 144.27$ | $\$ 146.96$ | $\$ 142.04$ | $\$ 137.30$ | $\$ 132.70$ | $\$ 136.89$ | $\$ 143.47$ | $\$ 139.57$ | $\$ 143.48$ |
| Vehicles | $\$ 174.06$ | $\$ 175.20$ | $\$ 172.69$ | $\$ 178.08$ | $\$ 173.05$ | $\$ 167.97$ | $\$ 166.68$ | $\$ 161.57$ | $\$ 153.43$ | $\$ 154.68$ | $\$ 167.74$ |
| Equipment | $\$ 44.75$ | $\$ 44.55$ | $\$ 44.43$ | $\$ 45.56$ | $\$ 45.14$ | $\$ 44.81$ | $\$ 44.34$ | $\$ 45.01$ | $\$ 44.33$ | $\$ 42.13$ | $\$ 44.50$ |
| Total (\$/household) | $\$ 742.41$ | $\$ 717.35$ | $\$ 690.03$ | $\$ 688.23$ | $\$ 667.22$ | $\$ 646.79$ | $\$ 636.44$ | $\$ 666.00$ | $\$ 652.76$ | $\$ 639.43$ | $\$ 674.67$ |

## CALCULATION OF MAXIMUM ALLOWABLE

 FIRE SERVICES| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level 2004-2013 | $\$ 674.67$ |
| Net Household Growth 2014-2023 | 43,165 |
| Maximum Allowable Funding Envelope | $29,122,244$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Discounted Maximum Allowable Funding Envelope | $\$ 29,122,244$ |


| Excess Capacity Calculation |  |
| :--- | :--- |
| Total Value of Inventory in 2013 | $\$ 101,182,676$ |
| Inventory Using Average Service Level | $\$ 106,759,646$ |
| Excess Capacity | $\$$ |
| Excess Capacity: | Uncommitted |

2014 DEVELOPMENT CHARGES BACKGROUND STUDY DEVELOPMENT-RELATED CAPITAL PROGRAM

| Service | Project Description | Timing | $\begin{aligned} & \text { Gross } \\ & \text { Project } \end{aligned}$Cost |  | $\begin{array}{\|c\|} \hline \text { Grants/ } \\ \hline \text { Subsidies/Other } \\ \text { Recoveries } \\ \hline \end{array}$ | $\begin{gathered} \text { Net } \\ \text { Municipal } \\ \text { Cost } \\ \hline \end{gathered}$ | Ineligible Cost |  | Total <br> DC Eligble <br> Costs | DC Eligible Costs |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Replacement <br> and BTE Share |  | $0 \%$ Reduction | Available DC Reserves |  | $\begin{aligned} & 2014- \\ & 2023 \end{aligned}$ | $\begin{aligned} & \text { Post } \\ & \end{aligned}$ |
| 3.0 FIRE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |
| 3.1 Recovery of Negative Reserve Fund Balance |  | 2014 | \$ | 23,683,542 |  | \$ - | \$ 23,683,542 | \$ - | \$ - | \$ 23,683,542 | \$ - | \$ 23,683,542 | \$ - |
| 3.2 Buildings, Land \& Furnishings |  |  |  |  |  |  |  |  |  |  |  |  |
| 3.2.1 | Apparatus and Maintenance Facility | 2014 | \$ | 3,530,000 | \$ - | \$ 3,530,000 | \$ | \$ - | 3,530,000 | \$ - | \$ 3,530,000 | \$ - |
| 3.2.2 | Station 201 Headquarter Replacement and Expansion | 2014 | \$ | 250,000 | \$ - | \$ 250,000 | \$ 212,000 | \$ - | 38,000 | \$ - | \$ 38,000 | \$ |
| 3.2.3 | Station 203 Replacement and Expansion | 2014 | \$ | 4,600,000 | \$ - | 4,600,000 | \$ 2,773,000 | \$ - | 1,827,000 | \$ - | 1,675,701 | \$ 151,299 |
| 3.2.4 | Training Facility | 2014 | \$ | 12,600,000 | \$ - | \$ 12,600,000 | \$ | \$ - | \$ 12,600,000 | \$ - | \$ - | \$ 12,600,000 |
| 3.2.5 | Training Facility | 2015 | \$ | 1,107,000 | \$ | \$ 1,107,000 |  | \$ - | \$ 1,107,000 | \$ - | \$ - | \$ 1,107,000 |
| 3.2.6 | Station 201 Headquarter Replacement and Expansion | 2015 |  | 9,096,000 | \$ - | \$ 9,096,000 | \$ 7,710,000 | \$ | \$ 1,386,000 | \$ - | \$ - | \$ 1,386,000 |
| 3.2.7 | Training Facility | 2016 | \$ | 6,253,000 | \$ - | \$ 6,253,000 | \$ 220,000 | \$ - | \$ 6,033,000 | \$ - | \$ - | \$ 6,033,000 |
| 3.2.8 | Station 215 - Design and Construction | 2018 | \$ | 180,000 | \$ - | \$ 180,000 |  | \$ - | \$ 180,000 | \$ - | \$ - | \$ 180,000 |
| 3.2.9 | Station 214 \& Training - Construction | 2018 | \$ | 4,600,000 | \$ - | \$ 4,600,000 | \$ | \$ - | \$ 4,600,000 | \$ - | \$ - | \$ 4,600,000 |
| 3.2.10 | Station 215 - Design and Construction | 2019 | \$ | 4,600,000 | \$ - | \$ 4,600,000 | \$ | \$ - | \$ 4,600,000 | \$ - | \$ - | \$ 4,600,000 |
|  |  |  | \$ | 46,816,000 | \$ - | \$ 46,816,000 | \$ 10,915,000 | \$ - | \$ 35,901,000 | \$ - | \$ 5,243,701 | \$ 30,657,299 |
| 3.3 Vehicles |  |  |  |  |  |  |  |  |  |  |  |  |
| 3.3.1 | New Vehicle | 2014 | \$ | 120,000 | \$ - | 120,000 | \$ - | \$ - | 120,000 | \$ - | 120,000 | \$ - |
| 3.3.2 | New Vehicle | 2015 | \$ | 1,075,000 | \$ | 1,075,000 | \$ | \$ - | \$ 1,075,000 | \$ | \$ - | \$ 1,075,000 |
| 3.3.3 | New Vehicle | 2016 | \$ | 1,200,000 | \$ - | \$ 1,200,000 | \$ | \$ - | \$ 1,200,000 | \$ - | \$ - | \$ 1,200,000 |
| 3.3.4 | New Vehicle | 2017 | \$ | 1,100,000 | \$ | \$ 1,100,000 | \$ | \$ - | \$ 1,100,000 | \$ | \$ - | \$ 1,100,000 |
| 3.3.5 | New Vehicle | 2018 | \$ | 750,000 | \$ - | \$ 750,000 | \$ | \$ - | \$ 750,000 | \$ - | \$ - | 750,000 |
| 3.3.6 | New Vehicle | 2019 | \$ | 700,000 | \$ - | 700,000 | \$ - | \$ - | \$ 700,000 | \$ - | \$ - | 700,000 |
| 3.3.7 | New Vehicle | 2020 | \$ | 1,100,000 | \$ - | \$ 1,100,000 | \$ | $\$$. | \$ 1,100,000 | \$ | \$ - | \$ 1,100,000 |
|  |  |  | \$ | 6,045,000 | \$ - | \$ 6,045,000 | \$ - | \$ - | \$ 6,045,000 | \$ | 120,000 | \$ 5,925,000 |
| 3.4 Equipment |  |  |  |  |  |  |  |  |  |  |  |  |
| 3.4.1 | Opticom | 2014 |  | 75,000 | \$ - | \$ 75,000 | \$ | \$ - | \$ 75,000 | \$ - | \$ 75,000 | \$ |
| 3.4.2 | Opticom | 2015 | \$ | 150,000 | \$ | 150,000 | \$ 75,000 | \$ - | \$ 75,000 | \$ - | \$ - | \$ 75,000 |
| 3.4.3 | Opticom | 2016 | \$ | 150,000 | \$ | 150,000 | \$ 75,000 | \$ - | \$ 75,000 | \$ | \$ - | 75,000 |
| 3.4.4 | Dispatch Equipment | 2016 | \$ | 350,000 | \$ | \$ 350,000 | \$ 200,000 | \$ - | \$ 150,000 |  | \$ - | 150,000 |
| 3.4.5 | Fire Fightining Equipment | 2016 | \$ | 350,000 | \$ - | 350,000 | \$ 250,000 | \$ - | \$ 100,000 | \$ - | \$ - | 100,000 |
| 3.4 .6 | Opticom | 2017 | - | 200,000 | \$ | 200,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ | \$ - | 100,000 |
| 3.4.7 | Dispatch Equipment | 2017 | \$ | 350,000 | \$ | 350,000 | \$ 200,000 | \$ - | \$ 150,000 |  | \$ - | 150,000 |
| 3.4.8 | Fire Fightining Equipment | 2017 | \$ | 350,000 | \$ | 350,000 | \$ 250,000 | \$ - | \$ 100,000 | \$ | \$ - | 100,000 |
| 3.4.9 | Opticom | 2018 | \$ | 200,000 | \$ | \$ 200,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ | \$ - | 100,000 |
| 3.4.10 | Dispatch Equipment | 2018 |  | 350,000 | \$ | \$ 350,000 | \$ 200,000 | \$ - | \$ 150,000 | \$ - | \$ - | 150,000 |
| 3.4.11 | Fire Fightining Equipment | 2018 | \$ | 350,000 | \$ | \$ 350,000 | \$ 250,000 | \$ - | \$ 100,000 | \$ - | \$ - | \$ 100,000 |
| 3.4.12 | Opticom | 2019 | \$ | 200,000 | \$ | \$ 200,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ - | \$ - | \$ 100,000 |
| 3.4.13 | Dispatch Equipment | 2019 | \$ | 350,000 | \$ | \$ 350,000 | \$ 200,000 | \$ - | \$ 150,000 | \$ - | \$ - | \$ 150,000 |
| 3.4.14 | Fire Fightining Equipment | 2019 | \$ | 350,000 | \$ | 350,000 | \$ 250,000 | \$ - | $\$$ 100,000 | \$ | \$ - | \$ 100,000 |
| 3.4.15 | Opticom | 2020 | \$ | 200,000 | \$ | 200,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ | \$ - | \$ 100,000 |
| 3.4.16 | Dispatch Equipment | 2020 | \$ | 350,000 | \$ | \$ 350,000 | \$ 200,000 | \$ - | \$ 150,000 | \$ | \$ - | \$ 150,000 |
| 3.4.17 | Fire Fightining Equipment | 2020 | \$ | 350,000 | \$ | \$ 350,000 | \$ 250,000 | \$ - | \$ 100,000 | \$ | \$ - | \$ 100,000 |
| 3.4.18 | Opticom | 2021 | \$ | 200,000 | \$ - | \$ 200,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ - | \$ - | \$ 100,000 |
| 3.4.19 | Dispatch Equipment | 2021 | \$ | 350,000 | \$ | \$ 350,000 | \$ 200,000 | \$ - | \$ 150,000 | \$ | \$ - | \$ 150,000 |
| 3.4.20 | Fire Fightining Equipment | 2021 | \$ | 350,000 | \$ | \$ 350,000 | \$ 250,000 | \$ - | \$ 100,000 | \$ | \$ - | \$ 100,000 |
| 3.4.21 | Opticom | 2022 | \$ | 200,000 | \$ - | \$ 200,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ | \$ - | \$ 100,000 |
| 3.4.22 | Opticom | 2023 | \$ | 200,000 | \$ - | \$ 200,000 | \$ 100,000 | \$ . | \$ 100,000 |  | \$ - | 100,000 |
|  |  |  | \$ | 5,975,000 | \$ - | \$ 5,975,000 | \$ 3,550,000 | \$ - | \$ 2,425,000 | \$ | 75,000 | \$ 2,350,000 |
| TOTAL FIRE | E SERVICES |  |  | 82,519,542 | \$ | \$ 82,519,542 | \$ 14,465,000 | \$ - | \$ 68,054,542 | \$ - | \$ 29,122,244 | \$ 38,932,299 |


| Residential Development Charge Calculation |  |  |  |
| :---: | :---: | :---: | :---: |
| Residential Share of 2014-2023 DC Eligible Costs | 71\% |  | \$20,676,793 |
| 10 Year Growth in Population in New Units |  |  | 162,396 |
| Unadjusted Development Charge Per Capita (\$) |  |  | \$127.32 |
| Non-Residential Development Charge Calculation |  |  |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs | 29\% | \$ | 8,445,451 |
| 10 Year Growth in Square Meters |  |  | 4,967,120 |
| Unadjusted Development Charge Per Sq.M (\$) |  |  | \$1.70 |


| 2014 - 2023 Net Funding Envelope for Fire | $\$ 29,122,244$ |
| :--- | :---: |
| Reserve Fund Balance | $(\$ 23,683,542)$ |

HEMSON

CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
FIRE SERVICES
RESIDENTIAL DEVELOPMENT CHARGE
3.00 FIRE SERVICES

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | $(19,010.5)$ | $(17,580.1)$ | $(16,006.2)$ | $(14,110.1)$ | $(12,004.3)$ | (9,735.4) | $(7,390.4)$ | (4,991.0) | $(2,587.8)$ |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 3.00 Fire Services : Non Inflated | \$20,676.79 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$20,676.8 |
| 3.00 Fire Services: Inflated | \$20,676.79 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$20,676.8 |
| POPULATION GROWTH <br> - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 2,175.1 | 2,433.4 | 2,497.1 | 2,728.7 | 2,832.3 | 2,878.7 | 2,830.9 | 2,757.6 | 2,631.7 | 2,684.5 | \$26,450.0 |
| - Interest on Opening Balance | 0.0 | $(1,045.6)$ | (966.9) | (880.3) | (776.1) | (660.2) | (535.4) | (406.5) | (274.5) | (142.3) | (\$5,687.9) |
| - Interest on In-year Transactions (excl.int.) | (508.8) | 42.6 | 43.7 | 47.8 | 49.6 | 50.4 | 49.5 | 48.3 | 46.1 | 47.0 | (\$84.0) |
| TOTAL REVENUE | 1,666.3 | 1,430.4 | 1,573.9 | 1,896.1 | 2,105.8 | 2,268.8 | 2,345.0 | 2,399.4 | 2,403.2 | 2,589.1 | \$20,678.1 |
| CLOSING CASH BALANCE | (19,010.5) | (17,580.1) | $(16,006.2)$ | (14,110.1) | $(12,004.3)$ | (9,735.4) | $(7,390.4)$ | $(4,991.0)$ | (2,587.8) | 1.4 |  |
| 2014 Adjusted Charge Per Capita | \$148.79 |  |  |  |  |  |  | Allocation of Capital Program |  |  |  |
|  |  |  |  |  |  |  |  | Residential Sector |  |  | 71.0\% |
|  |  |  |  |  |  |  |  | Non-Residential Sector |  |  | 29.0\% |
|  |  |  |  |  |  |  |  | Rates for 2014 |  |  |  |
|  |  |  |  |  |  |  |  | Inflation Rate |  |  | 2.0\% |
|  |  |  |  |  |  |  |  | Interest Rate on Positive Balances |  |  | 3.5\% |
|  |  |  |  |  |  |  |  | Interest Rate on Negative Balances |  |  | 5.5\% |

CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
FIRE DEPARTMENT
NON-RESIDENTIAL DEVELOPMENT CHARGE
3.00 FIRE DEPARTMENT

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | \$0.00 | (\$7,566.25) | (\$6,782.05) | (\$5,976.80) | (\$5,251.90) | (\$4,547.88) | (\$3,724.96) | (\$2,853.22) | (\$1,937.09) | (\$1,018.90) |  |
| 2009-2018 NON-RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 3.00 Fire Department: Non Inflated | \$8,445.45 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,445.45 |
| 3.00 Fire Department: Inflated | \$8,445.45 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,445.45 |
| NON-RESIDENTIAL GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Sq. Metres in New Buildings | 549,100 | 587,100 | 565,010 | 495,300 | 457,610 | 484,850 | 476,950 | 466,050 | 436,300 | 448,850 | 4,967,120 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 1,081.7 | 1,179.7 | 1,158.0 | 1,035.5 | 975.8 | 1,054.6 | 1,058.1 | 1,054.6 | 1,007.1 | 1,056.7 | \$10,661.80 |
| - Interest on Opening Balance | 0.0 | (416.1) | (373.0) | (328.7) | (288.9) | (250.1) | (204.9) | (156.9) | (106.5) | (56.0) | (\$2,181.25) |
| - Interest on In-year Transactions (excl.int.) | (202.5) | 20.6 | 20.3 | 18.1 | 17.1 | 18.5 | 18.5 | 18.5 | 17.6 | 18.5 | (\$34.85) |
| total revenue | 879.2 | 784.2 | 805.3 | 724.9 | 704.0 | 822.9 | 871.7 | 916.1 | 918.2 | 1,019.2 | \$8,445.70 |
| CLOSING CASH BALANCE | $(7,566.3)$ | (6,782.1) | $(5,976.8)$ | $(5,251.9)$ | $(4,547.9)$ | $(3,725.0)$ | $(2,853.2)$ | $(1,937.1)$ | $(1,018.9)$ | 0.2 |  |


| 2014 Adjusted Charge Per Capita | $\$ 1.97$ |
| :--- | :--- |


| Allocation of Capital Program |  |
| :--- | :--- |
| Residential Sector | $71.0 \%$ |
| Non-Residential Sector | $29.0 \%$ |
|  |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate: | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |

## APPENDIX B. 4

## RECREATION SERVICES

## APPENDIX B. 4

## RECREATION SERVICES

The Public Services Department is responsible for the provision of Recreation services in the City of Brampton. Recreation services are delivered through a variety of indoor facilities including community centres, gymnasiums and arenas, as well as parkland and outdoor facilities. Cultural facilities are not eligible to be recovered through development charges and are excluded from this study.

## TABLE 1 HISTORIC SERVICE LEVELS

The City operates 48 indoor recreation facilities of various types. The inventory includes 12 major community centres and 7 minor community centres. These centres total 1.11 million and 184,900 square feet, respectively, with a combined value of $\$ 505.34$ million. The 30,500 square feet of gymnasiums are valued at $\$ 8.53$ million and seniors centres, which occupy 39,900 square feet totalling $\$ 11.93$ million. There are two stand-alone arenas in the City of Brampton, which are valued at $\$ 18.40$ million. The remaining 141,300 square feet of indoor recreation space add $\$ 49.33$ million to the total value of the inventory.

The City owns a substantial amount of equipment used to provide recreation services. This includes fitness equipment, ice resurfacers, operations equipment, audio/video equipment, furniture and miscellaneous equipment. The total replacement value of all indoor recreation equipment in 2013 was $\$ 41.34$ million.

The land associated with these indoor facilities totals 140.88 acres, valued at $\$ 99.49$ million.

The City of Brampton also provides outdoor recreation facilities to the local population. In total, there are over 700 park facilities offered, including soccer fields, baseball diamonds, football fields, tennis courts, bocce courts, batting cages, cricket pitches, rugby fields, running tracks, splash pads, skateboard parks, lacrosse fields, and playgrounds. The total value of these facilities in 2013 was $\$ 122.82$ million.

Also included in the outdoor recreation inventory of capital assets are outdoor buildings, park equipment and special park facilities. In total, there are 132,000 square feet of outdoor building space occupying 17.79 acres of land in Brampton. The total
value of the buildings and land for these structures is valued at approximately $\$ 37.88$ million. Equipment associated with outdoor park buildings totals $\$ 3.72$ million. Outdoor maintenance equipment, which includes miscellaneous tools, mowers, forklifts, and generators totals $\$ 2.11$ million. The remaining special park facilities include various club houses and infrastructure, such as lawn bowling clubs, band shells, boathouses, mini-golf courses, greenhouses, outdoor swimming pools and rinks, and golf clubs. These facilities, as well as the 100.19 acres of land with which they are associated, are valued at $\$ 89.04$ million.

The City of Brampton's recreation inventory also includes tableland parkland, valleylands and other non-developable natural heritage lands. Together, these items amount to almost 3,700 acres of developed parkland, valued at $\$ 462.89$ million.

Finally, the parks and recreation fleet and maintenance equipment inventory includes both City-owned items and rented items that provide services to the residents of Brampton. The total recreation related fleet and equipment is valued at approximately $\$ 24.18$ million.

The combined value of capital assets for Recreation is valued at $\$ 1.47$ billion. The ten year historic average service level is $\$ 2,669.46$ per capita, and this, multiplied by the ten-year forecast of net population growth, results in a ten year maximum allowable funding envelope of $\$ 384.67$ million. No uncommitted excess capacity has been identified for this service.

Recreation is a service for which development-related capital costs must be reduced by ten per cent under the DCA. The resulting net maximum allowable funding envelope brought forward to the development charges calculation is reduced to $\$ 346.20$ million.

## TABLE 2 2014-2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET\& CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

The largest project of the Major Facilities component of the Recreation capital program related to the construction of the new Mississauga/Embleton Community Recreation Centre. This is proposed as a four year phased development project to occur between 2014 and 2018 for a total gross project cost of $\$ 51.21$ million. No other recreation centres will be decommissioned as a result of the construction of this new centre, therefore, no replacement shares have been removed from the total project
cost. The remaining major facilities projects include the repurposing of the Old Flower City Community Campus Building for a total cost of $\$ 11.80$ million, and the modernization of existing facilities, for a total cost of $\$ 41.10$ million. Recognizing that a portion of the facility modernizations will benefit the existing community, approximately 40 per cent, or $\$ 16.44$ million, is considered to be the replacement and benefit to existing share, which will not be recovered through development charges.

The park facility and equipment/fleet amounts to a total gross cost of $\$ 10.45$ million. This provides for new indoor fields (FCCC Lawn Bowling) in 2016 for a total gross cost of $\$ 4.00$ million. The capital program also includes a provision of $\$ 6.45$ million to cover the cost of acquiring recreation related fleet and equipment over the ten-year planning period while maintaining the average historic level of service. All of these projects are deemed to be entirely development-related and neither replacement nor benefit to existing shares has been deducted.

The City also intends to continue the development of parkland. This program totals $\$ 310.60$ million and includes various developments such as Gore Meadows, Northwest Brampton Community Park, Eldorado Park, Loafers Lake, Torbram/Sandalwood, City valleylands and the Heritage/Bovaird City-wide Park. In addition, new community and neighbourhood parks are planned throughout the planning period. However, the City anticipates receiving about $\$ 10.68$ million in CIL to offset the cost of acquiring the North West Brampton Community Park in 2016. Additionally, $\$ 5.93$ million in replacement and benefit to existing shares have been identified, and therefore, this amount will not be recovered through development charges.

The ten year capital forecast for Recreation totals $\$ 425.41$ million, of which $\$ 10.68$ million is to be funded by CIL. $\$ 22.37$ million is identified as a replacement or benefit to existing share, and the legislated ten per cent discount totals $\$ 39.24$ million. These shares are netted off of the net municipal costs, leaving $\$ 353.12$ million as the total development related costs. $\$ 3.21$ million is available in the Recreation DC reserve fund balance to fund development-related projects. An amount of $\$ 3.71$ million represents the portion of the development-related cost which exceeds the maximum allowable funding envelope and is deemed to benefit growth beyond the 2014-2023 period. This share can be recovered through subsequent development charges studies.

## HEMSON

The 2014-2023 DC costs eligible for recovery amount to $\$ 346.20$ million which is allocated entirely against future residential development in the City. This results in an unadjusted development charge of $\$ 2,131.83$ per capita.

## TABLE 3 CASH FLOW ANALYSIS

After cash flow consideration, the residential calculated charge increases to $\$ 2,153.53$ per capita. The following table summarizes the calculation of the Recreation development charge.

| RECREATION SERVICES SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/capita | 2014-2023 |  | Unadjusted Development Charge |  | Adjusted <br> Development Charge |  |
|  |  |  |  |  |  |  |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$2,669.46 | \$425,411 | \$346,202 | \$2,131.83 | \$0.00 | \$2,153.53 | \$0.00 |

RECREATION
EACILTIES
Inventory of capital assets

| MAJOR COMMUNITY CENTRES <br> Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Brampton Soccer Centre | - | - | - | 134,309 | 134,309 | 134,309 | 134,309 | 134,309 | 134,309 | 134,309 | \$346 |
| Cassie Campell Community Centre | - | - | - | - | 166,355 | 166,355 | 166,355 | 166,355 | 166,355 | 166,355 | \$407 |
| Century Gardens Recreation Complex | 77,129 | 77,129 | 77,129 | 77,129 | 114,904 | 114,904 | 114,904 | 114,904 | 114,904 | 114,904 | \$444 |
| Chinguacousy Wellness Centre | 43,188 | 43,188 | 43,188 | 43,188 | 43,188 | 43,188 | 43,188 | 43,188 | 43,188 | 43,188 | \$444 |
| Chris Gibson Recreation Centre | 51,272 | 51,272 | 51,272 | 51,272 | 51,272 | 51,272 | 51,272 | 51,272 | 51,272 | 51,272 | \$444 |
| Earnscliffe Recreation Centre | 47,699 | 47,699 | 47,699 | 90,493 | 90,493 | 90,493 | 90,493 | 90,493 | 90,493 | 90,493 | \$444 |
| Gore Meadows Community Centre | - | - | - | - | - | - | - | - | - | 43,394 | \$378 |
| Greenbriar Recreation Centre | 44,575 | 44,575 | 44,575 | 44,575 | 44,575 | 44,575 | 44,575 | 44,575 | 44,575 | 44,575 | \$317 |
| Jim Archdekin Recreation Centre | 47,052 | 47,052 | 47,052 | 47,052 | 47,052 | 47,052 | 47,052 | 47,052 | 47,052 | 47,052 | \$375 |
| PowerAde Centre | 152,040 | 152,040 | 152,040 | 152,040 | 152,040 | 152,040 | 152,040 | 152,040 | 152,040 | 152,040 | \$375 |
| South Fletcher's Sportsplex | 159,642 | 159,642 | 159,642 | 159,642 | 159,642 | 159,642 | 159,642 | 159,642 | 159,642 | 159,642 | \$359 |
| Terry Miller Recreation Centre | 60,344 | 60,344 | 60,344 | 60,344 | 60,344 | 60,344 | 60,344 | 60,344 | 60,344 | 60,344 | \$317 |
| Total (sq.ft.) | 682,941 | 682,941 | 682,941 | 860,044 | 1,064,174 | 1,064,174 | 1,064,174 | 1,064,174 | 1,064,174 | 1,107,568 |  |
| Total (\$000) | \$262,562.4 | \$262,562.4 | \$262,562.4 | \$328,049.7 | \$412,569.0 | \$412,569.0 | \$412,569.0 | \$412,569.0 | \$412,569.0 | \$428,972.0 |  |


| MINOR COMMUNITY CENTRES <br> Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Balmoral Recreation Centre | 17,439 | 17,439 | 17,439 | 17,439 | 17,439 | 17,439 | 17,439 | 17,439 | 17,439 | 17,439 | \$317 |
| Brampton Curling Club | 28,258 | 28,258 | 28,258 | 28,258 | 28,258 | 28,258 | 28,258 | 28,258 | 28,258 | 28,258 | \$386 |
| Centre for Sports Excellence (formerly McMurchy Pool) | 38,527 | 38,527 | 38,527 | 38,527 | 38,527 | 38,527 | 38,527 | 38,527 | 38,527 | 38,527 | \$444 |
| Chinguacousy Curling Club | 26,857 | 26,857 | 26,857 | 26,857 | 26,857 | 26,857 | 26,857 | 32,539 | 32,539 | 32,539 | \$386 |
| Ellen Mitchell Recreation Centre | 14,178 | 14,178 | 14,178 | 14,178 | 14,178 | 14,178 | 14,178 | 14,178 | 14,178 | 14,178 | \$444 |
| Howden Recreation Centre | 23,080 | 23,080 | 23,080 | 23,080 | 23,080 | 23,080 | 23,080 | 23,080 | 23,080 | 23,080 | \$444 |
| Loafer's Lake Recreation Centre | 30,913 | 30,913 | 30,913 | 30,913 | 30,913 | 30,913 | 30,913 | 30,913 | 30,913 | 30,913 | \$444 |
| Total (sq.ft.) | 179,252 | 179,252 | 179,252 | 179,252 | 179,252 | 179,252 | 179,252 | 184,934 | 184,934 | 184,934 |  |
| Total (\$000) | \$74,172.8 | \$74,172.8 | \$74,172.8 | \$74,172.8 | \$74,172.8 | \$74,172.8 | \$74,172.8 | \$76,366.0 | \$76,366.0 | \$76,366.0 |  |

## FACILITIES

## Inventory of capital assets

| SHARED GYMASIUM FACILITIES <br> Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Century Gardens Rec Ctr / Gordon Graydon Senior Elem. | 4,639 | 4,639 | 4,639 | 4,639 | 4,639 | 4,639 | 4,639 | 4,639 | 4,639 | 4,639 | \$280 |
| Huttonville Community Centre / Huttonville Elem. School | 10,637 | 10,637 | 10,637 | 10,637 | 10,637 | 10,637 | 10,637 | 10,637 | 10,637 | 10,637 | \$280 |
| Jim Archdekin Rec Ctr / Heart Lake Secondary School | 5,753 | 5,753 | 5,753 | 5,753 | 5,753 | 5,753 | 5,753 | 5,753 | 5,753 | 5,753 | \$280 |
| Ken Giles Community Ctr / Sir Wilfred Laurier Elem. School | 2,666 | 2,666 | 2,666 | 2,666 | 2,666 | 2,666 | 2,666 | 2,666 | 2,666 | 2,666 | \$280 |
| Mount Pleasant Comm Ctr / MP Village Elementary School | - | - | - | - | - | - | - | 2,543 | 2,543 | 2,543 | \$280 |
| Terry Miller Rec Ctr / Judith Nyman Secondary School | 4,216 | 4,216 | 4,216 | 4,216 | 4,216 | 4,216 | 4,216 | 4,216 | 4,216 | 4,216 | \$280 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (sq.ft.) | 27,911 | 27,911 | 27,911 | 27,911 | 27,911 | 27,911 | 27,911 | 30,454 | 30,454 | 30,454 |  |
| Total (\$000) | \$7,815.1 | \$7,815.1 | \$7,815.1 | \$7,815.1 | \$7,815.1 | \$7,815.1 | \$7,815.1 | \$8,527.1 | \$8,527.1 | \$8,527.1 |  |


| SENIOR CENTRES <br> Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Centennial Recreation Centre | 7,766 | 7,766 | 7,766 | - | - | - | - | - | - | - | \$279 |
| FCCC Seniors Centre | - | - | 15,224 | 15,224 | 15,224 | 15,224 | 15,224 | 15,224 | 15,224 | 15,224 | \$301 |
| FCCC Seniors Centre Gymnasium |  |  |  |  |  |  | 10,939 | 10,939 | 10,939 | 10,939 | \$322 |
| Knightbridge Community Centre | 6,567 | 6,567 | 6,567 | 6,567 | 6,567 | 6,567 | 6,567 | 6,567 | 6,567 | 6,567 | \$279 |
| Snelgrove Community Centre | 7,153 | 7,153 | 7,153 | 7,153 | 7,153 | 7,153 | 7,153 | 7,153 | 7,153 | 7,153 | \$278 |
| Total (sq.ft.) | 21,486 | 21,486 | 36,710 | 28,944 | 28,944 | 28,944 | 39,883 | 39,883 | 39,883 | 39,883 |  |
| Total (\$000) | \$5,995.1 | \$5,995.1 | \$10,579.0 | \$8,409.4 | \$8,409.4 | \$8,409.4 | \$11,931.8 | \$11,931.8 | \$11,931.8 | \$11,931.8 |  |


| ARENAS <br> Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Memorial Arena | 33,128 | 33,128 | 33,128 | 33,128 | 33,128 | 33,128 | 33,128 | 33,128 | 33,128 | 33,128 | \$265 |
| Victoria Park Arena | 35,379 | 35,379 | 35,379 | 35,379 | 35,379 | 35,379 | 35,379 | 35,379 | 35,379 | 35,379 | \$272 |
| Total (sq.ft.) | 68,507 | 68,507 | 68,507 | 68,507 | 68,507 | 68,507 | 68,507 | 68,507 | 68,507 | 68,507 |  |
| Total (\$000) | \$18,402.5 | \$18,402.5 | \$18,402 | \$18,402 | \$18,402.5 | \$18,402.5 | \$18,402.5 | \$18,402.5 | \$18,402.5 | \$18,402.5 |  |

FACILITIES
INVENTORY OF CAPITAL ASSETS

| OTHER INDOOR FACILITIES Facility Name | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Alderlea | - | - | - | - | - | - | - | - | - | 10,153 | \$741 |
| Avondale Community Centre | 6,928 | 6,928 | 6,928 | 6,928 | 6,928 | 6,928 | 6,928 | 6,928 | 6,928 | 6,928 | \$350 |
| Brampton Tennis Club | 1,118 | 1,118 | 1,118 | 1,118 | 1,118 | 1,118 | 1,118 | 1,118 | 1,118 | 1,118 | \$108 |
| Castlemore Bocce Courts | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | \$167 |
| Castlemore Community Centre (former Fire Station 217) | - | - | - | - | - | - | - | - | 962 | 962 | \$210 |
| Central Public School Recreation Centre | 25,930 | 25,930 | 25,930 | 25,930 | 25,930 | 25,930 | 25,930 | 25,930 | 25,930 | 25,930 | \$352 |
| Chinguacousy Park Optimist Club and Ski Chalet (New) | - | - | - | - | - | - | - | - | 18,428 | 18,428 | \$437 |
| Ebenezer Hall | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 2,798 | 2,798 | 2,798 | \$445 |
| FCCC - Dorm Building "D" | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | \$286 |
| FCCC - Dorm Building "E" | 7,415 | 7,415 | 7,415 | 7,415 | 7,415 | 7,415 | 7,415 | 7,415 | 7,415 | 7,415 | \$286 |
| FCCC - Dorm Building "F" | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | 8,045 | \$286 |
| FCCC - Gymnasium | 21,538 | 21,538 | 21,538 | 21,538 | - | - | - | - | - | - | \$267 |
| Ken Giles Recreation Centre | 28,907 | 28,907 | 28,907 | 28,907 | 28,907 | 28,907 | 28,907 | 28,907 | 28,907 | 28,907 | \$267 |
| Mount Pleasant Community Centre | - | - | - | - | - | - | - | 2,523 | 2,523 | 2,523 | \$450 |
| Norton Place Recreation Centre | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | \$267 |
| Old Optimist Community Centre (Chinguacousy) | 6,985 | 6,985 | 6,985 | 6,985 | 6,985 | 6,985 | 6,985 | - | - | - | \$276 |
| Professor's Lake Recreation Centre | 13,061 | 13,061 | 13,061 | 13,061 | 13,061 | 13,061 | 13,061 | 13,061 | 13,061 | 13,061 | \$289 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (sq.ft.) | 136,460 | 136,460 | 136,460 | 136,460 | 114,922 | 114,922 | 114,922 | 111,758 | 131,148 | 141,301 |  |
| Total (\$000) | \$39,513.7 | \$39,513.7 | \$39,513.7 | \$39,513.7 | \$33,764.1 | \$33,764.1 | \$33,764.1 | \$33,547.4 | \$41,802.6 | \$49,326.0 |  |

FACILITIES - EQUIPMENT
INVENTORY OF CAPITAL ASSETS

| MAJOR COMMUNITY CENTRES (\$) <br> Facility Name | Value of Equipment (\$) |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Brampton Soccer Centre | \$0 | \$0 | \$0 | \$3,224,405 | \$3,224,405 | \$3,224,405 | \$3,224,405 | \$3,224,405 | \$3,224,405 | \$3,224,405 | \$24 |
| Cassie Campell Community Centre | \$0 | \$0 | \$0 | \$0 | \$4,561,299 | \$4,561,299 | \$4,561,299 | \$4,561,299 | \$4,561,299 | \$4,561,299 | \$27 |
| Century Gardens Recreation Complex | \$2,092,404 | \$2,092,404 | \$2,092,404 | \$2,092,404 | \$3,117,188 | \$3,117,188 | \$3,117,188 | \$3,117,188 | \$3,117,188 | \$3,117,188 | \$27 |
| Chinguacousy Wellness Centre | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$1,177,206 | \$27 |
| Chris Gibson Recreation Centre | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$1,353,987 | \$26 |
| Earnscliffe Recreation Centre | \$1,298,113 | \$1,298,113 | \$1,298,113 | \$2,462,739 | \$2,462,739 | \$2,462,739 | \$2,462,739 | \$2,462,739 | \$2,462,739 | \$2,462,739 | \$27 |
| Gore Meadows Community Centre | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$943,830 | \$22 |
| Greenbriar Recreation Centre | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$1,144,049 | \$26 |
| Jim Archdekin Recreation Centre | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$1,174,218 | \$25 |
| PowerAde Centre | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$3,972,539 | \$26 |
| South Fletcher's Sportsplex | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$4,430,469 | \$28 |
| Terry Miller Recreation Centre | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$1,654,576 | \$27 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$18,297.6 | \$18,297.6 | \$18,297.6 | \$22,686.6 | \$28,272.7 | \$28,272.7 | \$28,272.7 | \$28,272.7 | \$28,272.7 | \$29,216.5 |  |


| MINOR COMMUNITY CENTRES (\$) <br> Facility Name | Value of Equipment (\$) |  |  |  |  |  |  |  |  |  | $\begin{gathered} \text { UNIT COST } \\ \text { (\$/sq.ft) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Balmoral Recreation Centre | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$618,102 | \$35 |
| Brampton Curling Club | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$615,185 | \$22 |
| Centre for Sports Excellence (formerly McMurchy Pool) | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$1,377,555 | \$36 |
| Chinguacousy Curling Club | \$584,684 | \$584,684 | \$584,684 | \$584,684 | \$584,684 | \$584,684 | \$584,684 | \$708,383 | \$708,383 | \$708,383 | \$22 |
| Ellen Mitchell Recreation Centre | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$462,105 | \$33 |
| Howden Recreation Centre | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$740,580 | \$32 |
| Loafer's Lake Recreation Centre | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$925,749 | \$30 |
| Total (\$000) | \$5,324.0 | \$5,324.0 | \$5,324.0 | \$5,324.0 | \$5,324.0 | \$5,324.0 | \$5,324.0 | \$5,447.7 | \$5,447.7 | \$5,447.7 |  |

RECREATION
FACILITIES - EQUIPMENT
Inventory of capital assets

| SENIOR CENTRES (\$) <br> Facility Name | Value of Equipment (\$) |  |  |  |  |  |  |  |  |  | UNIT COST (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Centennial Recreation Centre | \$198,568 | \$198,568 | \$198,568 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$26 |
| FCCC Seniors Centre | \$0 | \$0 | \$389,261 | \$389,261 | \$389,261 | \$389,261 | 389260.8806 | \$389,261 | \$389,261 | \$389,261 | \$26 |
| FCCC Seniors Centre Gymnasium | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$279,580 | \$279,580 | \$279,580 | \$279,580 | \$26 |
| Knightbridge Community Centre | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$182,321 | \$28 |
| Snelgrove Community Centre | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$198,591 | \$28 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$579.5 | \$579.5 | \$968.7 | \$770.2 | \$770.2 | \$770.2 | \$1,049.8 | \$1,049.8 | \$1,049.8 | \$1,049.8 |  |


| ARENAS (\$) <br> Facility Name | Value of Equipment (\$) |  |  |  |  |  |  |  |  |  | UNIT COST(\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Memorial Arena | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$810,238 | \$24 |
| Victoria Park Arena | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$865,292 | \$24 |
| Total (\$000) | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 | \$1,675.5 |  |


| OTHER INDOOR FACILITIES (\$) <br> Facility Name | Value of Equipment (\$) |  |  |  |  |  |  |  |  |  | UNIT COST (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Alderlea | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$304,590 | \$30 |
| Avondale Community Centre | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$145,469 | \$21 |
| Brampton Tennis Club | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$29,572 | \$26 |
| Castlemore Bocce Courts | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$110,796 | \$20 |
| Castlemore Community Centre (former Fire Station 217) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$23,635 | \$23,635 | \$25 |
| Central Public School Recreation Centre | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$685,873 | \$26 |
| Chinguacousy Park Optimist Club and Ski Chalet (New) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$584,569 | \$584,569 | \$32 |
| Ebenezer Hall | \$39,547 | \$39,547 | \$39,547 | \$39,547 | \$39,547 | \$39,547 | \$39,547 | \$73,768 | \$73,768 | \$73,768 | \$26 |
| FCCC - Dorm Building "D" | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$205,097 | \$25 |
| FCCC - Dorm Building "E" | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$198,208 | \$27 |
| FCCC - Dorm Building "F" | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$157,846 | \$20 |
| FCCC - Gymnasium | \$575,724 | \$575,724 | \$575,724 | \$575,724 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$27 |
| Ken Giles Recreation Centre | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$916,982 | \$32 |
| Mount Pleasant Community Centre | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$66,518 | \$66,518 | \$66,518 | \$26 |
| Norton Place Recreation Centre | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$35,846 | \$27 |
| Old Optimist Community Centre (Chinguacousy) | \$186,713 | \$186,713 | \$186,713 | \$186,713 | \$186,713 | \$186,713 | \$186,713 | \$0 | \$0 | \$0 | \$27 |
| Professor's Lake Recreation Centre | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$414,318 | \$32 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$3,702.0 | \$3,702.0 | \$3,702.0 | \$3,702.0 | \$3,126.3 | \$3,126.3 | \$3,126.3 | \$3,040.3 | \$3,648.5 | \$3,953.1 |  |

FACILITIES - LAND

## INVENTORY OF CAPITAL ASSETS

| MAJOR COMMUNITY CENTRES | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Facility Name | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Brampton Soccer Centre | - | - | - | 9.97 | 9.97 | 9.97 | 9.97 | 9.97 | 9.97 | 9.97 | \$700,000 |
| Cassie Campell Community Centre | - | - | - | - | 10.83 | 10.83 | 10.83 | 10.83 | 10.83 | 10.83 | \$700,000 |
| Century Gardens Recreation Complex | 4.69 | 4.69 | 4.69 | 4.69 | 7.93 | 7.93 | 7.93 | 7.93 | 7.93 | 7.93 | \$700,000 |
| Chinguacousy Wellness Centre | 6.06 | 6.06 | 6.06 | 6.06 | 6.06 | 6.06 | 6.06 | 6.06 | 6.06 | 6.06 | \$700,000 |
| Chris Gibson Recreation Centre | 3.48 | 3.48 | 3.48 | 3.48 | 3.48 | 3.48 | 3.48 | 3.48 | 3.48 | 3.48 | \$700,000 |
| Earnscliffe Recreation Centre | 2.72 | 2.72 | 2.72 | 5.87 | 5.87 | 5.87 | 5.87 | 5.87 | 5.87 | 5.87 | \$700,000 |
| Gore Meadows Community Centre | - | - | - | - | - | - | - | - | - | 5.20 | \$700,000 |
| Greenbriar Recreation Centre | 2.57 | 2.57 | 2.57 | 2.57 | 2.57 | 2.57 | 2.57 | 2.57 | 2.57 | 2.57 | \$700,000 |
| Jim Archdekin Recreation Centre | 4.89 | 4.89 | 4.89 | 4.89 | 4.89 | 4.89 | 4.89 | 4.89 | 4.89 | 4.89 | \$700,000 |
| PowerAde Centre | 25.96 | 25.96 | 25.96 | 25.96 | 25.96 | 25.96 | 25.96 | 25.96 | 25.96 | 25.96 | \$700,000 |
| South Fletcher's Sportsplex | 10.82 | 10.82 | 10.82 | 10.82 | 10.82 | 10.82 | 10.82 | 10.82 | 10.82 | 10.82 | \$700,000 |
| Terry Miller Recreation Centre | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 | 2.50 | \$700,000 |
| Total (acres) | 63.70 | 63.70 | 63.70 | 76.82 | 90.89 | 90.88 | 90.88 | 90.88 | 90.88 | 96.08 |  |
| Total (\$000) | \$44,590.2 | \$44,590.2 | \$44,590.2 | \$53,774.2 | \$63,619.8 | \$63,616.0 | \$63,616.0 | \$63,616.0 | \$63,616.0 | \$67,256.0 |  |


| MINOR COMMUNITY CENTRES (acres) <br> Facility Name | \# of Acres |  |  |  |  |  |  |  |  |  | $\begin{gathered} \text { UNIT COST } \\ \text { (\$lacre) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Balmoral Recreation Centre | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 | \$700,000 |
| Brampton Curling Club | 2.54 | 2.54 | 2.54 | 2.54 | 2.54 | 2.54 | 2.54 | 2.54 | 2.54 | 2.54 | \$700,000 |
| Centre for Sports Excellence (formerly McMurchy Pool) | 2.64 | 2.64 | 2.64 | 2.64 | 2.64 | 2.64 | 2.64 | 2.64 | 2.64 | 2.64 | \$700,000 |
| Chinguacousy Curling Club | 2.08 | 2.08 | 2.08 | 2.08 | 2.08 | 2.08 | 2.08 | 2.08 | 2.08 | 2.08 | \$700,000 |
| Ellen Mitchell Recreation Centre | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | \$700,000 |
| Howden Recreation Centre | 2.03 | 2.03 | 2.03 | 2.03 | 2.03 | 2.03 | 2.03 | 2.03 | 2.03 | 2.03 | \$700,000 |
| Loafer's Lake Recreation Centre | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | 2.83 | \$700,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (acres) | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 |  |
| Total (\$000) | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 | \$10,710.0 |  |

FACILITIES - LAND

## INVENTORY OF CAPITAL ASSETS

| OTHER INDOOR FACILITIES <br> Facility Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Alderlea | - | - | - | - | - | - | - | 1.38 | 1.38 | 1.38 | \$700,000 |
| Avondale Community Centre | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | \$700,000 |
| Brampton Tennis Club | 2.01 | 2.01 | 2.01 | 2.01 | 2.01 | 2.01 | 2.91 | 2.91 | 2.91 | 2.91 | \$1,000,000 |
| Castlemore Bocce Courts | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | 0.51 | \$700,000 |
| Castlemore Community Centre (former Fire Station 217) | - | - | - | - | - | - | - | - | 0.14 | 0.14 | \$700,000 |
| Central Public School Recreation Centre | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | \$700,000 |
| Ebenezer Hall | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | 0.74 | \$700,000 |
| FCCC - Dorm Building "D" | 0.69 | 0.69 | 0.69 | 0.69 | 0.69 | 0.69 | 0.69 | 0.69 | 0.69 | 0.69 | \$700,000 |
| FCCC - Dorm Building "E" | 0.64 | 0.64 | 0.64 | 0.64 | 0.64 | 0.64 | 0.64 | 0.64 | 0.64 | 0.64 | \$700,000 |
| FCCC - Dorm Building "F" | 0.77 | 0.77 | 0.77 | 0.77 | 0.77 | 0.77 | 0.77 | 0.77 | 0.77 | 0.77 | \$700,000 |
| FCCC - Gymnasium | 1.98 | 1.98 | 1.98 | 1.98 | - | - | - | - | - | - | \$700,000 |
| Ken Giles Recreation Centre | 1.71 | 1.71 | 1.71 | 1.71 | 1.71 | 1.71 | 1.71 | 1.71 | 1.71 | 1.71 | \$700,000 |
| Mount Pleasant Community Centre | - | - | - | - | - | - | - | 0.36 | 0.36 | 0.36 | \$700,000 |
| Norton Place Recreation Centre | 0.84 | 0.84 | 0.84 | 0.84 | 0.84 | 0.84 | 0.84 | 0.84 | 0.84 | 0.84 | \$700,000 |
| Optimist Community Centre | 0.89 | 0.89 | 0.89 | 0.89 | 0.89 | 0.89 | 0.89 | 1.12 | 1.12 | 1.12 | \$700,000 |
| Professor's Lake Recreation Centre | 1.77 | 1.77 | 1.77 | 1.77 | 1.77 | 1.77 | 1.77 | 1.77 | 1.77 | 1.77 | \$700,000 |
| Total (acres) | 14.33 | 14.33 | 14.33 | 14.33 | 12.35 | 12.35 | 13.25 | 15.22 | 15.36 | 15.36 |  |
| Total (\$000) | \$10,634.0 | \$10,634.0 | \$10,634.0 | \$10,634.0 | \$9,248.0 | \$9,248.0 | \$10,148.0 | \$11,527.0 | \$11,625.0 | \$11,625.0 |  |


| SHARED GYMNASIUM FACILITIES <br> Facility Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Century Gardens Rec Ctr / Gordon Graydon Senior Elem. | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | \$700,000 |
| Huttonville Community Centre / Huttonville Elem. School | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | 0.92 | \$700,000 |
| Jim Archdekin Rec Ctr / Heart Lake Secondary School | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | \$700,000 |
| Ken Giles Community Ctr / Sir Wilfred Laurier Elem. School | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | \$700,000 |
| Mount Pleasant Comm Ctr / MP Village Elementary School | - | - | - | - | - | - | - | 0.22 | 0.22 | 0.22 | \$700,000 |
| Terry Miller Rec Ctr / Judith Nyman Secondary School | 0.36 | 0.36 | 0.36 | 0.36 | 0.36 | 0.36 | 0.36 | 0.36 | 0.36 | 0.36 | \$700,000 |
| Total (acres) | 2.40 | 2.40 | 2.40 | 2.40 | 2.40 | 2.40 | 2.40 | 2.62 | 2.62 | 2.62 |  |
| Total (\$000) | \$1,680.0 | \$1,680.0 | \$1,680.0 | \$1,680.0 | \$1,680.0 | \$1,680.0 | \$1,680.0 | \$1,834.0 | \$1,834.0 | \$1,834.0 |  |

FACILITIES - LAND
INVENTORY OF CAPITAL ASSETS

| SENIOR CENTRES Facility Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Centennial Recreation Centre | 1.01 | 1.01 | 1.01 | - | - | - | - | - | - | - | \$700,000 |
| FCCC Seniors Centre Gymnasium | - | - | - | - | - | - | 1.01 | 1.01 | 1.01 | 1.01 | \$700,000 |
| FCCC Seniors Centre | - | - | 2.25 | 2.25 | 2.25 | 2.25 | 2.25 | 2.25 | 2.25 | 2.25 | \$700,000 |
| Knightbridge Community Centre | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 | \$700,000 |
| Snelgrove Community Centre | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | \$700,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (acres) | 3.31 | 3.31 | 5.56 | 4.55 | 4.55 | 4.55 | 5.56 | 5.56 | 5.56 | 5.56 |  |
| Total (\$000) | \$2,317.0 | \$2,317.0 | \$3,892.0 | \$3,185.0 | \$3,185.0 | \$3,185.0 | \$3,892.0 | \$3,892.0 | \$3,892.0 | \$3,892.0 |  |


| ARENAS <br> Facility Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$lacre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Memorial Arena | 2.62 | 2.62 | 2.62 | 2.62 | 2.62 | 2.62 | 2.62 | 2.62 | 2.62 | 2.62 | \$700,000 |
| Victoria Park Arena | 3.34 | 3.34 | 3.34 | 3.34 | 3.34 | 3.34 | 3.34 | 3.34 | 3.34 | 3.34 | \$700,000 |
| Total (acres) | 5.96 | 5.96 | 5.96 | 5.96 | 5.96 | 5.96 | 5.96 | 5.96 | 5.96 | 5.96 |  |
| Total (\$000) | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 | \$4,172.0 |  |

## RECREATION

PARK FACILITIES
INVENTORY OF CAPITAL ASSETS


## RECREATION

PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| Artificial Turf Fields | \# of Fields |  |  |  |  |  |  |  |  |  | UNIT COST <br> (S/Field) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Park Name | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Creditview Sandalwood (Major Lit Soccer) | - | - | - | - | - | - | - | - | - | 2 | \$953,680 |
| Chinguacousy Park (Terry Fox Stadium / Lit Football) | - | - | - | - | - | - | - | 1 | 1 | 1 | \$1,726,010 |
| Teramoto Park (Lit Football / Soccer) | - | - | - | - | - | - | - | - | - | 1 | \$437,500 |
| Subtotal (\#) | - | 0 | 0 | 0 | 0 | - | 0 | 1 | 1 | 4 |  |
| Subtotal (\$) | so | so | so | \$0 | so | so | \$0 | \$1,726,010 | \$1,726,010 | \$4,070,870 |  |
| Football |  |  |  |  | \# of |  |  |  |  |  | Unit cost |
| Park Name | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | (s/Field) |
| Lighted |  |  |  |  |  |  |  |  |  |  |  |
| Chinguacousy Park | 1 | 1 | 1 | - | - | - | - | - | - | - | \$410,840 |
| Creditview Sandalwood | - | - | - | - | 2 | 2 | 2 | 2 | 2 | 2 | \$371,770 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Unlighted |  |  |  |  |  |  |  |  |  |  |  |
| Chinguacousy Park | 1 | - | - | - | - | - | . | - | - | - | \$237,780 |
| Creditview Sandalwood | - | - | 2 | 2 | - | - | - | - | - | - | \$198,710 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal (\#) | 2 | 1 | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |  |
| Subtotal (\$) | \$648,620 | \$410,840 | \$808,260 | \$397,420 | \$743,540 | \$743,540 | \$743,540 | \$743,540 | \$743,540 | \$743,540 |  |
| Major Soccer - Unlighted |  |  |  |  | \# of |  |  |  |  |  | UNit cost |
| Park Name | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | (s/Field) |
| Blue Oak Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$70,130 |
| Bramalea Ltd. Community Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$287,085 |
| Cherrytree Park | 1 | 1 | 1 | - | - | - | - | - | - | - | \$70,130 |
| Ching Sandalwood (Cassie Campbell) | - | - | - | - | 2 | 2 | 2 | 2 | 2 | 2 | \$287,085 |
| Chinguacousy Park | 1 | 1 | 2 | 2 | 2 | 2 | - | - | - | - | \$241,790 |
| Chris Gibson Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Creditview Sandalwood | - | - | 8 | 8 | 6 | 6 | 6 | 6 | 6 | 4 | \$241,790 |
| Dixie HWY 407 park | - | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | \$185,800 |
| Dixie/Sandalwood | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | \$241,790 |
| Eldorado Park | 1 | 1 | 1 | 1 | 1 | 1 | - | - |  | - | \$241,790 |
| FCCC | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$241,790 |
| Greenbriar Park S | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$241,790 |
| Homestead Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$70,130 |
| Leander Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$70,130 |
| Loater's Lake Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$241,790 |
| Major Oaks Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$185,800 |
| Northampton Park | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$70,130 |
| Richvale Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$70,130 |
| Subtotal (\#) | 21 | 28 | 37 | 36 | 36 | 36 | 33 | 33 | 33 | 31 |  |
| subtotal (\$) | \$3,759,880 | \$5,060,480 | \$7,064,930 | \$6,994,800 | \$7,085,390 | \$7,085,390 | \$6,360,020 | \$6,360,020 | \$6,360,020 | \$5,876,440 |  |

RECREATION
PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| Minor Soccer - Unlighted Park Name | \# of Fields |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Field) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Balmoral Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Batsman Park |  | - | - | - | - | - | - | - | - | 4 | \$157,425 |
| Carabram Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$96,320 |
| Centennial Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Earnscliffe Park | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| FCCC | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$157,425 |
| Fred Kline Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Greenbriar Park S | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Hilldale Park N | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Jefferson park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$16,990 |
| Kingswood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,320 |
| Lafrance Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| Loafer's Lake Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Mosswood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| Sandalwood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,320 |
| Torbram Sandalwood Park | - | - | - | $\cdot$ | 1 | 1 | 1 | 1 | 1 | 1 | \$157,425 |
| Valleybrook Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,320 |
| Valleydown Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| Victoria Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$191,730 |
| South Fletcher's | - | - | - | $\cdot$ | - | - | - | $\cdot$ | 1 | 1 | \$157,425 |
| St. John Bosco | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| Grenoble | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| Subtotal (\#) | 23 | 23 | 22 | 22 | 23 | 23 | 23 | 23 | 24 | 28 |  |
| Subtotal (\$) | \$2,366,510 | \$2,366,510 | \$2,209,085 | \$2,209,085 | \$2,366,510 | \$2,366,510 | \$2,366,510 | \$2,366,510 | \$2,523,935 | \$3,153,635 |  |


| Mini Soccer - Unlighted Park Name | \# of Fields |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Field) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Armbro Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| Ashurst Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$16,990 |
| Centennial Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,245 |
| Central Public | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | \$157,245 |
| Century Gardens Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$191,730 |
| Ching Sandalwood (Cassie Campbell) | - | - | - | - | 2 | 2 | 2 | 2 | 2 | - | \$191,730 |
| Chris Gibson Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$101,565 |
| Creditview Sandalwood | - | 1 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 4 | \$101,565 |
| D.M.G Ching Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | - | - | - | \$157,245 |
| Dearborne Park | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | \$16,990 |
| Dixie HWY 407 Park | - | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | \$101,565 |
| Earsclifie | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | \$157,245 |
| FCCC | - | - | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | \$157,245 |
| Fred Kee Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$157,245 |

RECREATION
PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| Mini Soccer - Unlighted CONT'D Park Name | \# of Fields |  |  |  |  |  |  |  |  |  | UNIT COST (S/Field) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Hilldale Park N | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$157,245 |
| Meadowlands Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$101,565 |
| Seaborn Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$16,990 |
| Sheridan Woodlands | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$16,990 |
| South Fletcher's | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | - | - | \$157,245 |
| Tobram Sandalwood | $\cdot$ | - | - | - | 12 | 12 | 12 | 12 | 12 | 12 | \$157,245 |
| Weybridge Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$16,990 |
| Subtotal (\#) | 36 | 43 | 53 | 53 | 67 | 68 | 68 | 66 | 64 | 58 |  |
| Subtotal (\$) | \$3,543,500 | \$4,254,455 | \$5,437,145 | \$5,437,145 | \$7,707,545 | \$7,864,790 | \$7,864,790 | \$7,550,300 | \$7,235,810 | \$6,446,090 |  |
| Major Diamond - Unlighted <br> Park Name <br> Ca | \# of Fields |  |  |  |  |  |  |  |  |  | UNIT COST (\$/Diamond) |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Caterpillar Lands | 1 | 1 | - | - | - | - | - | - | - | - | \$196,715 |
| Century Gardens Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$544,135 |
| Conservation Drive Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$430,650 |
| County Court Park | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | \$430,650 |
| Duggan Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$430,650 |
| Earnscliffe Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$196,715 |
| Fallen Oak Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$430,650 |
| Fred Kline Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$430,650 |
| Madoc Drive Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$196,715 |
| Major William Sharpe | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$196,715 |
| Moorehead Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$430,650 |
| Ray Lawson | 2 | 2 | 2 | 2 | 2 | - | - | $\cdot$ | - | - | \$196,715 |
| Richvale Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$196,715 |
| Sesquicentennial Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$544,135 |
| Subtotal (\#) | 19 | 19 | 18 | 18 | 18 | 16 | 16 | 16 | 16 | 16 |  |
| Subtotal (\$) | \$6,537,840 | \$6,537,840 | \$6,341,125 | \$6,341,125 | \$6,341,125 | \$5,947,695 | \$5,947,695 | \$5,947,695 | \$5,947,695 | \$5,947,695 |  |
| Minor Diamond - Unlighted Park Name | \# of Fields |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Diamond) |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Allan Kerbell Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$199,115 |
| Armbro Park | 1 | 1 | 1 | 1 | 1 | 1 | - | - | - | - | \$96,705 |
| Ashurst Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,705 |
| Bach Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,705 |
| Beatty -Fleming Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,705 |
| Burton Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$199,115 |
| Castlehill Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,705 |
| Central Public | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$199,115 |
| Cherrytree Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$96,705 |
| Chris Gibson Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$168,880 |
| Donnelly East Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$199,115 |
| Earnscliffe Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$220,085 |

## RECREATION

PARK FACILITIES
INVENTORY OF CAPITAL ASSETS


## RECREATION

PARK FACILITIES
INVENTORY OF CAPITAL ASSETS


RECREATION
PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| Cricket <br> Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT Cost <br> (\$/Facility) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Brampton Sports Park | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | \$56,660 |
| Batsman Park | - | - | - | - | - | - | - | - | - | 2 | \$162,490 |
| Camden Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$15,280 |
| Ching Sandalwood (Cassie Campbell) |  |  | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$162,490 |
| Creditview/Sandalwood | - | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | \$104,980 |
| Dixie/407 | - | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$104,980 |
| Dixie/Sandalwood | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$162,490 |
| Earnsclife | - | - | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$104,980 |
| Flower City Community Campus | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$104,980 |
| Teramoto Park | - | - | - | - | - | - | - | - | - | 1 | \$104,980 |
| Torbram/Sandalwood | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$162,490 |
| Subtotal (\#) | 6 | 10 | 12 | 12 | 14 | 14 | 15 | 15 | 15 | 17 |  |
| Subtotal (s) | \$510,240 | \$930,160 | \$1,140,120 | \$1,140,120 | \$1,465,100 | \$1,465,100 | \$1,570,080 | \$1,570,080 | \$1,570,080 | \$1,895,060 |  |
| Rugby <br> Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST (\$/Facility) |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Brampton Sports Park | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$157,430 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Subtotal (\#) | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |  |
| Subtotal (\$) | \$314,860 | \$314,860 | \$314,860 | \$314,860 | \$314,860 | \$314,860 | \$314,860 | \$314,860 | \$314,860 | \$314,860 |  |
| Multi Purpose Courts <br> Park Name | \# of Courts |  |  |  |  |  |  |  |  |  | UNIT COST (\$/Court) |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Allan Kerbel Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| Aloma Park | 1 | 1 | 1 | 1 | 1 | - | - | - | - | - | \$68,350 |
| Blue Lake Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Burrt Elm Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Ching Sandalwood | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Dearbourne Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| Dixie Sandalwood Park (west) | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$114,530 |
| Dixie Sandalwood Park (east) | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$48,795 |
| Earnscliffe Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| McMicking Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Fairlawn Park | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Fiddlers Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| Flower City Community Campus | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Gore Meadows East | 0 | 0 | 0 | 0 | 0 | - | - | - | - | 2 | \$48,795 |
| Howden Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$90,120 |
| Minaker Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Morris Kerbel Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| Peelton Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| Teramoto Park | 0 | 0 | 0 | 0 | 0 | - | - | - | - | 1 | \$90,120 |

## RECREATION

PARK FACILITIES
Inventory of capital assets

| Multi Purpose Courts CONT'D Park Name | \# of Courts |  |  |  |  |  |  |  |  |  | UNIT COST (\$/Court) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Timberlane Park | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,605 |
| Todd Edward Baylis Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$48,795 |
| Treeline Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Van Scott Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Wiggins Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$68,350 |
| Subtotal (\#) | 16 | 16 | 17 | 21 | 22 | 21 | 21 | 21 | 21 | 24 |  |
| Subtotal (\$) | \$863,345 | \$863,345 | \$931,695 | \$1,192,975 | \$1,261,325 | \$1,192,975 | \$1,192,975 | \$1,192,975 | \$1,192,975 | \$1,380,685 |  |



RECREATION
PARK FACILITIES
Inventory of capital assets


| RECREATION |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PARK FACILITIES |  |  |  |  |  |  |  |  |  |  |  |
| Inventory of CAPITAL ASSETS |  |  |  |  |  |  |  |  |  |  |  |
| SHADE STRUCTURES CONT'D Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST (\$/Structure) |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Fiddlers Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Flower City Community Campus | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Francis H. Taylor Pk | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Gage Park (Bandshell) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$107,000 |
| George M. Lee Park | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Giffen Family Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Gladys And George Gray | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Gold Parkette | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Grey Whale Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Halldorson Park | - | - | - | - | - | - | - | - | 1 | 1 | \$59,000 |
| Harry A Sheilds Pkt | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Havelock Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Heartview Marsh | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Hedgeline Parkette | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Hickory Wood Park | - | - | - | - | - | - | $\cdot$ | $\cdot$ | 1 | 1 | \$79,000 |
| Homestead Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Iceland Park | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| J. And M. Mcgie Pk. | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| James \& Edna Davis Pk | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| James William Hewson | 1 | 1 | 1 | 1 | 1 | - | - | - | - | - | \$52,000 |
| James William Hewson | - | - | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | \$59,000 |
| Johnstone Park | - | - | - | - | - | - | - | $\cdot$ | 1 | 1 | \$59,000 |
| Kanashiro Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Kiwanis Memorial Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$79,000 |
| Koretz Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | ${ }^{3}$ | \$59,000 |
| Lakelands Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Lightcatcher Park | - | - | - | - | - | - | - | $\cdot$ | 1 | 1 | \$59,000 |
| Lillie Roberts Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$79,000 |
| Lloyd Sanderson Park | - | - | - | - | - | - | - | - | 1 | 1 | \$79,000 |
| Lorenzo Park | - | - | - | - | - | - | - | - | - | 1 | \$59,000 |
| Lougheed Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Major William Sharpe | - | - | - | $\cdot$ | - | $\cdot$ | $\cdot$ | 1 | 1 | 1 | \$59,000 |
| Matthew Cation Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Mckinney Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Mcmicking Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Minaker Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Morrow Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Mountainash Park E | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Northampton Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Old Fairgrounds Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| RC Charlton Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Riversedge Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |

HEMSON

RECREATION
PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| SHADE STRUCTURES CONT'D <br> Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Sled Dog Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Sleightholme Park | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$59,000 |
| Smirle Lawson Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Snowcap Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Teramoto Park | - | - | - | - | - | - | - | - | - | 1 | \$107,000 |
| Timberlane Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Tony Rinomato Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Torbram Sandalwood | - | - | - | - | - | - | - | 1 | 1 | 1 | \$59,000 |
| Treeline Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Trudelle Parkette | - | - | - | - | - | - | - | - | 1 | 1 | \$59,000 |
| Twin Falls Park | - | - | - | - | - | - | - | - | - | 1 | \$59,000 |
| Upperlinks Park | - | - | - | - | - | - | - | - | 1 | 1 | \$59,000 |
| Via Romano Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Wiggins Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | \$59,000 |
| Wiggins Park | - | - | - | - | - | - | - | - | 1 | 1 | \$79,000 |
| Worthington Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$59,000 |
| Subtotal (\#) Shade Structures | 30 | 39 | 45 | 59 | 63 | 66 | 65 | 80 | 89 | 94 |  |
| Subtotal (\$) | \$1,836,000 | \$2,367,000 | \$2,721,000 | \$3,587,000 | \$3,823,000 | \$4,007,000 | \$3,962,000 | \$4,847,000 | \$5,486,000 | \$5,829,000 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| PLAY EQUIPMENT - JUNIOR |  |  |  |  | of Facilities |  |  |  |  |  | UNIT COST |
| Park Name | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | (s/structure) |
| Bloomingdale Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Bridekirk Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Cantrill Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Gladstone-Shaw Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$34,300 |
| Hilldale Park North | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$34,300 |
| Kindle Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Richvale Park (South) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Southwell Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$34,300 |
| Valleydown Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Watchman Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$91,100 |
| Subtotal (\#) - Play Equipment - JUNIOR | 8 | 9 | 9 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |  |
| Subtotal (\$) | \$615,200 | \$649,500 | \$649,500 | \$740,600 | \$740,600 | \$740,600 | \$740,600 | \$740,600 | \$740,600 | \$740,600 |  |

## RECREATION

PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| PLAY EQUIPMENT - SENIOR Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST ( $\mathrm{S} /$ Structure) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Anderson Family Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Beatty Fleming Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Carleton Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Dafoe Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Donn Reynolds Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Dumfries Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Ezard Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Fairhill Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Francis H. Taylor Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Gentry Park | - | - | - | - | - | - | - | - | - | 1 | \$139,400 |
| Greenmount Park North | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Jacksonville Park | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Ken Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Koretz Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Loafer's Lake Park Loop | - | - | - | - | - | - | - | - | - | 1 | \$59,200 |
| Maplehurst Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Meadowlark Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Newton Road Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Notre Dame Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Rollingwood Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Rosepac Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Scottsdale Parkette South | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Sheridan Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Softneedle Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Suncrest Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Thorndale Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Turtle Creek Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$139,400 |
| Subtotal (\#) Play Equipment - SENIOR | 21 | 22 | 22 | 22 | 24 | 25 | 25 | 25 | 25 | 27 |  |
| Subtotal (\$) | \$2,927,400 | \$3,066,800 | \$3,066,800 | \$3,066,800 | \$3,345,600 | \$3,485,000 | \$3,485,000 | \$3,485,000 | \$3,485,000 | \$3,683,600 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| PLAY EQUIPMENT - COMBINED (JUNIOR / SENIOR) | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |
| Park Name | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Albert Callaghan Memorial Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ 152,900 |
| Allan Kerbel Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ 152,900 |
| Aloma Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ 152,900 |
| Anne Nash Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ 152,900 |
| Asa Hall Parkette | - | - | - | - | - | - | - | - | - | 1 | 152,900 |
| Bach Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 152,900 |
| Banting Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ 152,900 |
| Barbreh Brown Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ 152,900 |

RECREATION
PARK FACILITIE
Inventory of capital assets

| PLAY EQUIPMENT - COMBINED (JUNIOR I SENIOR) CONT'D <br> Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| Bayridge Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Berisford Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Black Forest Park South | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Blackmere Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Blue Lake Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Blue Oak Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Boreham Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Bottomwood Park |  | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Brighton Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 34,300 |
| Brookbank Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Bruce Beer Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Buick Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Burnt Elm Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Burton Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Calderstone Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Camden Park (East) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Camden Park (West) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Carabram Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Caruso Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Centennial Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Chamney Court Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Chinguacousy Lions Club Water Tower Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Chinguacousy Sandalwood Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Chris Gibson Park (North) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Chris Gibson Park (South) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Churchville Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Clark Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Clover Bloom Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Cobblehill Park | - | $\cdot$ | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Conservation Drive Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| County Court Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Crenshaw Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Crescent Hill Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Cresthaven park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Crown Victoria Parkette | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Gladys and George Gray Park | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Crystalview Park | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Cunnington Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Curtis Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Cutters Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Damatta Park | - | $\cdot$ | $\cdot$ | - | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Dearbourne Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Dexfield Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Dixie Sandalwood Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 211,100 |

## RECREATION

PARK FACILITIES
Inventory of capital assets

| PLAY EQUIPMENT - COMBINED (JUNIOR I SENIOR) CONT'D Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| Donnelly Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Donwoods Parkette | - | - | - | - | - | - | - | 1 | 1 | 1 | \$ | 152,900 |
| Dorchester Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Dorset Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Drinkwater Community Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Duggan Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Earl Cook Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Earnscliffe Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Eastbourne Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Egerton Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 152,900 |
| English Street Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ernest and Edith Parr Parkette | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ermest Majury Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Evening Stars Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fairgrounds Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fairlawn Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fallen Oak Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fallingdale Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fanshawe Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fern Valley Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fernforest Way West | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ferri Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fiddlers Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fletcher's Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Frank Harkema Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fred Kee Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Fred Kline Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Gage Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Gatesgill Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| George M. Lee Park | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| George Ransier Park |  | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Giffen Family Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Glenforest Park South | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Glenmanor Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Gold Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | , | \$ | 152,900 |
| Greenbriar Park South | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | , | \$ | 152,900 |
| Harry A. Shields Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Havelock Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Hazelwood Park South | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Heartview Marsh | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Hedgeline Parkette | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Hickory Wood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Hilldale Park South | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Homestead Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |

## RECREATION

PARK FACILITIES
Inventory of capital assets

| PLAY EQUIPMENT - COMBINED (JUNIOR I SENIOR) CONT'D Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| Howden Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Iceland Parkette | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Inder Heights Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ironblock Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ivy Bridge Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Jacob Shook Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| James and Edna Davis Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| James and Margaret McGie Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| James William Hewson Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Jefferson Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Jellicoe Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Johnstone Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Jordan Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| JP Hutton Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Kanashiro Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Keirstead Park | - | - | $\cdot$ | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Kincaid Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Kingfisher Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Kingswood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Knightsbridge Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| La France Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Lake Louise Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Larande Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Lascelles Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Laurelcrest Park North | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Leander Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Lethbridge Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Lightcatcher Park | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 152,900 |
| Lloyd Sanderson Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Loafer's Lake Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 152,900 |
| Lorenzo Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 152,900 |
| Lougheed Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Major William Sharpe Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Manitou Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Manorcrest Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Martindale Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Mary Goodwillie Young Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Mathew Cation Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Maxwell and Lois Rice Park | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | - | $\cdot$ | 1 | 1 | \$ | 152,900 |
| McKinney Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| McMicking Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Meadowland Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Millstone Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Minaker Park | $\cdot$ | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |

## RECREATION

PARK FACILITIES
Inventory of capital assets

| PLAY EQUIPMENT - COMBINED (JUNIOR / SENIOR) CONT'D Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| Morris Kerbel Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Morrow Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Mosswood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Mount Pleasant Square | - | - | - | - | - | - | - | 1 | 1 | 1 | \$ | 152,900 |
| Mountainash Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Murray Street Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Nancy McCredie Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Nasmith Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Native Landing Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Northampton Park (North) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Northampton Park (South) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | \$ | 152,900 |
| Norton Place Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Omega Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Patrick O'Leary Park | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Peddle Family Wood | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Peel Village Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Piane Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | \$ | 152,900 |
| Picasso Park | - | - | - | $\cdot$ | - | - | - | - | 1 | 1 | \$ | 152,900 |
| Pickard Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Professor's Lake Park (East) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Professor's Lake Park (West) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Professor's Lake Waterslide | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ravenscliffe Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Reed Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Richvale Park (North) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Ridgehill Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| River Heights Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 152,900 |
| Robert Reid Park \& Trail | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Roehampton Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Royal Salisbury Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| RM Wells Park | - | - | $\cdot$ | - | - | - | - | 1 | 1 | 1 | \$ | 152,900 |
| Rushmore Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Salisbury Circle Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Seaborn Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Sheridan Woodlands | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Sid Manser Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |  | \$ | 152,900 |
| Sled Dog Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Sleightholme Park | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | - | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Snowcap Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Sparrow Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Stillman Park | - | $\cdot$ | $\cdot$ | - | - | - | - | 1 | 1 | 1 | \$ | 152,900 |
| Summer Valley Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Sunforest Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Sunny Meadow Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |

RECREATION
PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| PLAY EQUIPMENT - COMBINED (JUNIOR I SENIOR) CONT'D Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| Talbot Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Tara Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Timberlane Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Todd Edward Baylis Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Tony Rinomato Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$ | 152,900 |
| Torbram Sandalwood Community Park | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Trailside Park | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Treeline Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Treleaven Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Trudelle Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Tumbleweed Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Twin Falls Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 152,900 |
| Upperlink Park | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Upwood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Valleybrook Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Van Scott Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Via Romano Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| W.A. Russell Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Watson Valley (East) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | \$ | 152,900 |
| Watson Valley (West) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Weybridge Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Whitewash Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Wiggins Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| William Porter Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$ | 82,200 |
| William Sheard Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Winterfold Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Woodview Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 152,900 |
| Subtotal (\#) Play Equipment - COMBINED (JUNIOR / SENIOR) | 152 | 169 | 174 | 184 | 189 | 193 | 196 | 202 | 204 | 208 |  |  |
| Subtotal (\$) | \$23,122,200 | \$25,721,500 | \$26,486,000 | \$28,073,200 | \$28,837,700 | \$29,449,300 | \$29,908,000 | \$30,754,700 | \$31,060,500 | \$31,672,100 |  |  |

## RECREATION

PARK FACILITIES
INVENTORY OF CAPITAL ASSETS

| PLAY EQUIPMENT - BARRIER FREE Park Name | \# of Facilities |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Structure) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| Armbro Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Batsman Park | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 236,200 |
| Beaconsfield Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Bramalea Ltd. Community Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Brampton-Marikina Friendship Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Castlehill Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Century Gardens Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$ | 236,200 |
| Chudliegh Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Donald M. Gordon Chinguacousy Park (East) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 236,200 |
| Donald M. Gordon Chinguacousy Park (West) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Durham Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Eldorado Park (East) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Eldorado Park (West) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Folkstone Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Goldcrest Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Gore Meadows Community Park - East | - | - | - | - | - | - | - | - | - | 1 | \$ | 160,700 |
| Great Lakes Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Grey Whale Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Halldorson Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Haverty Parkette | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 160,700 |
| Henry Verschuren Park | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 160,700 |
| Joseph Lawson Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Kingknoll Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Lakelands Park | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Lillie Roberts Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Lorenville Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 160,700 |
| Luongo Park | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 160,700 |
| Massey Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Maybeck Park | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 160,700 |
| Merganser Parkette | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Moorehead Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Northwood Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Purple Lilac Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 160,700 |
| RC Charton Park | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Riversedge Park | - | - | - | - | - | - | - | 1 | 1 | 1 | \$ | 160,700 |
| Smirle 'Big Train' Lawson Park | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Stemford Parkette | - | - | - | - | - | - | - | - | 1 | 1 | \$ | 160,700 |
| Teramoto Park | - | - | - | - | - | - | - | - | - | 1 | \$ | 236,200 |
| Vanier Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Worthington Park | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$ | 160,700 |
| Subtotal (\#) Play Equipment - BARRIER FREE | 20 | 20 | 22 | 26 | 28 | 28 | 28 | 30 | 36 | 40 |  |  |
| Subtotal (s) | \$3,289,500 | \$3,289,500 | \$3,610,900 | \$4,253,700 | \$4,575,100 | \$4,575,100 | \$4,575,100 | \$4,972,000 | \$6,011,700 | \$6,730,000 |  |  |
| Total All Facilities (\#) | 522 | 571 | 600 | 629 | 670 | 675 | 669 | 692 | 708 | 731 |  |  |
| Total All Facilities (s) | \$88,527,220 | \$96,866,995 | \$100,188,240 | \$103,963,265 | \$111,695,915 | \$112,216,740 | \$109,945,335 | \$114,846,150 | \$116,673,585 | \$122,818,945 |  |  |

## Inventory of capital assets

| OUTDOOR BUILDINGS (sq.ft.) | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Batsman Park Comfort Station | - | - | - | - | - | - | - | - | - | 2,142 | \$320 |
| Brampton Cemetery Mtce Bldg | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 950 | 2,470 | \$360 |
| Brampton Cemetary Office | 762 | 762 | 762 | 762 | 762 | 762 | 762 | 762 | 762 | 762 | \$248 |
| Century Gardens Fieldhouse | 4,141 | 4,141 | 4,141 | 4,141 | 330 | 330 | 330 | 330 | - | - | \$247 |
| Chinguacousy Park Parks building | 3,502 | 3,502 | 3,502 | 3,502 | 3,502 | 3,502 | 3,502 | 3,502 | 3,502 | 3,502 | \$186 |
| Ching. Ski-hill Pump House | 506 | 506 | 506 | 506 | 506 | 506 | 506 | 506 | 506 | 506 | \$186 |
| Ching. Ski-hill Rope-tow Hut | 152 | 152 | 152 | 152 | 152 | 152 | 152 | - | - | - | \$186 |
| Ching. Ski-hill T-bar Line Hut | 59 | 59 | - | - | - | - | - | - | - | - | \$186 |
| Chinguacousy Park Mini Golf / Snack Bar | 3,385 | 3,385 | 3,385 | 3,385 | 3,385 | 3,385 | 3,385 | 3,385 | 3,385 | 3,385 | \$186 |
| Chinguacousy Park Garage | 2,625 | 2,625 | 2,625 | 2,625 | 2,625 | 2,625 | 2,625 | 2,625 | 2,625 | 2,625 | \$186 |
| Chinguacousy Park Tennis \& Baseball Storage | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | \$186 |
| Chinguacousy Park Splash Pad Buildings | 285 | 285 | 285 | 285 | 285 | 285 | 84 | 84 | 84 | 84 | \$186 |
| Chinguacousy Sports Box | 450 | 450 | 450 | 450 | 450 | 450 | 450 | - | - | - | \$186 |
| Chinguacousy Park Track Building | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |  |  | \$186 |
| Chinguacousy Park Track and Field Bleachers / Scorebox | - | - | - | - | - | - | - | 10,136 | 10,136 | 10,136 | \$186 |
| Chinguacousy Wellness Centre Fieldhouse | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | \$186 |
| County Court Field House | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | 1,299 | \$296 |
| Crescent Hill Storage Bldg | 2,724 | - | - | - | - | - | - | - | - | - | \$186 |
| Duggan Park Field House | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | \$273 |
| Earnscliffe Storage Shed | 931 | 931 | 931 | - | - | - | - | - | - | - | \$186 |
| Eldorado Parks Shed | 921 | 921 | 921 | 921 | 921 | 921 | 921 | 921 | 921 | 921 | \$186 |
| Eldorado Storage Well Building | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | 36 | \$186 |
| Ellen Street Parks Garage | 898 | 898 | 898 | 898 | 898 | 898 | 898 | 898 | 898 | 898 | \$186 |
| Fairgrounds Park Indoor Batting Cages | 2,354 | 2,354 | 2,354 | 2,354 | 2,354 | 2,354 | 2,354 | 2,354 | 2,354 | 2,354 | \$186 |
| Fairgrounds Park Scorebox / Snack Bar / Washrooms | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | 681 | \$309 |
| FCCC ... Parks Warehouse | 4,718 | 4,718 | 4,718 | 4,718 | 4,718 | 4,718 | 4,718 | 4,718 | 4,718 | 4,718 | \$186 |
| FCCC ... OPP - Greenhouse (Chapel Building) | 4,162 | 4,162 | 4,162 | 4,162 | 4,162 | - | - | . | . | . | \$186 |
|  |  |  |  |  |  |  |  |  |  |  |  |

## INVENTORY OF CAPITAL ASSETS

| OUTDOOR BUILDINGS (sq.ft.) CONT'D | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST (\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Fred Kline Field House | 756 | 756 | 756 | 756 | 756 | 756 | 756 | 756 | 756 | 756 | \$186 |
| Glidden Parks Operation Centre | - | - | - | - | - | - | 64,363 | 64,363 | 64,363 | 64,363 | \$195 |
| Loafer's Lake Sheds | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | 194 | \$186 |
| Norton Park Shed | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | \$186 |
| Orenda Road Parks Operation Centre | 24,698 | 24,698 | 24,698 | 24,698 | 24,698 | 24,698 | - | - | - | - | \$186 |
| Orenda Parks West Building | 7,115 | 7,115 | 7,115 | 7,115 | 7,115 | 7,115 | 7,115 | 7,115 | 7,115 | 7,115 | \$186 |
| Peel Village Pumphouse | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | \$186 |
| Peel Village Golf Course Garage | 1,809 | 1,809 | 1,809 | 1,809 | 1,809 | 1,809 | 1,809 | 1,809 | 1,809 | 1,809 | \$186 |
| Quonset Hut/Ogada Wilderness Centre | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | - | - | - | \$186 |
| Roselea Tennis Clubhouse \& Storage | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | \$186 |
| Rotary Club House Sheds | 529 | 529 | 529 | 529 | 529 | 529 | 529 | 529 | 529 | 529 | \$186 |
| Sesquicentennial Park Depot | 7,265 | 7,265 | 7,265 | 7,265 | 7,265 | 7,265 | 7,265 | 7,265 | 7,265 | 7,265 | \$186 |
| Teramoto Parks Depot | - | - | - | - | - | - | - | - | 9,063 | 9,063 | \$176 |
| Valleybrook Fieldhouse | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | 582 | \$186 |
| Victoria Park Shed | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | \$186 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (sq.ft.) | 88,177 | 85,453 | 85,394 | 84,463 | 80,652 | 76,490 | 115,954 | 121,888 | 128,421 | 132,083 |  |
| Total (\$000) | \$17,258.2 | \$16,750.8 | \$16,739.8 | \$16,566.4 | \$15,625.1 | \$14,850.0 | \$22,763.5 | \$23,868.7 | \$24,972.1 | \$26,204.1 |  |

## Inventory of capital assets

| LAND FOR OUTDOOR BUILDINGS (acres) | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Batsman Park Comfort Station | - | - | - | - | - | - | - | - | - | 0.20 | 700,000 |
| Brampton Cemetery Mtce Bldg | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 0.14 | 700,000 |
| Brampton Cemetary Office | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 700,000 |
| Century Gardens Fieldhouse | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | - | - | 700,000 |
| Chinguacousy Park Parks building | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 | 700,000 |
| Ching. Ski-hill Pump House | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 700,000 |
| Ching. Ski-hill Rope-tow Hut | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 700,000 |
| Ching. Ski-hill T-bar Line Hut | - | - | - | - | - | - | - | - | - | - | 700,000 |
| Chinguacousy Park Mini Golf / Snack Bar | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 700,000 |
| Chinguacousy Park Garage | 0.08 | 0.08 | 0.08 | 0.08 | 0.08 | 0.08 | 0.08 | 0.08 | 0.08 | 0.08 | 700,000 |
| Chinguacousy Park Tennis \& Baseball Storage | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 700,000 |
| Chinguacousy Park Splash Pad Buildings | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | - | - | - | 700,000 |
| Chinguacousy Sports Box | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | - | - | - | 700,000 |
| Chinguacousy Park Track Building | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 700,000 |
| Chinguacousy Park Track and Field Bleachers / Scorebox | - | - | - | - | - | - | - | 0.35 | 0.35 | 0.35 | 700,000 |
| Chinguacousy Wellness Centre Fieldhouse | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 700,000 |
| County Court Field House | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 700,000 |
| Crescent Hill Storage Bldg | 0.54 | - | - | - | - | - | - | - | - | - | 700,000 |
| Duggan Park Field House | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 0.12 | 700,000 |
| Earnscliffe Storage Shed | 0.05 | 0.05 | 0.05 | - | - | - | - | - | - | - | 700,000 |
| Eldorado Parks Shed | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 0.05 | 700,000 |
| Eldorado Storage Well Building | - | - | - | - | - | - | - | - | - | - | 700,000 |
| Ellen Street Parks Garage | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 700,000 |
| Fairgrounds Park Indoor Batting Cages | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 700,000 |
| Fairgrounds Scorebox / Snack Bar / Washrooms | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 700,000 |
| FCCC ... Parks Warehouse | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 | 700,000 |
| FCCC ... OPP - Greenhouse (Chapel Building) | 0.27 | 0.27 | 0.27 | 0.27 | 0.27 | - | - | - | - | - | 700,000 |

## INVENTORY OF CAPITAL ASSETS

| LAND FOR OUTDOOR BUILDINGS (acres) CONT'D | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (Slacre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Fred Kline Field House | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 0.02 | 700,000 |
| Glidden Parks Operations Centre | - | - | - | - | - | - | 5.15 | 5.15 | 5.15 | 5.15 | 700,000 |
| Loafer's Lake Sheds | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 700,000 |
| Norton Park Shed | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 700,000 |
| Orenda Road Parks Operation Centre | 3.08 | 3.08 | 3.08 | 3.08 | 3.08 | 3.08 | - | - | - | - | 700,000 |
| Orenda Parks West Building | 1.76 | 1.76 | 1.76 | 1.76 | 1.76 | 1.76 | 1.76 | 1.76 | 1.76 | 1.76 | 700,000 |
| Peel Village Pumphouse | - | - | - | - | - | - | - | - | - | - | 700,000 |
| Peel Village Golf Course Garage | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 | 700,000 |
| Quonset Hut/Ogada Wilderness Centre | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 | 0.33 | - | - | - | 700,000 |
| Roselea Tennis Clubhouse \& Storage | 2.06 | 2.06 | 2.06 | 2.06 | 2.06 | 2.06 | 2.06 | 2.06 | 2.06 | 2.06 | 1,000,000 |
| Rotary Club House Sheds | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 700,000 |
| Sesquicentennial Park Depot | 1.39 | 1.39 | 1.39 | 1.39 | 1.39 | 1.39 | 1.39 | 1.39 | 1.39 | 1.39 | 700,000 |
| Teramoto Parks Depot | - | - | - | - | - | - | - | - | 2.51 | 2.51 | 700,000 |
| Valleybrook Field House | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 0.04 | 700,000 |
| Victoria Park Shed | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 700,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (acres) | 12.00 | 11.46 | 11.46 | 11.41 | 11.41 | 11.14 | 13.21 | 13.20 | 15.59 | 15.79 |  |
| Total ( $\mathbf{5 0 0 0}$ ) | \$9,018.0 | \$8,640.0 | \$8,640.0 | \$8,605.0 | \$8,605.0 | \$8,416.0 | \$9,865.0 | \$9,858.0 | \$11,531.0 | \$11,671.0 |  |


| EQUIPMENT FOR OUTDOOR BUILDINGS Description | Total Value of Equipment for Outdoor Buildings (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Brampton Cemetery Mtce Bldg | \$13.1 | \$13.1 | \$13.1 | \$13.1 | \$13.1 | \$13.1 | \$13.1 | \$13.1 | \$13.1 | \$13.1 |
| Brampton Cemetary Office | \$21.5 | \$21.5 | \$21.5 | \$21.5 | \$21.5 | \$21.5 | \$21.5 | \$21.5 | \$21.5 | \$21.5 |
| Ellen Street Parks Garage | \$15.5 | \$15.5 | \$15.5 | \$15.5 | \$15.5 | \$15.5 | \$15.5 | \$15.5 | \$15.5 | \$15.5 |
| Century Gardens Fieldhouse | \$71.3 | \$71.3 | \$71.3 | \$71.3 | \$5.7 | \$5.7 | \$5.7 | \$5.7 | \$0.0 | \$0.0 |
| Chinguacousy Park Parks building | \$60.3 | \$60.3 | \$60.3 | \$60.3 | \$60.3 | \$60.3 | \$60.3 | \$60.3 | \$60.3 | \$60.3 |
| Ching. Ski-hill Pump House | \$8.7 | \$8.7 | \$8.7 | \$8.7 | \$8.7 | \$8.7 | \$8.7 | \$8.7 | \$8.7 | \$8.7 |
| Ching. Ski-hill Rope-tow Hut | \$2.6 | \$2.6 | \$2.6 | \$2.6 | \$2.6 | \$2.6 | \$2.6 | \$0.0 | \$0.0 | \$0.0 |
| Ching. Ski-hill T-bar Line Hut | \$1.0 | \$1.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Chinguacousy Park Mini Golf / Snack Bar | \$58.3 | \$58.3 | \$58.3 | \$58.3 | \$58.3 | \$58.3 | \$58.3 | \$58.3 | \$58.3 | \$58.3 |
| Chinguacousy Park Garage | \$45.2 | \$45.2 | \$45.2 | \$45.2 | \$45.2 | \$45.2 | \$45.2 | \$45.2 | \$45.2 | \$45.2 |
| Chinguacousy Park Wading Pool Buildings | \$4.9 | \$4.9 | \$4.9 | \$4.9 | \$4.9 | \$4.9 | \$4.9 | \$4.9 | \$4.9 | \$4.9 |
| Chinguacousy Sports Box | \$7.7 | \$7.7 | \$7.7 | \$7.7 | \$7.7 | \$7.7 | \$7.7 | \$0.0 | \$0.0 | \$0.0 |
| Chinguacousy Park Track Building | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| County Court Field House | \$22.4 | \$22.4 | \$22.4 | \$22.4 | \$22.4 | \$22.4 | \$22.4 | \$22.4 | \$22.4 | \$22.4 |
| Crescent Hill Storage Bldg | \$46.9 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Duggan Park Fieldhouse | \$28.9 | \$28.9 | \$28.9 | \$28.9 | \$28.9 | \$28.9 | \$28.9 | \$28.9 | \$28.9 | \$28.9 |
| Earnscliffe Storage Shed | \$16.0 | \$16.0 | \$16.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Eldorado Parks Shed | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 |
| Eldorado Storage Well Building | \$0.6 | \$0.6 | \$0.6 | \$0.6 | \$0.6 | \$0.6 | \$0.6 | \$0.6 | \$0.6 | \$0.6 |
| Eldorado Well Holding Tank Building | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Fred Kline Fieldhouse | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 |
| Glidden Parks Operations Centre | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$511.1 | \$511.1 | \$511.1 | \$511.1 |
| Loafer's Lake Sheds | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 |
| Northwood Park Wading Pool | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Norton Park Shed | \$27.2 | \$27.2 | \$27.2 | \$27.2 | \$27.2 | \$27.2 | \$27.2 | \$27.2 | \$27.2 | \$27.2 |
| Orenda Road Parks Operation Centre | \$511.1 | \$511.1 | \$511.1 | \$511.1 | \$511.1 | \$511.1 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| OPP - Helicopter Hanger (Park Maintenance) | \$81.2 | \$81.2 | \$81.2 | \$81.2 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| OPP - Greenhouse (Chapel Building) | \$71.6 | \$71.6 | \$71.6 | \$71.6 | \$71.6 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Peel Village Golf Course Garage | \$31.1 | \$31.1 | \$31.1 | \$31.1 | \$31.1 | \$31.1 | \$31.1 | \$31.1 | \$31.1 | \$31.1 |
| Rotary Club House \& Shed | \$22.0 | \$22.0 | \$22.0 | \$22.0 | \$22.0 | \$22.0 | \$22.0 | \$22.0 | \$22.0 | \$22.0 |
| Valleybrook Field House | \$3.6 | \$3.6 | \$3.6 | \$3.6 | \$3.6 | \$3.6 | \$3.6 | \$3.6 | \$3.6 | \$3.6 |
| Victoria Park Shed | \$1.9 | \$1.9 | \$1.9 | \$1.9 | \$1.9 | \$1.9 | \$1.9 | \$1.9 | \$1.9 | \$1.9 |
| White Spruce Park Storage Bldg. | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Chinguacousy Wellness Centre Fieldhouse | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 |
| Memorial Snack Bar/Washrooms | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 | \$8.6 |
| Quonset Hut/Ogada Wilderness Centre | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$0.0 | \$0.0 | \$0.0 |
| Chinguacousy Park Tennis \& Baseball Storage | \$10.6 | \$10.6 | \$10.6 | \$10.6 | \$10.6 | \$10.6 | \$10.6 | \$10.6 | \$10.6 | \$10.6 |
| Sesquicentennial Park Fieldhouse | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$80.9 | \$80.9 | \$80.9 | \$80.9 | \$80.9 | \$80.9 |
| Park Maintenance Equipment | \$1,728.1 | \$2,009.8 | \$2,228.6 | \$2,499.0 | \$2,708.4 | \$2,708.4 | \$2,708.4 | \$2,708.4 | \$2,708.4 | \$2,708.4 |
| Total (\$000) | \$3,018.2 | \$3,253.1 | \$3,470.9 | \$3,725.3 | \$3,868.7 | \$3,797.1 | \$3,797.1 | \$3,724.8 | \$3,719.1 | \$3,719.1 |

OUTDOOR MAINTENANCE EQUIPMENT
INVENTORY OF CAPITAL ASSETS

| MAINTENANCE EQUIPMENT (\#'s) | \# of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST (\$/equip) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Aerator | 7 | 7 | 8 | 8 | 11 | 11 | 11 | 11 | 12 | 12 | \$4,400 |
| Aerator (Verti Drain) | - | - | - | - | - | - | - | 1 | 2 | 2 | \$24,750 |
| Air Compressor | 1 | 1 | 1 | 1 | 1 | 1 | 3 | 3 | 3 | 3 | \$810 |
| Aquacide | - | - | - | 1 | 1 | 2 | 5 | 5 | 5 | 5 | \$20,100 |
| Att - Aerator | 3 | 5 | 5 | 5 | 6 | 6 | 6 | 6 | 4 | 4 | \$6,300 |
| Att - Blower | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | - | \$2,100 |
| Att - Edger | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$1,530 |
| Att - Mott | 4 | 4 | 4 | 5 | 4 | 4 | 3 | 3 | 1 | 1 | \$5,000 |
| Att - Mower | 1 | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | \$2,000 |
| Att - Overseeder | 2 | 2 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | \$16,000 |
| Att - Renovator | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$26,800 |
| Att - Roller | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$3,600 |
| Att - Trailer Roller | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$8,800 |
| Att - Rotary Mower | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$2,200 |
| Att - Spreader | 4 | 4 | 4 | 5 | 5 | 7 | 7 | 7 | 5 | 5 | \$5,700 |
| Att - Tiller | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$7,200 |
| Att - Topdresser | 4 | 4 | 5 | 6 | 6 | 5 | 5 | 5 | 5 | 5 | \$31,400 |
| Att - Groomer | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | \$5,500 |
| Auger | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | \$890 |
| Auger - Power | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$5,400 |
| Backpack Blower | 13 | 14 | 14 | 24 | 31 | 31 | 31 | 30 | 30 | 34 | \$410 |
| Blower - Handheld | - | - | - | - | - | - | - | - | - | 2 | \$190 |
| Blower - Little Wonder | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | 2 | \$1,300 |
| Boat Motor | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$1,800 |
| Box Blade | - | - | - | - | - | - | - | - | 1 | 1 | \$3,750 |
| Brush Trimmer | 1 | 1 | 1 | 1 | 1 | 2 | 3 | 4 | 4 | 4 | \$1,200 |
| Chainsaw - Regular | 48 | 69 | 70 | 75 | 88 | 90 | 91 | 77 | 76 | 92 | \$470 |
| Concrete Saw | 6 | 7 | 7 | 8 | 10 | 12 | 13 | 12 | 12 | 12 | \$1,200 |

OUTDOOR MAINTENANCE EQUIPMENT
INVENTORY OF CAPITAL ASSETS

| MAINTENANCE EQUIPMENT (\#'s) CONT'D | \# of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST (\$/equip) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Dethatcher | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | \$2,400 |
| Drill | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$700 |
| Edger | 11 | 11 | 11 | 11 | 11 | 12 | 13 | 11 | 11 | 9 | \$940 |
| Forklift | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$16,700 |
| Gator | 4 | 4 | 4 | 4 | 5 | 6 | 6 | 6 | 6 | 4 | \$14,200 |
| Gator Pro | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | \$44,200 |
| Generator | 12 | 14 | 14 | 16 | 20 | 20 | 20 | 26 | 26 | 26 | \$3,000 |
| Gill | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 3 | 2 | \$2,800 |
| Golf Cart | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 4 | 3 | \$4,900 |
| Groomer | 5 | 5 | 5 | 5 | 5 | 6 | 6 | 6 | 2 | 2 | \$5,400 |
| Handheld Blower | 14 | 27 | 35 | 37 | 43 | 50 | 55 | 54 | 54 | 61 | \$190 |
| Hedge Trimmer | 11 | 17 | 18 | 19 | 22 | 27 | 27 | 26 | 27 | 36 | \$370 |
| Ice Edger | 9 | 11 | 11 | 14 | 16 | 17 | 14 | 14 | 14 | 14 | \$5,800 |
| Infielder | - | - | - | - | - | - | - | - | - | 1 | \$6,280 |
| Lawn Mower | 48 | 59 | 61 | 66 | 76 | 80 | 83 | 86 | 82 | 83 | \$540 |
| Lazer | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$2,800 |
| Lely Spreader | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$5,400 |
| Madvac | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | - | - | \$50,400 |
| Mower - Walker | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$16,900 |
| Painter | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$200 |
| Polesaw | 12 | 25 | 30 | 30 | 32 | 37 | 39 | 36 | 34 | 41 | \$440 |
| Post Pounder | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$1,500 |
| Power Broom | 3 | 4 | 5 | 5 | 5 | 5 | 5 | 4 | 4 | 9 | \$530 |
| Power Sweeper | 4 | 4 | 8 | 8 | 8 | 8 | 8 | 6 | 6 | 5 | \$690 |
| Pressure Washer | 5 | 5 | 8 | 9 | 10 | 11 | 11 | 8 | 8 | 10 | \$870 |
| Pump | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | \$1,640 |

OUTDOOR MAINTENANCE EQUIPMENT

## INVENTORY OF CAPITAL ASSETS

| MAINTENANCE EQUIPMENT (\#'s) CONT'D | \# of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$lequip) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Rainboy | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | \$6,650 |
| Roller | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 7 | 7 | 9 | \$6,290 |
| Sandsifter | 1 | 2 | 5 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | \$13,960 |
| Seeder - walk behind | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$1,800 |
| Snowblower | 23 | 32 | 34 | 42 | 48 | 49 | 50 | 50 | 50 | 52 | \$1,900 |
| Snowmobile | 1 | 1 | 1 | 1 | - | - | - | - | - | - | \$2,400 |
| Sod Cutter | 6 | 7 | 10 | 11 | 11 | 14 | 16 | 13 | 13 | 11 | \$4,900 |
| Soil Pulverizer | - | - | - | - | - | - | - | - | - | 2 | \$2,300 |
| Sprayer | 14 | 15 | 15 | 15 | 15 | 16 | 16 | 20 | 16 | 16 | \$7,500 |
| Spreader - walk behind | 1 | 1 | 2 | 3 | 3 | 3 | 3 | 2 | 1 | 1 | \$240 |
| Steamer | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$7,000 |
| String Trimmer | 111 | 128 | 133 | 144 | 160 | 169 | 174 | 163 | 166 | 182 | \$310 |
| Stump Grinder | 2 | 2 | 2 | 2 | 2 | 2 | 3 | 3 | 3 | 3 | \$5,900 |
| Sweeper | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$43,300 |
| Tamper | 2 | 3 | 3 | 4 | 6 | 8 | 8 | 8 | 8 | 8 | \$1,500 |
| Tiller | 15 | 27 | 31 | 35 | 39 | 43 | 42 | 40 | 40 | 41 | \$1,710 |
| Topdresser | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$12,850 |
| Tractor | 2 | 2 | 3 | 3 | 4 | 4 | 5 | 5 | 5 | 5 | \$23,800 |
| Trailer | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$11,600 |
| Trencher | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$8,700 |
| Verti Drain | - | - | - | - | - | - | - | - | - | 2 | \$23,900 |
| Walk Behind Blower | 4 | 5 | 8 | 9 | 9 | 10 | 10 | 9 | 9 | 8 | \$1,420 |
| Walk Behind Sweeper | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$3,880 |
| Water Cart | - | - | - | - | 1 | 1 | 2 | 2 | 3 | 3 | \$1,380 |
| Winch | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$1,700 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 481 | 598 | 647 | 712 | 799 | 854 | 883 | 847 | 825 | 894 |  |
| Total (\$000) | \$1,467.8 | \$1,602.4 | \$1,746.8 | \$1,952.9 | \$2,087.3 | \$2,175.3 | \$2,310.8 | \$2,334.3 | \$2,061.4 | \$2,109.0 |  |

HEMSON

SPECIAL FACILITIES
INVENTORY OF CAPITAL ASSETS

| Miscellaneous Special Facilities (\$000) | Total Value of Miscellaneous Special Facilities (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Brampton Sports Park Box Ball Hockey | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$597.0 | \$597.0 | \$597.0 | \$597.0 | \$597.0 | \$597.0 |
| Century Gardens Lawn Bowling Club | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 | \$1,274.0 |
| Chinguacousy Bandshell | \$776.0 | \$776.0 | \$776.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Chinguacousy Boathouse | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2,316.0 | \$2,316.0 |
| Chinguacousy Formal Gardens | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 | \$4,580.0 |
| Chinguacousy Greenhouses/ Barns, Paddocks, Parks Ops | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 | \$3,738.0 |
| Chinguacousy Mini-Golf | \$326.0 | \$326.0 | \$326.0 | \$326.0 | \$326.0 | \$326.0 | \$585.0 | \$585.0 | \$585.0 | \$585.0 |
| Chinguacousy Winter Tennis Centre | \$3,590.0 | \$3,590.0 | \$3,590.0 | \$3,590.0 | \$3,590.0 | \$3,590.0 | \$3,590.0 | \$4,265.0 | \$4,265.0 | \$4,265.0 |
| Chinguacousy Sandalwood Wet Field Hockey | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1,631.4 |
| Civic Centre Outdoor Rink | \$1,042.0 | \$1,042.0 | \$1,042.0 | \$1,042.0 | \$1,042.0 | \$1,042.0 | \$1,042.0 | \$0.0 | \$0.0 | \$0.0 |
| Creditview Sandalwood Field House |  |  |  |  | \$1,800.0 | \$1,800.0 | \$1,800.0 | \$1,800.0 | \$1,800.0 | \$1,800.0 |
| Eldorado Outdoor Pool | \$866.0 | \$866.0 | \$866.0 | \$866.0 | \$866.0 | \$866.0 | \$866.0 | \$866.0 | \$866.0 | \$866.0 |
| Eldorado Pavillion | \$954.5 | \$954.5 | \$954.5 | \$954.5 | \$954.5 | \$954.5 | \$954.5 | \$954.5 | \$954.5 | \$954.5 |
| Ezard Park Silo | \$173.1 | \$173.1 | \$173.1 | \$173.1 | \$173.1 | \$173.1 | \$173.1 | \$173.1 | \$173.1 | \$173.1 |
| FCCC Lawn Bowling | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$3,864.0 | \$3,864.0 | \$3,864.0 |
| Gage Park Artif. Ice/Fieldhse | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 | \$3,464.0 |
| Mount Pleasant Ice Skating / Reflecting Pond | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$806.0 | \$806.0 | \$806.0 |
| Peel Village Golf |  |  |  |  |  |  |  |  |  |  |
| - Clubhouse | \$810.0 | \$810.0 | \$810.0 | \$810.0 | \$810.0 | \$810.0 | \$810.0 | \$810.0 | \$810.0 | \$810.0 |
| - Development (\# holes) | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 | \$2,673.0 |
| Sesquicentennial Park Field House |  |  |  |  | \$2,902.5 | \$2,902.5 | \$2,902.5 | \$2,902.5 | \$2,902.5 | \$2,902.5 |
| Teramoto Comfort Station | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$684.3 | \$684.3 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$24,266.6 | \$24,266.6 | \$24,266.6 | \$23,490.6 | \$28,790.1 | \$28,790.1 | \$29,049.1 | \$33,352.1 | \$36,352.3 | \$37,983.7 |

HEMSON

SPECIAL FACILITIES
INVENTORY OF CAPITAL ASSETS

| Miscellaneous Special Facilities (acres) | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Brampton Sports Park Box Ball Hockey | 0.00 | 0.00 | 0.00 | 0.00 | 1.26 | 1.26 | 1.26 | 1.26 | 1.26 | 1.26 | \$700,000 |
| Century Gardens Lawn Bowling Club | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 | \$700,000 |
| Chinguacousy Bandshell | 4.87 | 4.87 | 4.87 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | \$700,000 |
| Chinguacousy Boathouse | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.16 | 1.16 | \$700,000 |
| Chinguacousy Formal Gardens | 11.37 | 11.37 | 11.37 | 11.37 | 11.37 | 11.37 | 11.37 | 11.37 | 11.37 | 11.37 | \$700,000 |
| Chinguacousy Greenhouses/ Barns, Paddocks, Parking | 5.71 | 5.71 | 5.71 | 5.71 | 5.71 | 5.71 | 5.71 | 5.71 | 5.71 | 5.71 | \$700,000 |
| Chinguacousy Mini-Golf | 2.13 | 2.13 | 2.13 | 2.13 | 2.13 | 2.13 | 2.13 | 2.13 | 2.13 | 2.13 | \$700,000 |
| Chinguacousy Winter Tennis Centre | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 | 1.41 |  | 1.57 | 1.57 | 1.57 | \$700,000 |
| Chinguacousy Sandalwood Wet Field Hockey | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.99 | \$700,000 |
| Civic Centre Outdoor Rink | 1.36 | 1.36 | 1.36 | 1.36 | 1.36 | 1.36 | 1.36 | 0.00 | 0.00 | 0.00 | \$1,500,000 |
| Creditview Sandalwood Field House | - | - | - | - | 0.85 | 0.85 | 0.85 | 0.85 | 0.85 | 0.85 | 700,000 |
| Eldorado Outdoor Pool | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | 0.96 | \$700,000 |
| Eldorado Pavilion | 1.56 | 1.56 | 1.56 | 1.56 | 1.56 | 1.56 | 1.56 | 1.56 | 1.56 | 1.56 | \$700,000 |
| Ezard Park Silo | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | \$700,000 |
| FCCC Lawn Bowling | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.77 | 1.77 | 1.77 | \$700,000 |
| Gage Park Artif. Ice/Fieldhse | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 | \$2,500,000 |
| Mount Pleasant Ice Skating / Reflecting Pond | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.31 | 0.31 | 0.31 | \$700,000 |
| Peel Village Golf Course - Clubhouse | 3.83 | 3.83 | 3.83 | 3.83 | 3.83 | 3.83 | 3.83 | 3.83 | 3.83 | 3.83 | \$700,000 |
| Peel Village Golf Course - Development of Course | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | \$700,000 |
| Peel Village Golf Course - Land | 59.81 | 59.81 | 59.81 | 59.81 | 59.81 | 59.81 | 59.81 | 59.81 | 59.81 | 59.81 | \$300,000 |
| Sesquicentennial Park Field House | 0.00 | 0.00 | 0.00 | 0.00 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 0.49 | 700,000 |
| Teramoto Comfort Station | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.18 | 0.18 | 750,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 97.24 | 97.24 | 97.24 | 92.37 | 94.97 | 94.98 | 93.57 | 95.86 | 97.20 | 100.19 |  |
| Total (\$000) | \$50,080.5 | \$50,080.5 | \$50,080.5 | \$46,673.0 | \$48,493.0 | \$48,492.0 | \$47,505.0 | \$48,020.0 | \$48,967.0 | \$51,060.0 |  |

## RECREATION

PARK DEVELOPMENT

## INVENTORY OF CAPITAL ASSETS

| TABLELAND (acre) | \# of acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Active Tableland | 1,596 | 1,662 | 1,670 | 1,700 | 1,775 | 1,876 | 1,954 | 1,954 | 1,992 | 2,048 | \$164,746 |
| Other Tableland | 252 | 257 | 257 | 260 | 261 | 266 | 273 | 290 | 297 | 305 | \$125,068 |
| Cemeteries | 27 | 27 | 28 | 28 | 28 | 29 | 29 | 29 | 29 | 29 | \$82,534 |
| Total (acre) | 1,875 | 1,946 | 1,955 | 1,989 | 2,064 | 2,171 | 2,257 | 2,273 | 2,318 | 2,382 |  |
| Total (\$000) | \$296,725.5 | \$308,224.0 | \$309,622.1 | \$314,945.9 | \$327,365.4 | \$344,690.3 | \$358,524.3 | \$360,546.7 | \$367,730.9 | \$377,995.2 |  |


| HAZARDLAND (acre) | \# of acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Various Hazardland | 683 | 717 | 764 | 817 | 872 | 928 | 1,002 | 1,135 | 1,214 | 1,276 | \$66,523 |
| Total (acre) | 683 | 717 | 764 | 817 | 872 | 928 | 1,002 | 1,135 | 1,214 | 1,276 |  |
| Total (\$000) | \$45,430.2 | \$47,697.0 | \$50,854.8 | \$54,344.6 | \$58,020.2 | \$61,714.7 | \$66,666.7 | \$75,515.6 | \$80,732.3 | \$84,896.0 |  |

PARKS FLEET AND MAINTENANGE EQUIPMENT

## inventory of capital assets

| PARKS FLEET \& MAINTENANCE EQUIPMENT (\#) <br> City-Owned Items | \# of Vehicles or Pieces of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$lltem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| COMPACT PICKUPS | - | - | - | 4 | 4 | 3 | 3 | 3 | 3 | 3 | \$25,667 |
| COMPACT 4X4 | - | - | - | 26 | 30 | 35 | 35 | 31 | 31 | 30 | \$38,414 |
| $3 / 4$ \& 1 TON PICKUP | - | - | - | 34 | 32 | 33 | 32 | 32 | 32 | 32 | \$54,028 |
| 3/4 \& 1 TON 4X4 PICKUPS | - | - | - | 30 | 30 | 32 | 41 | 39 | 47 | 46 | \$47,810 |
| COMPACT VANS | - | - | - | 2 | 2 | 3 | 3 | 3 | 3 | 3 | \$26,150 |
| $3 / 4$ \& 1 TON VANS | - | - | - | 3 | 3 | 4 | 4 | 5 | 5 | 5 | \$50,700 |
| 1-7.5 TON S AXLE, DUAL AXLE DUMP,FLAT BED | - | - | - | 15 | 16 | 29 | 31 | 31 | 31 | 32 | \$78,327 |
| 7.5-20 TON SAXLE,D WHEELDUMP,FLAT BED,TANKER | 2 | 2 | 2 | 20 | 20 | 19 | 15 | 15 | 15 | 14 | \$165,406 |
| 20-34 TON TANDEM AXLE DUMPS, FLUSHER,FLAT BED | 6 | 6 | 7 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | \$286,308 |
| 7.5-20 TON SPECVEHICLE, BUCK,CRANE,BODYINTERCH | 1 | 1 | - | 2 | 2 | 2 | 2 | 2 | 2 | 2 | \$271,500 |
| TRAILER | 18 | 16 | 16 | 21 | 27 | 29 | 34 | 49 | 49 | 49 | \$19,048 |
| ICE RESURFACERS | 18 | 19 | 22 | 19 | 19 | 20 | 19 | 20 | 20 | 20 | \$102,000 |
| LOADER BACKHOE COMBINATIONS AND EXCAVATORS | 5 | 8 | 8 | 2 | 2 | 3 | 3 | 3 | 4 | 4 | \$166,000 |
| FRONT END LOADERS RUBBER TIRE AND CRAWLER | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | \$281,000 |
| STREET SWEEPERS MECHANICAL AND VACUUM | - | - | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$250,800 |
| TRACTORS FARM TYPE ALL SIZES | 9 | 5 | 3 | 18 | 18 | 19 | 19 | 19 | 17 | 17 | \$88,840 |
| SIDEWALK PLOWS AND SKID STEER LOADERS | 14 | 12 | 10 | 4 | 4 | 5 | 5 | 6 | 6 | 6 | \$99,143 |
| TURF EQUIPMENT MOWERS, TRIMMERS, GATORS | 40 | 44 | 57 | 67 | 61 | 62 | 60 | 60 | 63 | 63 | \$36,446 |
| ASPHROLLERS,GRINDERS,HOTBX,CON/ASPHSAW,TAMPER | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | \$23,250 |
| SPECIALTY EQUIPMENT NOT CLASSIFIED | 9 | 11 | 15 | 26 | 27 | 29 | 30 | 42 | 42 | 43 | \$65,959 |
| Sub-total (\#) | 126 | 128 | 145 | 301 | 305 | 336 | 345 | 370 | 380 | 379 |  |
| Sub-total (\$000) | \$10,434.3 | \$10,720.3 | \$11,653.5 | \$20,401.6 | \$20,487.1 | \$22,676.3 | \$22,533.9 | \$23,637.0 | \$24,117.1 | \$24,009.8 |  |


| PARKS FLEET \& MAINTENANCE EQUIPMENT (\#) | \# of Vehicles or Pieces of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/ltem) | Percentage of Year <br> Rented (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rented Items | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| COMPACT PICKUPS | 59 | 59 | 59 | 59 | 59 | 59 | 22 | 44 | 30 | 16 | \$5,442 | 52\% |
| СОMPACT 4X4 | - | - | - | - | - | - | 41 | 12 | 13 | 30 | \$5,423 | 55\% |
| 3/4 \& 1 TON PICKUP | - | - | - | - | - | - | - | 2 | 27 | - | \$5,332 | 43\% |
| $3 / 4$ \& 1 TON 4X4 PICKUPS | - | - | - | - | - | - | - | - | - | 20 | \$3,909 | 48\% |
| LOADER BACKHOE COMBINATIONS AND EXCAVATORS | 4 | 4 | 4 | 4 | 4 | 4 | - | - | - | - | \$15,229 | 39\% |
| Sub-total (\#) | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 58 | 70 | 66 |  |  |
| Sub-total City's Share (\$000) | \$189.0 | \$189.0 | \$189.0 | \$189.0 | \$189.0 | \$189.0 | \$184.6 | \$164.0 | \$185.6 | \$172.6 |  |  |


| Total Parks and Recreation Fleet (\#) | \$189.0 | \$191.0 | \$208.0 | \$364.0 | \$368.0 | \$399.0 | \$408.0 | \$428.0 | \$450.0 | \$445.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Parks and Recreation Fleet (\$000) | \$10,623.4 | \$10,909.3 | \$11,842.6 | \$20,590.7 | \$20,676.2 | \$22,865.4 | \$22,718.5 | \$23,800.9 | \$24,302.7 | \$24,182.3 |


|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 57. |

## INVENTORY SUMMARY (\$000)

| Indoor Recreation - Major Facilities | \$408,461 | \$408,461 | \$413,045 | \$476,363 | \$555,133 | \$555,133 | \$558,655 | \$561,344 | \$569,599 | \$593,525 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Indoor Recreation - Equipment | \$29,579 | \$29,579 | \$29,968 | \$34,158 | \$39,169 | \$39,169 | \$39,448 | \$39,486 | \$40,094 | \$41,343 |
| Indoor Recreation - Land | \$74,103 | \$74,103 | \$75,678 | \$84,155 | \$92,615 | \$92,611 | \$94,218 | \$95,751 | \$95,849 | \$99,489 |
| Park Facilities | \$88,527 | \$96,867 | \$100,188 | \$103,963 | \$111,696 | \$112,217 | \$109,945 | \$114,846 | \$116,674 | \$122,819 |
| Outdoor Buildings | \$17,258 | \$16,751 | \$16,740 | \$16,566 | \$15,625 | \$14,850 | \$22,764 | \$23,869 | \$24,972 | \$26,204 |
| Land for Outdoor Buildings | \$9,018 | \$8,640 | \$8,640 | \$8,605 | \$8,605 | \$8,416 | \$9,865 | \$9,858 | \$11,531 | \$11,671 |
| Equipment for Outdoor Buildings | \$3,018 | \$3,253 | \$3,471 | \$3,725 | \$3,869 | \$3,797 | \$3,797 | \$3,725 | \$3,719 | \$3,719 |
| Parkland | \$342,156 | \$355,921 | \$360,477 | \$369,290 | \$385,386 | \$406,405 | \$425,191 | \$436,062 | \$448,463 | \$462,891 |
| Special Facilities Buildings | \$24,267 | \$24,267 | \$24,267 | \$23,491 | \$28,790 | \$28,790 | \$29,049 | \$33,352 | \$36,352 | \$37,984 |
| Special Facilities Land | \$50,080 | \$50,080 | \$50,080 | \$46,673 | \$48,493 | \$48,492 | \$47,505 | \$48,020 | \$48,967 | \$51,060 |
| Parks Fleet and Maintenance Equipment | \$10,623 | \$10,909 | \$11,843 | \$20,591 | \$20,676 | \$22,865 | \$22,718 | \$23,801 | \$24,303 | \$24,182 |
| Total (\$000) | \$1,057,091 | \$1,078,831 | \$1,094,397 | \$1,187,581 | \$1,310,056 | \$1,332,745 | \$1,363,156 | \$1,390,114 | \$1,420,523 | \$1,474,887 |

## SERVICE LEVEL (\$/capita)

| Indoor Recreation - Major Facilities | \$1,056.36 | \$997.32 | \$952.16 | \$1,057.44 | \$1,186.65 | \$1,142.70 | \$1,107.36 | \$1,071.47 | \$1,052.28 | \$1,064.05 | \$1,068.78 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Indoor Recreation - Equipment | \$76.50 | \$72.22 | \$69.08 | \$75.83 | \$83.73 | \$80.63 | \$78.19 | \$75.37 | \$74.07 | \$74.12 | \$75.97 |
| Indoor Recreation - Land | \$191.64 | \$180.93 | \$174.45 | \$186.81 | \$197.97 | \$190.63 | \$186.76 | \$182.77 | \$177.07 | \$178.36 | \$184.74 |
| Park Facilities | \$228.95 | \$236.52 | \$230.95 | \$230.78 | \$238.76 | \$230.99 | \$217.93 | \$219.21 | \$215.54 | \$220.18 | \$226.98 |
| Outdoor Buildings | \$44.63 | \$40.90 | \$38.59 | \$36.77 | \$33.40 | \$30.57 | \$45.12 | \$45.56 | \$46.13 | \$46.98 | \$40.87 |
| Land for Outdoor Buildings | \$23.32 | \$21.10 | \$19.92 | \$19.10 | \$18.39 | \$17.32 | \$19.55 | \$18.82 | \$21.30 | \$20.92 | \$19.98 |
| Equipment for Outdoor Buildings | \$7.81 | \$7.94 | \$8.00 | \$8.27 | \$8.27 | \$7.82 | \$7.53 | \$7.11 | \$6.87 | \$6.67 | \$7.63 |
| Parkland | \$884.88 | \$869.04 | \$830.97 | \$819.76 | \$823.80 | \$836.55 | \$842.81 | \$832.34 | \$828.49 | \$829.85 | \$839.85 |
| Special Facilities Buildings | \$62.76 | \$59.25 | \$55.94 | \$52.15 | \$61.54 | \$59.26 | \$57.58 | \$63.66 | \$67.16 | \$68.10 | \$60.74 |
| Special Facilities Land | \$129.52 | \$122.28 | \$115.45 | \$103.61 | \$103.66 | \$99.82 | \$94.16 | \$91.66 | \$90.46 | \$91.54 | \$104.21 |
| Fleet and Maintenance Equipment | \$27.47 | \$26.64 | \$27.30 | \$45.71 | \$44.20 | \$47.07 | \$45.03 | \$45.43 | \$44.90 | \$43.35 | \$39.71 |
| Total (\$/capita) | \$2,733.83 | \$2,634.14 | \$2,522.81 | \$2,636.22 | \$2,800.38 | \$2,743.36 | \$2,702.02 | \$2,653.39 | \$2,624.28 | \$2,644.11 | \$2,669.46 |

CALCULATION OF MAXIMUM ALLOWABLE
RECREATION

| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level 2004-2013 | $\$ 2,669.46$ |
| Net Population Growth 2014-2023 | 144,100 |
| Maximum Allowable Funding Envelope | $384,668,481$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Less: 10\% Legislated Reduction | $\$ 38,466,848$ |
| Discounted Maximum Allowable Funding Envelope | $\$ 346,201,632$ |


| Excess Capacity Calculation |  |  |
| :--- | ---: | ---: |
| Total Value of Inventory in 2013 | $\$ 1,474,887,259$ |  |
| Inventory Using Average Service Level | $\$ 1,489,022,057$ |  |
| Excess Capacity | $\$ 0$ |  |
| Excess Capacity: | uncommitted |  |

2014 DEVELOPMENT CHARGES BACKGROUND STUDY
DEVELOPMENT-RELATED CAPITAL PROGRAM

| Service | e Project Description |  | Timing | Gross Project Cost |  | Grants/ <br> Subsidies/Other <br> Recoveries |  | Municipal Cost |  | Ineligible Cost |  |  |  |  |  | DC Eligible Costs |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Replacementand BTE Share |  |  | $10 \%$Reduction | $\begin{gathered} \text { DC Eligble } \\ \text { Costs } \\ \hline \end{gathered}$ |  | Available DC Reserves |  | $2014-$ <br> 2023 |  | $\begin{aligned} & \hline \text { Post } \\ & 2023 \end{aligned}$ |  |
| 4.0 RECREATION AND PARKS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4.1 Major Facilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 4.1.1 | Indoor Asset Replacement \& Expansion (remaining cost) | 2014 | \$ | 250,000 | \$ |  |  |  | \$ | 250,000 | \$ | - | \$ | 25,000 | \$ | 225,000 | \$ | 225,000 | \$ | - | \$ | - |
|  | 4.1.2 | Mississauga/Embleton Facility | 2014 | \$ | 780,000 | \$ |  | \$ | 780,000 | \$ | - | \$ | 78,000 | \$ | 702,000 | \$ | 702,000 | \$ | - | \$ | - |
|  | 4.1.3 | Facility Repurposing (Old FCC - Admin Building) | 2015 | \$ | 550,000 | \$ |  | \$ | 550,000 | \$ | - | \$ | 55,000 | \$ | 495,000 | + | - | \$ | 495,000 | \$ | - |
|  | 4.1.4 | Mississauga/Embleton Facility | 2015 | \$ | 5,330,000 | \$ |  | \$ | 5,330,000 | \$ | - | \$ | 533,000 | \$ | 4,797,000 | \$ | - | \$ | 4,797,000 | \$ | - |
|  | 4.1.5 | Facility Repurposing (Old FCC - Admin Building) | 2016 | \$ | 750,000 | \$ |  | \$ | 750,000 | \$ | - | \$ | 75,000 | \$ | 675,000 | \$ | - | \$ | 675,000 | \$ | - |
|  | 4.1.6 | Mississauga/Embleton Facility | 2016 | \$ | 100,000 | \$ | - | \$ | 100,000 | \$ | - | \$ | 10,000 | \$ | 90,000 | \$ | - | \$ | 90,000 | \$ | - |
|  | 4.1.7 | Facility Repurposing (OId FCC - Admin Building) | 2017 | \$ | 9,000,000 | \$ |  | \$ | 9,000,000 | \$ | - | \$ | 900,000 | \$ | 8,100,000 | \$ | - | \$ | 8,100,000 | \$ | - |
|  | 4.1.8 | Mississauga/Embleton Facility | 2017 | \$ | 4,500,000 | \$ |  | \$ | 4,500,000 | \$ | - | \$ | 450,000 | \$ | 4,050,000 |  | - | \$ | 4,050,000 | \$ | - |
|  | 4.1.9 | Facility Repurposing (OId FCC - Admin Building) | 2018 | \$ | 1,500,000 | \$ | - | \$ | 1,500,000 | \$ | - | \$ | 150,000 | \$ | 1,350,000 | \$ | - | \$ | 1,350,000 | \$ | - |
|  | 4.1.10 | Mississauga/Embleton Facility | 2018 | \$ | 40,500,000 | \$ | - | \$ | 40,500,000 | \$ | $\bigcirc$ | \$ | 4,050,000 | \$ | 36,450,000 | \$ | - | \$ | 36,450,000 | \$ | - |
|  | 4.1.11 | Recreation Facility Modernizations | 2018 | \$ | 100,000 | \$ | - | \$ | 100,000 | \$ | 40,000 | \$ | 6,000 | \$ | 54,000 | \$ | - | \$ | 54,000 | \$ | - |
|  | 4.1.12 | Recreation Facility Modernizations | 2019 | \$ | 1,500,000 | \$ | - | \$ | 1,500,000 | \$ | 600,000 | \$ | 90,000 | \$ | 810,000 |  | - | \$ | 810,000 | \$ | - |
|  | 4.1.13 | Recreation Facility Modernizations | 2020 | \$ | 20,500,000 | \$ | - | \$ | 20,500,000 | \$ | 8,200,000 | \$ | 1,230,000 | \$ | 11,070,000 |  | - | \$ | 11,070,000 | \$ | - |
|  | 4.1.14 | Recreation Facility Modernizations | 2021 | \$ | 19,000,000 | \$ | - | \$ | 19,000,000 | \$ | 7,600,000 | \$ | 1,140,000 | \$ | 10,260,000 | \$ | - | \$ | 10,260,000 | \$ | - |
|  |  | Subtotal Major Facilities |  | \$ | 104,360,000 | \$ | - | \$ | 104,360,000 | \$ | 16,440,000 | \$ | 8,792,000 | \$ | 79,128,000 | \$ | 927,000 | \$ | 78,201,000 | \$ | - |
|  | 4.2 Park Fa | acilities and Equipment/Fleet |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 4.2.1 | Indoor Fields - FCCC Lawn Bowling | 2016 | \$ | 4,000,000 |  | - | \$ | 4,000,000 | \$ | - | \$ | 400,000 | \$ | 3,600,000 | \$ | - | \$ | 3,600,000 |  | - |
|  | 4.2.2 | Addition of new fleet/equipment | Various | \$ | 6,448,673 | \$ | - | \$ | 6,448,673 | \$ | - | \$ | 644,867 | \$ | 5,803,805 | \$ | - | \$ | 2,089,490 | + | 3,714,316 |
|  |  | Subtotal Park Facilities and Equipment/Fleet |  |  | 10,448,673 | \$ | - | \$ | 10,448,673 | \$ | - | \$ | 1,044,867 | \$ | 9,403,805 | \$ | - | \$ | 5,689,490 | \$ | 3,714,316 |

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| Service | Project Description | Timing |  |  | Grants/ <br> Subsidies/Other <br> Recoveries | Net <br> $\begin{array}{c}\text { Municipal } \\ \text { Cost }\end{array}$ |  | Ineligible Cost |  | Total <br> DC Eligble <br> Costs |  | DC Eligible Costs |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Replacement and BTE Share |  |  | $\begin{gathered} 10 \% \\ \text { Reduction } \end{gathered}$ |  |  |  | ailable DC eserves |  | $\begin{aligned} & 2014- \\ & 2023 \end{aligned}$ |  | $\begin{aligned} & \hline \text { Post } \\ & 2023 \end{aligned}$ |  |
| 4.3 Parkland Development |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4.3.1 | Alderlea | 2014 | \$ | 71,000 | \$ - | \$ | 71,000 | \$ - | 7,100 | \$ | 63,900 | \$ | 63,900 | \$ | - | \$ |  | - |
| 4.3.2 | Chinguacousy Park Enhancements | 2014 | \$ | 350,000 | \$ - | \$ | 350,000 | \$ - | 35,000 | \$ | 315,000 | \$ | 315,000 | \$ | - | \$ |  | - |
| 4.3.3 | Creditview/Sandalwood City wide Park | 2014 | \$ | 3,908,000 | \$ - | \$ | 3,908,000 | \$ - | 390,800 | \$ | 3,517,200 | \$ | 1,899,157 | \$ | 1,618,043 | \$ |  | - |
| 4.3.4 | Gore Meadows | 2014 | \$ | 7,500,000 | \$ - | \$ | 7,500,000 | \$ - | \$ 750,000 | \$ | 6,750,000 | \$ | - | \$ | 6,750,000 | \$ |  | - |
| 4.3.5 | Civic Design | 2014 | \$ | 353,000 | \$ - | \$ | 353,000 | \$ | 35,300 | \$ | 317,700 | \$ | - | \$ | 317,700 | \$ |  | - |
| 4.3.6 | Heritage Program | 2014 | \$ | 250,000 | \$ - | \$ | 250,000 | \$ | \$ 25,000 | \$ | 225,000 | \$ | - | \$ | 225,000 | \$ |  | - |
| 4.3.7 | Mississauga / Bovaird Community Park | 2014 | \$ | 250,000 | \$ - | \$ | 250,000 | \$ | \$ 25,000 | \$ | 225,000 | \$ | - | \$ | 225,000 | \$ |  | - |
| 4.3.8 | Neighbourhood Parks | 2014 | \$ | 2,149,000 | \$ - | \$ | 2,149,000 | \$ | \$ 214,900 | \$ | 1,934,100 | \$ | - | \$ | 1,934,100 | \$ |  | - |
| 4.3.9 | Pathways Implementation Program | 2014 | \$ | 195,000 | \$ - | \$ | 195,000 | \$ | \$ 19,500 | \$ | 175,500 | \$ | - | \$ | 175,500 | \$ |  | - |
| 4.3.10 | Valleyland Development | 2014 | \$ | 2,816,000 | \$ | \$ | 2,816,000 | \$ - | \$ 281,600 | \$ | 2,534,400 | \$ | - | \$ | 2,534,400 | \$ |  | - |
| 4.3.11 | Alderlea | 2015 | \$ | 175,000 | \$ | \$ | 175,000 | \$ - | \$ 17,500 | \$ | 157,500 | \$ | - | \$ | 157,500 | \$ |  | - |
| 4.3.12 | Gore Meadows | 2015 | \$ | 75,000,000 | \$ | \$ | 75,000,000 | \$ - | \$ 7,500,000 | \$ | 67,500,000 | \$ | - | \$ | 67,500,000 | \$ |  | - |
| 4.3.13 | Civic Design | 2015 | \$ | 250,000 | \$ | \$ | 250,000 | \$ | \$ 25,000 | \$ | 225,000 | \$ | - | \$ | 225,000 | \$ |  | - |
| 4.3.14 | Heritage Program | 2015 | \$ | 500,000 | \$ | \$ | 500,000 | \$ | \$ 50,000 | \$ | 450,000 | \$ | - | \$ | 450,000 | \$ |  | - |
| 4.3.15 | Mississauga / Bovaird Community Park | 2015 | \$ | 2,000,000 | \$ | \$ | 2,000,000 | \$ | \$ 200,000 | \$ | 1,800,000 | \$ | - | \$ | 1,800,000 | \$ |  | - |
| 4.3.16 | Neighbourhood Parks | 2015 | \$ | 4,000,000 | \$ |  | 4,000,000 | \$ | \$ 400,000 | \$ | 3,600,000 | \$ | - | \$ | 3,600,000 | \$ |  | - |
| 4.3.17 | Torbram/Sandalwood Community Park | 2015 | \$ | 5,000,000 | \$ | \$ | 5,000,000 | \$ | \$ 500,000 | \$ | 4,500,000 | \$ | - | \$ | 4,500,000 | \$ |  | - |
| 4.3.18 | Pathways Implementation Program | 2015 | \$ | 562,000 | \$ | \$ | 562,000 | \$ 10,000 | \$ 55,200 | \$ | 496,800 | \$ | - | \$ | 496,800 | \$ |  | - |
| 4.3.19 | Valleyland Development | 2015 | \$ | 4,820,000 | \$ - | \$ | 4,820,000 | \$ | 482,000 | \$ | 4,338,000 | \$ | - | \$ | 4,338,000 | \$ |  | - |
| 4.3.20 | Waytinding \& Signage Program | 2015 | \$ | 300,000 | \$ - | \$ | 300,000 | 150,000 | 15,000 | \$ | 135,000 | \$ | - | \$ | 135,000 | \$ |  | - |
| 4.3.21 | Alderlea | 2016 | \$ | 150,000 | \$ - | \$ | 150,000 | \$ | \$ 15,000 | \$ | 135,000 | \$ | - | \$ | 135,000 | \$ |  | - |
| 4.3.22 | Eldorado Park Development | 2016 | \$ | 3,000,000 | \$ | \$ | 3,000,000 | \$ 2,250,000 | \$ 75,000 | \$ | 675,000 | \$ | - | \$ | 675,000 | \$ |  | - |
| 4.3.23 | Civic Design | 2016 | \$ | 250,000 | \$ | \$ | 250,000 | \$ | \$ 25,000 | \$ | 225,000 | \$ | - | \$ | 225,000 | \$ |  | - |
| 4.3.24 | Heritage Program | 2016 | \$ | 3,996,000 | \$ | \$ | 3,996,000 | \$ | \$ 399,600 | \$ | 3,596,400 | \$ | - | \$ | 3,596,400 | \$ |  | - |
| 4.3.25 | Neighbourhood Parks | 2016 | \$ | 4,250,000 | \$ | \$ | 4,250,000 | \$ | \$ 425,000 | \$ | 3,825,000 | \$ | - | \$ | 3,825,000 | \$ |  | - |
| 4.3.26 | NW Brampton Community Park | 2016 | \$ | 14,280,000 | \$ 10,680,000 | \$ | 3,600,000 | \$ | \$ 360,000 | \$ | 3,240,000 | \$ | - | \$ | 3,240,000 | \$ |  | - |
| 4.3.27 | Pathways Implementation Program | 2016 | \$ | 617,000 | \$ | \$ | 617,000 | \$ 5,000 | 61,200 | \$ | 550,800 | \$ | - | \$ | 550,800 | \$ |  | - |
| 4.3.28 | Valleyland Development | 2016 | \$ | 2,910,000 | \$ | \$ | 2,910,000 | \$ | \$ 291,000 | \$ | 2,619,000 | \$ | - | \$ | 2,619,000 | \$ |  | - |
| 4.3.29 | Wayfinding \& Signage Program | 2016 | \$ | 300,000 | \$ - | \$ | 300,000 | 150,000 | 15,000 | \$ | 135,000 | \$ | - | \$ | 135,000 | \$ |  | - |
| 4.3.30 | Civic Design | 2017 | \$ | 250,000 | \$ | \$ | 250,000 | \$ | \$ 25,000 | \$ | 225,000 | \$ | - | \$ | 225,000 | \$ |  | - |
| 4.3.31 | Loafers Lake Park Development | 2017 | \$ | 3,500,000 | \$ | \$ | 3,500,000 | \$ 2,624,000 | \$ 87,600 | \$ | 788,400 | \$ | - | \$ | 788,400 | \$ |  | - |
| 4.3.32 | New Community Park 1 | 2017 | \$ | 500,000 | \$ | \$ | 500,000 | \$ | \$ 50,000 | \$ | 450,000 | \$ | - | \$ | 450,000 | \$ |  | - |
| 4.3.33 | Neighbourhood Parks | 2017 | \$ | 4,500,000 | \$ |  | 4,500,000 | \$ | \$ 450,000 | \$ | 4,050,000 | \$ | - | \$ | 4,050,000 | \$ |  | - |
| 4.3.34 | Pathways Implementation Program | 2017 | \$ | 500,000 | \$ - | \$ | 500,000 | 10,000 | \$ 49,000 | \$ | 441,000 | \$ | - | \$ | 441,000 | \$ |  | - |
| 4.3.35 | Valleyland Development | 2017 | \$ | 2,640,000 | \$ - | \$ | 2,640,000 | \$ - | 264,000 | \$ | 2,376,000 | \$ | - | \$ | 2,376,000 | \$ |  | - |
| 4.3.36 | Wayfinding \& Signage Program | 2017 | \$ | 250,000 | \$ - | \$ | 250,000 | \$ 125,000 | \$ 12,500 | \$ | 112,500 | \$ | - | \$ | 112,500 | \$ |  | - |
| 4.3.37 | Civic Design | 2018 | \$ | 250,000 | \$ - | \$ | 250,000 | \$ | \$ 25,000 | \$ | 225,000 | \$ | - | \$ | 225,000 | \$ |  | - |
| 4.3.38 | Neighbourhood Parks | 2018 | \$ | 4,750,000 | \$ | \$ | 4,750,000 | \$ | \$ 475,000 | \$ | 4,275,000 | \$ | - | \$ | 4,275,000 | \$ |  | - |
| 4.3.39 | New Community Park 1 | 2018 | \$ | 2,875,000 | \$ - | \$ | 2,875,000 | \$ | \$ 287,500 | \$ | 2,587,500 | \$ | - | \$ | 2,587,500 | \$ |  | - |
| 4.3.40 | Pathways Implementation Program | 2018 | \$ | 500,000 | \$ - | \$ | 500,000 | \$ 10,000 | \$ 49,000 | \$ | 441,000 | \$ | - | \$ | 441,000 | \$ |  | - |
| 4.3.41 | Valleyland Development | 2018 | \$ | 4,400,000 | \$ - | \$ | 4,400,000 | \$ - | 440,000 | \$ | 3,960,000 | \$ | - | \$ | 3,960,000 | \$ |  | - |
| 4.3.42 | Waytinding \& Signage Program | 2018 | \$ | 250,000 | \$ - | \$ | 250,000 | \$ 125,000 | 12,500 | \$ | 112,500 | \$ | - | \$ | 112,500 | \$ |  | - |
| 4.3.43 | Civic Design | 2019 | \$ | 200,000 | \$ - | \$ | 200,000 | \$ | \$ 20,000 | \$ | 180,000 | \$ | - | \$ | 180,000 | \$ |  | - |
| 4.3.44 | Gore / Castlemore Community Park | 2019 | \$ | 675,000 | \$ - | \$ | 675,000 | \$ | \$ 67,500 | \$ | 607,500 | \$ | - | \$ | 607,500 | \$ |  | - |
| 4.3.45 | Neighbourhood Parks | 2019 | \$ | 5,000,000 | \$ | \$ | 5,000,000 | \$ | \$ 500,000 | \$ | 4,500,000 | \$ | - | \$ | 4,500,000 | \$ |  | - |
| 4.3.46 | New Community Park 1 | 2019 | \$ | 21,888,000 | \$ - | \$ | 21,888,000 | \$ | \$ 2,188,800 | \$ | 19,699,200 | \$ | - | \$ | 19,699,200 | \$ |  | - |
| 4.3.47 | Pathways Implementation Program | 2019 | \$ | 500,000 | \$ | \$ | 500,000 | 10,000 | 49,000 | \$ | 441,000 | \$ | - | \$ | 441,000 | \$ |  | - |
| 4.3.48 | Valleyland Development | 2019 | \$ | 2,330,000 | \$ - | \$ | 2,330,000 | \$ | \$ 233,000 | \$ | 2,097,000 | \$ | - | \$ | 2,097,000 | \$ |  | - |
| 4.3.49 | Wayfinding \& Signage Program | 2019 | \$ | 200,000 | \$ | \$ | 200,000 | \$ 100,000 | \$ 10,000 | \$ | 90,000 | \$ | - | \$ | 90,000 | \$ |  | - |

HEMSON

2014 DEVELOPMENT CHARGES BACKGROUND STUDY
DEVELOPMENT-RELATED CAPITAL PROGRAM


| Residential Development Charge Calculation |  |  |
| :--- | ---: | ---: |
| Residential Share of 2014-2023 DC Eligible Costs | $100 \%$ | $\$ 346,201,632$ |
| 10 Year Growth in Population in New Units |  | 162,396 |
| Unadjusted Development Charge Per Capita (\$) | $\mathbf{\$ 2 , 1 3 1 . 8 3}$ |  |
| Non-Residential Development Charge Calculation | $0 \%$ |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs |  | - |
| 10 Year Growth in Square Meters | $4,967,120$ |  |
| Unadjusted Development Charge Per Sq.M (\$) | $\$ 0.00$ |  |

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## APPENDIX B. 4

TABLE 3
CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
RECREATION SERVICES
RESIDENTIAL DEVELOPMENT CHARGE
4.00 RECREATION SERVICES

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | 17,799.3 | $(38,354.5)$ | $(24,411.5)$ | $(8,030.5)$ | (21,587.1) | $(12,547.6)$ | 2,136.8 | 10,170.7 | 20,345.4 |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 4.00 Recreation Services: Non Inflated | \$13,988.69 | \$88,703.25 | \$19,575.15 | \$20,801.85 | \$49,663.95 | \$28,633.65 | \$22,965.45 | \$27,937.05 | \$24,273.15 | \$49,659.45 | \$346,201.63 |
| 4.00 Recreation Services: Inflated | \$13,988.69 | \$90,477.31 | \$20,365.98 | \$22,075.09 | \$53,757.86 | \$31,613.86 | \$25,862.83 | \$32,090.89 | \$28,439.86 | \$59,347.64 | \$378,020.01 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 31,481.9 | 35,220.1 | 36,142.4 | 39,493.9 | 40,993.9 | 41,664.8 | 40,972.9 | 39,913.1 | 38,089.7 | 38,854.3 | \$382,827.00 |
| - Interest on Opening Balance | 0.0 | 623.0 | $(2,109.5)$ | $(1,342.6)$ | (441.7) | $(1,187.3)$ | (690.1) | 74.8 | 356.0 | 712.1 | (\$4,005.38) |
| - Interest on In-year Transactions (excl.int.) | 306.1 | $(1,519.6)$ | 276.1 | 304.8 | (351.0) | 175.9 | 264.4 | 136.9 | 168.9 | (563.6) | (\$801.02) |
| TOTAL REVENUE | 31,788.0 | 34,323.5 | 34,309.0 | 38,456.1 | 40,201.2 | 40,653.4 | 40,547.2 | 40,124.8 | 38,614.5 | 39,002.8 | \$378,020.60 |
| Closing cash balance | 17,799.3 | $(38,354.5)$ | $(24,411.5)$ | $(8,030.5)$ | $(21,587.1)$ | (12,547.6) | 2,136.8 | 10,170.7 | 20,345.4 | 0.6 |  |

2014 Adjusted Charge Per Capita $\quad \$ 2,153.53$

## APPENDIX B. 5

## PUBLIC WORKS: BUILDINGS AND FLEET

## APPENDIX B. 5

## PUBLIC WORKS: BUILDINGS AND FLEET

This appendix covers the yards and fleet components of the City's operations. The Public Works Department operates from several works facilities located throughout the City to provide repair and maintenance services for roads, sidewalks, streetlights and other infrastructure. Information regarding roads and related infrastructure can be found in Appendix C. Only engineering related fleet and equipment are included in this service.

## TABLE 1 HISTORIC SERVICE LEVELS

The Public Works Department operates out of two primary locations: Williams Parkway Works Operation Centre and Sandalwood Yard. The current inventory of capital assets for Public Works includes building space, salt domes and sheds with a total replacement value of $\$ 46.14$ million. The 55.23 acres of land associated with the Public Works yards is valued at $\$ 46.94$ million. Furniture and equipment, excluding computers totals $\$ 1.25$ million. The 251 Public Works vehicles and related equipment add an additional $\$ 18.86$ million to the value of the capital assets.

The total value of the Public Works capital inventory is $\$ 113.19$ million. The ten year historic average service level is $\$ 139.96$ per population and employee, and this, multiplied by the ten year forecast growth in net population and employment, results in a ten year maximum allowable funding envelope of $\$ 29.39$ million. Under the Development Charges Act, 1997, services related to a highway as defined in subsection 1(1) of the Municipal Act, 2001, need not to be reduced by the legislated 10 per cent (as with other general services). The services and capital assets of Public Works: Buildings and Fleet are considered to be related to a highway, and as such, the maximum allowable of $\$ 29.39$ million is not required to be reduced by ten per cent and therefore the full amount is brought forward to the development charges calculation.

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## TABLE 2 2014-2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET\& CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

The first project in the Public Works capital program is for the recovery of the negative reserve fund balance. The negative reserve fund relates to the previously committed excess capacity. The negative DC reserve fund balance for public works services amounts to $\$ 38.02$ million and this full amount is brought forward for recovery through development charges.

The capital program also provides for the construction of two new works yards and "top ups" for previously budgeted projects over a seven year period from 2014 through to 2020 for a combined gross cost of $\$ 68.48$ million. Finally, a provision for additional fleet and equipment adds $\$ 6.96$ million to the gross program cost.

The ten year capital forecast for Public Works totals $\$ 113.46$ million. No provincial government grants or subsidies or replacement shares are anticipated to offset the cost of the program. $\$ 84.07$ million, the portion of the development-related cost which exceeds the maximum allowable funding envelope and this amount is deemed to benefit growth beyond 2023 and can be recovered through subsequent development charges studies.

The 2014-2023 DC costs eligible for recovery total to $\$ 29.39$ million. This development related cost is allocated 71 per cent, or $\$ 20.87$ million against new residential development, and 29 per cent, or $\$ 8.52$ million against non-residential development. This yields an unadjusted residential development charge of $\$ 128.51$ per capita and $\$ 1.72$ per square metre of new non-residential development.

## TABLE 3 CASH FLOW ANALYSIS

After cash flow consideration, both the residential and non-residential calculated charges increase to $\$ 150.17$ per capita and $\$ 1.99$ per square metre, respectively.

The following table summarizes the calculation of the Public Works: Buildings and Fleet development charge.

| PUBLIC WORKS: BUILDINGS AND FLEET SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/pop \& emp | 2014-2023 |  | Unadjusted |  | Adjusted |  |
|  | Development-Re | apital Program (\$000's) | Developm | Charge | Develop | Charge |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$139.96 | \$113,459 | \$29,393 | \$128.51 | \$1.72 | \$150.17 | \$1.99 |

## PUBLIC WORKS - BUILDINGS \& FLEET

INVENTORY OF CAPITAL ASSETS


HEMSON

INVENTORY OF CAPITAL ASSETS

| FURNITURE AND EQUIPMENT (excluding computers) <br> Facility Name | Total Value of Furniture and Equipment (\$000) |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$litem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Williams Parkway East Storage Shed | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$100.57 | \$25.14 |
| Williams Parkway South Storage Shed | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$50.81 | \$25.40 |
| Williams Parkway Vehicle Wash | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$207.21 | \$133.69 |
| Williams Parkway Works Operation Centre | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$881.91 | \$14.16 |
| Sandalwood Yard | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$12.16 | \$6.08 |
| Sandalwood Yard - Storage Building | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.63 | \$0.18 |
| Total (\$000) | \$1,253 | \$1,253 | \$1,253 | \$1,253 | \$1,253 | \$1,253 | \$1,253 | \$1,253 | \$1,253 | \$1,253 |  |

## PUBLIC WORKS FLEET \& MAINTENANCE EQUIPMENT

## Inventory of capital assets

| PUBLIC WORKS FLEET \& MAINTENANCE EQUIPMENT (\#) <br> City-Owned Items | \# of Vehicles or Pieces of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST (\$/ltem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| CAR, STATION WAGONS | - | - | - | 11 | 11 | 11 | 12 | 13 | 14 | 14 | \$40,478 |
| COMPACT PICKUPS | - | - | - | 2 | 2 | 2 | 1 | 1 | - | - | \$25,667 |
| COMPACT 4X4 | - | - | - | 21 | 24 | 28 | 28 | 26 | 55 | 55 | \$38,414 |
| $3 / 4$ \& 1 TON PICKUP | - | - | - | 3 | 3 | 3 | 2 | 2 | 2 | 2 | \$54,028 |
| 3/4 \& 1 TON 4X4 PICKUPS | - | - | - | 17 | 17 | 18 | 19 | 19 | 27 | 25 | \$47,810 |
| COMPACT VANS | - | - | - | 1 | 1 | 2 | 2 | 4 | 3 | 3 | \$26,150 |
| $3 / 4$ \& 1 TON VANS | - | - | - | 3 | 3 | 4 | 4 | 5 | 5 | 4 | \$50,700 |
| 1-7.5 TON S AXLE, DUAL AXLE DUMP,FLAT BED | - | - | - | 9 | 9 | 17 | 17 | 16 | 18 | 18 | \$78,327 |
| 7.5-20 TON SAXLE,D WHEELDUMP,FLAT BED,TANKER | 3 | 3 | 3 | 23 | 23 | 21 | 19 | 22 | 24 | 23 | \$165,406 |
| 20-34 TON TANDEM AXLE DUMPS, FLUSHER,FLAT BED | 26 | 25 | 30 | 14 | 13 | 12 | 12 | 11 | 11 | 11 | \$286,308 |
| 7.5-20 TON SPECVEHICLE, BUCK,CRANE,BODYINTERCH | - | - | - | - | - | - | - | - | - | - | \$271,500 |
| TRAILER | 10 | 9 | 9 | 12 | 15 | 16 | 18 | 17 | 17 | 17 | \$19,048 |
| LOADER BACKHOE COMBINATIONS AND EXCAVATORS | 3 | 5 | 6 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | \$166,000 |
| FRONT END LOADERS RUBBER TIRE AND CRAWLER | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | \$281,000 |
| GRADERS | 1 | 1 | 1 | 1 | 1 | 1 | - | - | - | - | \$256,000 |
| STREET SWEEPERS MECHANICAL AND VACUUM | 3 | 3 | 5 | 6 | 6 | 6 | 5 | 5 | 4 | 4 | \$250,800 |
| TRACTORS FARM TYPE ALL SIZES | 3 | 2 | 1 | 6 | 6 | 6 | 6 | 6 | 6 | 9 | \$88,840 |
| SIDEWALK PLOWS AND SKID STEER LOADERS | 3 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$99,143 |
| TURF EQUIPMENT MOWERS, TRIMMERS, GATORS | 3 | 3 | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | \$36,446 |
| ASPHROLLERS,GRINDERS,HOTBX,CON/ASPHSAW,TAMPER | 10 | 8 | 10 | 9 | 8 | 7 | 8 | 9 | 10 | 10 | \$23,250 |
| RD MAINTEQP,SIGNBRDS,STMRS,LEAFLOADRS,COMPRES | 4 | 3 | 2 | 12 | 12 | 13 | 8 | 8 | 10 | 11 | \$17,667 |
| SPECIALTY EQUIPMENT NOT CLASSIFIED | 8 | 10 | 13 | 24 | 24 | 26 | 26 | 27 | 26 | 29 | \$65,959 |
| Sub-total (\#) | 80 | 77 | 89 | 183 | 187 | 204 | 199 | 203 | 244 | 247 |  |
| Sub-total (\$000) | \$11,984 | \$11,891 | \$14,164 | \$16,755 | \$16,617 | \$17,498 | \$16,678 | \$16,946 | \$18,661 | \$18,831 |  |


| PUBLIC WORKS FLEET \& MAINTENANCE EQUIPMENT (\#) | \# of Vehicles or Pieces of Equipment |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/ltem) | Percentage of YearRented (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rented Items | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |  |
| COMPACT PICKUPS | 4 | 4 | 4 | 4 | 4 | 4 | - | 3 | - | - | \$3,120 | 29\% |
| СОMPACT 4X4 | - | - | - | - | - | - | 3 | - | - | - | \$2,721 | 23\% |
| LOADER BACKHOE COMBINATIONS AND EXCAVATORS | 8 | 8 | 8 | 8 | 8 | 8 | 9 | 9 | 6 | 4 | \$18,619 | 39\% |
| Sub-total (\#) | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 6 | 4 |  |  |
| Sub-total City's Share (\$000) | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$62.0 | \$67.5 | \$68.3 | \$43.8 | \$29.2 |  |  |
| Total Public Works Fleet (\#) | 92 | 89 | 101 | 195 | 199 | 216 | 211 | 215 | 250 | 251 |  |  |
| Total Public Works Fleet (\$000) | \$12,046.2 | \$11,952.6 | \$14,226.0 | \$16,816.6 | \$16,679.4 | \$17,559.6 | \$16,745.6 | \$17,014.8 | \$18,704.7 | \$18,860.4 |  |  |

## SUMMARY OF SERVICE LEVEL ANALYSIS

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 557,800 |
| Historic Employment | 146,577 | 151,162 | 155,890 | 159,009 | 162,190 | 165,435 | 168,744 | 172,120 | 178,730 | 185,570 |
| Total Historic Population \& Employment | 533,247 | 560,719 | 589,690 | 609,495 | 630,004 | 651,243 | 673,239 | 696,020 | 720,030 | 743,370 |
| INVENTORY SUMMARY (\$000) |  |  |  |  |  |  |  |  |  |  |
| Buildings | \$16,150.7 | \$16,150.7 | \$16,150.7 | \$16,150.7 | \$16,150.7 | \$19,306.0 | \$19,306.0 | \$46,287.2 | \$46,136.2 | \$46,136.2 |
| Land | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 | \$46,943.0 |
| Furniture | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 | \$1,253.3 |
| Fleet | \$12,046.2 | \$11,952.6 | \$14,226.0 | \$16,816.6 | \$16,679.4 | \$17,559.6 | \$16,745.6 | \$17,014.8 | \$18,704.7 | \$18,860.4 |
| Total (\$000) | \$76,393.2 | \$76,299.6 | \$78,573.0 | \$81,163.6 | \$81,026.4 | \$85,061.9 | \$84,247.9 | \$111,498.3 | \$113,037.2 | \$113,192.9 |

SERVICE LEVEL (\$/pop \& employ)

| 侕 |  |  |  |  |  |  |  |  |  |  | evel |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Buildings | \$30.29 | \$28.80 | \$27.39 | \$26.50 | \$25.64 | \$29.64 | \$28.68 | \$66.50 | \$64.08 | \$62.06 | \$38.96 |
| Land | \$88.03 | \$83.72 | \$79.61 | \$77.02 | \$74.51 | \$72.08 | \$69.73 | \$67.44 | \$65.20 | \$63.15 | \$74.05 |
| Furniture | \$2.35 | \$2.24 | \$2.13 | \$2.06 | \$1.99 | \$1.92 | \$1.86 | \$1.80 | \$1.74 | \$1.69 | \$1.98 |
| Fleet | \$22.59 | \$21.32 | \$24.12 | \$27.59 | \$26.48 | \$26.96 | \$24.87 | \$24.45 | \$25.98 | \$25.37 | \$24.97 |
| Total (\$/pop \& employ) | \$143.26 | \$136.08 | \$133.25 | \$133.17 | \$128.62 | \$130.60 | \$125.14 | \$160.19 | \$157.00 | \$152.27 | \$139.96 |

## CALCULATION OF MAXIMUM ALLOWABLE

PUBLIC WORKS - BUILDINGS \& FLEET

| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level $2004-2013$ | $\$ 139.96$ |
| Net Population \& Employment Growth 2004-2013 | 210,010 |
| Maximum Allowable Funding Envelope | $\$ 29,393,000$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Discounted Maximum Allowable Funding Envelope | $\$ 29,393,000$ |


| Excess Capacity Calculation |  |
| :--- | ---: |
| Total Value of Inventory in 2013 | $\$ 113,192,910$ |
| Inventory Using Average Service Level | $\$ 104,042,065$ |
| Excess Capacity | $\$ 9,150,845$ |
| Excess Capacity: | Committed |

HEMSON

2014 DEVELOPMENT CHARGES BACKGROUND STUDY
DEVELOPMENT-RELATED CAPITAL PROGRAM


| Residential Development Charge Calculation |  |  |
| :--- | ---: | ---: |
| Residential Share of 2014-2023 DC Eligible Costs | $71 \%$ | $\$ 20,869,030$ |
| 10 Year Growth in Population in New Units |  | 162,396 |
| Unadjusted Development Charge Per Capita (\$) | $\$ 128.51$ |  |
| Non-Residential Development Charge Calculation |  |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs | $29 \%$ | $\$ 8,523,970$ |
| 10 Year Growth in Square Meters | $4,967,120$ |  |
| Unadjusted Development Charge Per Sq.M (\$) | $\$ 1.72$ |  |

CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
PUBLIC WORKS: BUILDINGS AND FLEET
RESIDENTIAL DEVELOPMENT CHARGE
5.00 PUBLIC WORKS: BUILDINGS \& FLEET

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | $(19,187.3)$ | $(17,743.6)$ | $(16,155.1)$ | $(14,241.4)$ | $(12,116.1)$ | $(9,826.2)$ | $(7,459.5)$ | $(5,037.9)$ | $(2,612.4)$ |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 5.00 Public Works: Buildings \& Fleet : Non Inflated | \$20,869.03 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$20,869.03 |
| 5.00 Public Works: Buildings \& Fleet: Inflated | \$20,869.03 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$20,869.03 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 2,195.3 | 2,456.0 | 2,520.3 | 2,754.0 | 2,858.6 | 2,905.4 | 2,857.1 | 2,783.2 | 2,656.1 | 2,709.4 | \$26,695.40 |
| - Interest on Opening Balance | 0.0 | $(1,055.3)$ | (975.9) | (888.5) | (783.3) | (666.4) | (540.4) | (410.3) | (277.1) | (143.7) | (\$5,740.87) |
| - Interest on In-year Transactions (excl.int.) | (513.5) | 43.0 | 44.1 | 48.2 | 50.0 | 50.8 | 50.0 | 48.7 | 46.5 | 47.4 | (\$84.78) |
| TOTAL REVENUE | 1,681.8 | 1,443.7 | 1,588.5 | 1,913.7 | 2,125.3 | 2,289.9 | 2,366.7 | 2,421.6 | 2,425.5 | 2,613.1 | \$20,869.76 |
| CLOSING CASH BALANCE | $(19,187.3)$ | (17,743.6) | $(16,155.1)$ | $(14,241.4)$ | $(12,116.1)$ | (9,826.2) | $(7,459.5)$ | $(5,037.9)$ | $(2,612.4)$ | 0.7 |  |


| 2014 Adjusted Charge Per Capita | $\$ 150.17$ |
| :--- | :--- |


|  |  |
| :--- | :--- |
| Allocation of Capital Program | $71.0 \%$ |
| Residential Sector | $29.0 \%$ |
| Non-Residential Sector |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |

# 157 <br> APPENDIX B. 5 <br> TABLE 3 - PAGE 2 <br> CITY OF BRAMPTON <br> CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE <br> PUBLIC WORKS: BUILDINGS AND FLEET <br> NON-RESIDENTIAL DEVELOPMENT CHARGE 

5.00 PUBLIC WORKS: BUILDINGS AND FLEET

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | \$0.00 | (\$7,635.63) | (\$6,843.03) | (\$6,029.13) | (\$5,296.43) | (\$4,584.78) | (\$3,753.00) | (\$2,871.81) | (\$1,945.82) | (\$1,017.73) |  |
| 2009-2018 NON-RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 5.00 Public Works: Buildings And Fleet: Non Inflated | \$8,523.97 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,523.97 |
| 5.00 Public Works: Buildings And Fleet: Inflated | \$8,523.97 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,523.97 |
| NON-RESIDENTIAL GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Sq. Metres in New Buildings | 549,100 | 587,100 | 565,010 | 495,300 | 457,610 | 484,850 | 476,950 | 466,050 | 436,300 | 448,850 | 4,967,120 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 1,092.7 | 1,191.7 | 1,169.8 | 1,046.0 | 985.7 | 1,065.3 | 1,068.9 | 1,065.3 | 1,017.3 | 1,067.5 | \$10,770.20 |
| - Interest on Opening Balance | 0.0 | (420.0) | (376.4) | (331.6) | (291.3) | (252.2) | (206.4) | (157.9) | (107.0) | (56.0) | (\$2,198.76) |
| - Interest on In-year Transactions (excl.int.) | (204.4) | 20.9 | 20.5 | 18.3 | 17.2 | 18.6 | 18.7 | 18.6 | 17.8 | 18.7 | (\$35.00) |
| TOTAL REVENUE | 888.3 | 792.6 | 813.9 | 732.7 | 711.6 | 831.8 | 881.2 | 926.0 | 928.1 | 1,030.2 | \$8,536.44 |
| CLOSING CASH BALANCE | $(7,635.6)$ | (6,843.0) | $(6,029.1)$ | $(5,296.4)$ | $(4,584.8)$ | (3,753.0) | (2,871.8) | $(1,945.8)$ | $(1,017.7)$ | 12.5 |  |


| 2014 Adjusted Charge Per Capita | $\$ 1.99$ |
| :--- | :--- |


| Allocation of Capital Program |  |
| :--- | :--- |
| Residential Sector | $71.0 \%$ |
| Non-Residential Sector | $29.0 \%$ |
|  |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate: | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |

## APPENDIX B. 6

## PARKING

## APPENDIX B. 6

## PARKING

The City of Brampton currently owns and operates four structured lots and several outdoor surface parking lots. The benefits of the parking service are deemed to be City-wide for the purpose of calculating the development charge.

## TABLE 1 HISTORIC SERVICE LEVELS

The current inventory of capital assets for parking includes 1,781 parking spaces, of which 1,410 are in structured lots and 371 are on surface lots. The total cost to develop the spaces amounts to $\$ 63.23$ million. Land associated with the spaces, totalling 6.67 acres, is valued at $\$ 11.55$ million. The equipment associated with municipal parking lots adds an additional \$993,600 to the value of the inventory.

The current total value of parking capital infrastructure is estimated to be $\$ 75.76$ million. This infrastructure has provided the City with a ten year average service level of $\$ 111.81$ per population and employment. The service level, when multiplied by the ten year net population and employment growth in the City, results in a ten year maximum allowable funding envelope of $\$ 23.48$ million. No uncommitted excess capacity is identified for this service. The resulting development charge eligible Parking capital costs must be reduced by ten per cent ( $\$ 2.35$ million) under the DCA. The discounted maximum allowable funding envelope brought forward to the development charges calculation is $\$ 21.13$ million.

## TABLE 2 2014-2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET\& CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

The ten-year development-related capital program for Parking includes the annual lease payments associated with the construction of a new building and parking lot in the South West Quadrant of the City. Over the ten-year period, the total lease payments, solely related to parking infrastructure, amount to $\$ 23.55$ million. No provincial government grants or subsidies are anticipated to offset the cost of the program. A benefit to existing share equivalent to the non-public parking spaces made available through the construction of the new lot is deducted from the net municipal cost. The replacement and benefit to existing share amounts to $\$ 19.01$ million, and
this amount will not be recovered from development charges. The ten per cent reduction required by the DCA amounts to $\$ 454,100$.

The remaining $\$ 4.09$ million development-related cost will be funded entirely by available Parking DC reserve funds. Therefore, no shares remain to be brought forward to the development charge calculation. The resulting unadjusted residential and nonresidential charges are $\$ 0$ per capita and $\$ 0.00$ per square metre of new non-residential development.

## TABLE 3 CASH FLOW ANALYSIS

After cash flow analysis, both the residential and non-residential charges remain unchanged at $\$ 0$.

The following table summarizes the calculation of the Parking development charge.

| PARKING SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/pop \& emp | 2014-2023 |  | Unadjusted |  | Adjusted |  |
|  | Development-Related Capital Program (\$000's) |  | Development Charge |  | Development Charge |  |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$111.81 | \$23,550 | \$0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

## PARKING

## INVENTORY OF CAPITAL ASSETS

| PARKING LOTS <br> Lot Name | \# of Parking Spaces |  |  |  |  |  |  |  |  |  | UNIT COST (\$/space) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Structured Lot |  |  |  |  |  |  |  |  |  |  |  |
| City Hall | 372 | 372 | 368 | 368 | 368 | 368 | 368 | 368 | 368 | 368 | \$47,600 |
| John Street | - | - | - | - | - | 225 | 225 | 225 | 225 | 225 | \$47,600 |
| Market Square | 586 | 586 | 542 | 542 | 542 | 542 | 542 | 542 | 542 | 542 | \$47,600 |
| Nelson Square | 278 | 278 | 278 | 278 | 278 | 278 | 278 | 278 | 278 | 275 | \$29,000 |
| Outdoor Surface Parking Lots |  |  |  |  |  |  |  |  |  |  |  |
| Alderlea Lot | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | - | - | \$3,300 |
| Church Street Lot | 136 | 136 | 136 | 136 | 136 | 136 | 136 | 136 | 136 | 136 | \$3,300 |
| Rosalea Upper Deck | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | \$3,300 |
| Geroge Street Lot | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | - | - | \$3,300 |
| YMCA Lot | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | \$3,300 |
| Total \# (spaces) | 1,705 | 1,705 | 1,657 | 1,657 | 1,657 | 1,882 | 1,882 | 1,882 | 1,784 | 1,781 |  |
| Total (\$000) | \$55,211 | \$55,211 | \$52,926 | \$52,926 | \$52,926 | \$63,636 | \$63,636 | \$63,636 | \$63,312 | \$63,225 |  |


| LAND <br> Lot Name | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Structured Lot |  |  |  |  |  |  |  |  |  |  |  |
| City Hall | 0.98 | 0.98 | 0.98 | 0.98 | 0.98 | 0.98 | 0.98 | 0.98 | 0.98 | 0.98 | \$2,500,000 |
| John Street | - | - | - | - | - | 0.56 | 0.56 | 0.56 | 0.56 | 0.56 | \$2,500,000 |
| Market Square | 1.32 | 1.32 | 1.32 | 1.32 | 1.32 | 1.32 | 1.32 | 1.32 | 1.32 | 1.32 | \$2,500,000 |
| Nelson Square | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | 0.47 | \$2,500,000 |
| Outdoor Surface Parking Lots |  |  |  |  |  |  |  |  |  |  |  |
| Alderlea Lot | 0.94 | 0.94 | 0.94 | 0.94 | 0.94 | 0.94 | 0.94 | 0.94 | - | - | \$1,000,000 |
| Church Street Lot | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | 1.06 | \$1,000,000 |
| Rosalea Upper Deck | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | \$700,000 |
| Geroge Street Lot | 0.34 | 0.34 | 0.34 | 0.34 | 0.34 | 0.34 | 0.34 | 0.34 | - | - | \$2,500,000 |
| YMCA Lot | 1.88 | 1.88 | 1.88 | 1.88 | 1.88 | 1.88 | 1.88 | 1.88 | 1.88 | 1.88 | \$1,000,000 |
| Total \# (acres) | 7.39 | 7.39 | 7.39 | 7.39 | 7.39 | 7.95 | 7.95 | 7.95 | 6.67 | 6.67 |  |
| Total (\$000) | \$11,935 | \$11,935 | \$11,935 | \$11,935 | \$11,935 | \$13,335 | \$13,335 | \$13,335 | \$11,545 | \$11,545 |  |

## HEMSON

## PARKING

INVENTORY OF CAPITAL ASSETS

| EQUIPMENT <br> Lot Name | Equipment Value (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| City Hall Garage | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$235.0 | \$235.0 |
| John Street Garage | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$160.0 | \$160.0 | \$160.0 | \$160.0 | \$160.0 |
| Market Square Garage | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$33.3 | \$200.0 | \$200.0 | \$200.0 | \$200.0 |
| Nelson Square Garage | \$27.4 | \$27.4 | \$27.4 | \$27.4 | \$27.4 | \$27.4 | \$27.4 | \$27.4 | \$27.4 | \$150.0 |
| Pay on Display (On Street) | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$81.4 | \$81.4 | \$81.4 | \$81.4 | \$248.6 | \$248.6 |
| Total (\$000) | \$93.9 | \$93.9 | \$93.9 | \$93.9 | \$175.3 | \$335.3 | \$502.0 | \$502.0 | \$871.0 | \$993.6 |

## SERVICE LEVEL ANALYSIS

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 557,800 |
| Historic Employment | 146,577 | 151,162 | 155,890 | 159,009 | 162,190 | 165,435 | 168,744 | 172,120 | 178,730 | 185,570 |
| Total Historic Population \& Employment | 533,247 | 560,719 | 589,690 | 609,495 | 630,004 | 651,243 | 673,239 | 696,020 | 720,030 | 743,370 |
| INVENTORY SUMMARY (\$000) |  |  |  |  |  |  |  |  |  |  |
| Parking Lots | \$55,211 | \$55,211 | \$52,926 | \$52,926 | \$52,926 | \$63,636 | \$63,636 | \$63,636 | \$63,312 | \$63,225 |
| Land | \$11,935 | \$11,935 | \$11,935 | \$11,935 | \$11,935 | \$13,335 | \$13,335 | \$13,335 | \$11,545 | \$11,545 |
| Equipment | \$94 | \$94 | \$94 | \$94 | \$175 | \$335 | \$502 | \$502 | \$871 | \$994 |
| Total (\$000) | \$67,239 | \$67,239 | \$64,955 | \$64,955 | \$65,036 | \$77,306 | \$77,473 | \$77,473 | \$75,728 | \$75,764 |


| SERVICE LEVEL (\$/pop \& employ) |  |  |  |  |  |  |  |  | Average <br> Service <br> Level |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Parking Lots | \$103.54 | \$98.46 | \$89.75 | \$86.84 | \$84.01 | \$97.71 | \$94.52 | \$91.43 | \$87.93 | \$85.05 | \$91.92 |
| Land | \$22.38 | \$21.29 | \$20.24 | \$19.58 | \$18.94 | \$20.48 | \$19.81 | \$19.16 | \$16.03 | \$15.53 | \$19.34 |
| Equipment | \$0.18 | \$0.17 | \$0.16 | \$0.15 | \$0.28 | \$0.51 | \$0.75 | \$0.72 | \$1.21 | \$1.34 | \$0.55 |
| Total (\$/pop \& employ) | \$126.10 | \$119.92 | \$110.15 | \$106.57 | \$103.23 | \$118.70 | \$115.08 | \$111.31 | \$105.17 | \$101.92 | \$111.81 |

## CALCULATION OF MAXIMUM ALLOWABLE <br> PARKING

| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level 2004-2013 | $\$ 111.81$ |
| Net Population \& Employment Growth 2014-2023 | 210,010 |
| Maximum Allowable Funding Envelope | $\$ 23,481,218$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Less: 10\% Legislated Reduction | $\$ 2,348,122$ |
| Discounted Maximum Allowable Funding Envelope | $\mathbf{\$ 2 1 , 1 3 3 , 0 9 6}$ |


| Excess Capacity Calculation |  |
| :--- | ---: |
| Total Value of Inventory in 2013 | $\$ 75,763,900$ |
| Inventory Using Average Service Level | $\$ 83,116,200$ |
| Excess Capacity | $\$ 0$ |
| Excess Capacity: | Uncommitted |

HEMSON

2014 DEVELOPMENT CHARGES BACKGROUND STUDY
DEVELOPMENT-RELATED CAPITAL PROGRAM


| Residential Development Charge Calculation |  |  |
| :--- | ---: | ---: |
| Residential Share of 2014-2023 DC Eligible Costs | $71 \%$ | $\$ 0$ |
| 10 Year Growth in Population in New UUits |  | 162,30 |
| Unadjusted Development Charge Per Capita (\$) | $\$ 0.00$ |  |
|  |  |  |
| Non-Residential Development Charge Calculation | $29 \%$ |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs |  | $4,967,120$ |
| 10 Year Growth in Square Meters | $\$ \mathbf{0 . 0 0}$ |  |
| Unadjusted Development Charge Per Sq.M (\$) |  |  |


| 2014-2023 Net Funding Envelope for Parking | $\$ 21,133,096$ |
| :--- | ---: |
| Reserve Fund Balance | $\$ 7,308,075$ |

HEMSON
6.00 PARKING

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  |
| 2009-2018 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 6.00 Parking : Non Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 6.00 Parking: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| - Interest on Opening Balance | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| - Interest on In-year Transactions (excl.int.) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| total revenue | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| CLOSING CASH BALANCE | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  |
| 2014 Adjusted Charge Per Capita | \$0.00 |  |  |  |  |  |  | Allocation of Capital Program Residential Sector Non-Residential Sector |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  | 71.0\% |
|  |  |  |  |  |  |  |  |  |  |  | 29.0\% |
|  |  |  |  |  |  |  |  | Rates for 2014 |  |  |  |
|  |  |  |  |  |  |  |  | Inflation Rat |  |  | 2.0\% |
|  |  |  |  |  |  |  |  | Interest Rat | Positive Ba |  | 3.5\% |
|  |  |  |  |  |  |  |  | Interest Rat | Negative B |  | 5.5\% |

## HEMSON

6.00 PARKING

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |  |
| 2009-2018 NON-RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 6.00 Parking: Non Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 6.00 Parking: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| NON-RESIDENTIAL GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Sq. Metres in New Buildings | 549,100 | 587,100 | 565,010 | 495,300 | 457,610 | 484,850 | 476,950 | 466,050 | 436,300 | 448,850 | 4,967,120 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| - Interest on Opening Balance | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| - Interest on In-year Transactions (excl.int.) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| TOTAL REVENUE | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | \$0.00 |
| Closing Cash balance | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  |


| 2014 Adjusted Charge Per Capita | $\$ 0.00$ |
| :--- | :--- |


| Allocation of Capital Program |  |
| :--- | :--- |
| Residential Sector | $71.0 \%$ |
| Non-Residential Sector | $29.0 \%$ |
|  |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate: | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |

## HEMSON

## APPENDIX B. 7

## TRANSIT

## HEMSON

## APPENDIX B. 7

## TRANSIT

Brampton Transit is responsible for the provision of public transportation in the City of Brampton. Transit is provided through a surface route network that stretches across the City, with over 300 buses and a variety of associated equipment and infrastructure.

## TABLE 1 HISTORIC SERVICE LEVELS

Brampton Transit operates out of 413,500 square feet of transit yards worth $\$ 68.61$ million. Service centres and terminals are valued at $\$ 27.98$ million. The 47.36 acres of land associated with Transit buildings and terminals are valued at $\$ 51.42$ million.

There are currently about 1,600 bus shelters and pads associated with Brampton Transit valued at $\$ 21.35$ million. Stops and bus loops total $\$ 23.59$ million. A variety of equipment, such as; radios, fare boxes, hoists and smartbus equipment adds another $\$ 35.51$ million to the inventory.

Finally, the 354 transit-related vehicles valued at $\$ 168.82$ million are included. The fleet and equipment includes conventional, Brampton Rapid Transit, and articulated busses, as well as trucks and maintenance vehicles.

The total inventory of capital assets associated with Brampton Transit amounts to $\$ 397.30$ million. This results in a ten-year average historic service level of $\$ 362.86$ per population and employee.

This service level, multiplied by the ten-year forecast of net population and employment growth results in a ten-year maximum allowable funding envelope of $\$ 76.20$ million ( 210,010 net population and employment growth x historic service level of $\$ 362.86 /$ population and employee).

Recent capital investments in transit, funded through a variety of sources including property taxes, have resulted in an excess capacity of service. In consultation with staff, it has been determined that the $\$ 127.56$ million in calculated excess capacity is deemed to be committed excess capacity and this amount is not deducted from the funding envelope calculation. Transit must be reduced by ten per cent as required
under the DCA. The resulting net maximum allowable funding envelope is reduced to $\$ 68.58$ million.

The second component of the service level is the calculated congestion adjustment. MMM Group in consultation with City staff have calculated the adjustment at 6 per cent and applied to the maximum allowable funding envelope. A supporting memorandum on the congestion adjustment, prepared by MMM Group, is appended (Note to Draft: need to attach). The resulting funding envelope carried forwards to the development charges calculation is increased, therefore by 6 per cent, to $\$ 72.69$ million.

## TABLE 2 2014-2023 PROVISIONAL DEVELOPMENT-RELATED CAPITAL BUDGET\& CALCULATION OF THE "UNADJUSTED" DEVELOPMENT CHARGES

The 2014-2023 gross development-related capital program for transit amounts to $\$ 330.82$ million and accounts for the recovery of a transit service negative reserve fund balance, two new minor terminals, the construction of a new maintenance and storage facility garage, additional vehicles and new bus shelters, pads and stops.

The first project in the transit services capital program is for the recovery of the negative reserve fund balance. The negative reserve fund relates to the previously committed excess capacity. The negative DC reserve fund balance for transit services amounts to $\$ 40.44$ million (after the 10 per cent statutory discount) and this full amount is brought forward for recovery through development charges.

The capital program includes two minor transit terminals in 2014 and 2015 located in the northeast and northwest end of the City respectively. The combined cost of both of these facilities totals $\$ 1.50$ million. In addition, the City anticipates constructing a new maintenance and storage facility garage in 2018 for a cost of $\$ 75.00$ million.

The most significant portion of the capital program is associated with the acquisition of new buses and rapid transit vehicles throughout the forecast period. Vehicle acquisitions amount to $\$ 205.18$ million. The City anticipates continuing utilizing dedicated gas tax revenue to offset the cost of acquiring new transit vehicles, and therefore, $\$ 148.00$ million in grants, subsidies and other recoveries has been identified to offset the cost of acquiring new vehicles.

Lastly, over the next ten-years the City expects to add bus shelters, pads and stops for a total cost of $\$ 4.20$ million. Similarly, the City anticipates continuing utilizing dedicated gas tax revenue to offset project cost, and therefore, $\$ 1.08$ million in grants, subsidies and other recoveries has been identified to offset the cost of acquiring new bus shelters, pads and stops.

The ten year capital forecast for Transit service totals $\$ 330.82$ million. Of the total $\$ 330.82$ million in gross project costs, $\$ 149.09$ million is to be funded by alternative sources. No replacement/benefit to existing shares are identified. The legislated ten per cent discount amounts to $\$ 18.17$ million and will be funded from nondevelopment charge sources. An additional portion of the program ( $\$ 90.86$ million) will be netted out as it is deemed to provide benefit beyond the planning period and will be eligible for funding under subsequent development charges.

The 2014-2023 DC costs eligible for recovery amounts to $\$ 72.70$ million. This amount is allocated 71 per cent against residential development, or $\$ 51.62$ million, and 29 per cent against non-residential development, or $\$ 21.08$ million, based on the ratio of forecast growth in population in new units and employment. This yields unadjusted development charge rates of $\$ 317.84$ per capita and $\$ 4.24$ per square metre, respectively.

## TABLE 3 CASH FLOW ANALYSIS

After cash flow and reserve fund consideration, both the residential and nonresidential calculated charges increase to $\$ 361.67$ per capita and $\$ 4.79$ per square metre, respectively. This is a reflection of the timing of the capital program and development charges revenues.

The following table summarizes the calculation of the transit development charge:

| TRANSIT SUMMARY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/pop \& emp | 2014-2023 Development-Related Capital Program (\$000's) |  | Unadjusted Development Charge |  | Adjusted <br> Development Charge |  |
|  |  |  |  |  |  |  |
|  | Total | Net DC Recoverable | \$/capita | \$/sq.m | \$/capita | \$/sq.m |
| \$362.86 | \$330,818,650 | \$72,698,834 | \$317.84 | \$4.24 | \$361.67 | \$4.79 |

## HEMSON

## TRANSIT

INVENTORY OF CAPITAL ASSETS

| TRANSIT YARDSDescription | \# of Square Feet |  |  |  |  |  |  |  |  |  | UNIT COST(\$/sq.ft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Transit Yard 185 Clark Blvd | 149,197 | 149,197 | 149,197 | 149,197 | 149,197 | 149,197 | 149,197 | 149,197 | 149,197 | 149,197 | \$180 |
| Transit Yard Sandalwood Facility | - | - | - | - | 264,289 | 264,289 | 264,289 | 264,289 | 264,289 | 264,289 | \$158 |
| Total (sq.ft.) | 149,197 | 149,197 | 149,197 | 149,197 | 413,486 | 413,486 | 413,486 | 413,486 | 413,486 | 413,486 |  |
| Total (\$000) | \$26,855 | \$26,855 | \$26,855 | \$26,855 | \$68,613 | \$68,613 | \$68,613 | \$68,613 | \$68,613 | \$68,613 |  |


| SERVICE CENTRES/TERMINALS <br> Description | Total Value of Transit Service Centres/Terminals (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Bramalea Transit Terminal | \$2,821.6 | \$2,821.6 | \$2,821.6 | \$2,821.6 | \$2,821.6 | \$2,821.6 | \$7,542.2 | \$7,542.2 | \$7,542.2 | \$7,542.2 |
| Downtown Terminal | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 | \$2,069.1 |
| Gateway Transit Terminal (A and B) | \$1,823.9 | \$1,823.9 | \$1,823.9 | \$1,823.9 | \$1,823.9 | \$1,823.9 | \$1,823.9 | \$1,823.9 | \$10,190.3 | \$10,190.3 |
| Heart Lake Terminal | \$141.1 | \$141.1 | \$141.1 | \$141.1 | \$141.1 | \$141.1 | \$141.1 | \$141.1 | \$1,034.6 | \$1,034.6 |
| Mount Pleasant GO Station Drivers Room | - | - | - | - | - | - | - | \$3,414 | \$3,414 | \$3,414 |
| Mount Pleasant Village Terminal | - | - | - | - | - | - | - | \$3,326 | \$3,326 | \$3,326 |
| Trinity Common Terminal | \$407.4 | \$407.4 | \$407.4 | \$407.4 | \$407.4 | \$407.4 | \$407.4 | \$407.4 | \$407.4 | \$407.4 |
| Total Terminals / Service Center (\$000) | 7,263 | 7,263 | 7,263 | 7,263 | 7,263 | 7,263 | 11,984 | 18,723 | 27,983 | 27,983 |


|  | \# of Acres |  |  |  |  |  |  |  |  |  | UNIT COST (\$/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Transit Yards |  |  |  |  |  |  |  |  |  |  |  |
| Transit Yard 185 Clark Blvd | 8.53 | 8.53 | 8.53 | 8.53 | 8.53 | 8.53 | 8.53 | 8.53 | 8.53 | 8.53 | \$700,000 |
| Transit Yard Sandalwood Facility | - | - | - | - | 22.90 | 22.9 | 22.9 | 22.9 | 22.9 | 22.9 | \$850,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Terminals |  |  |  |  |  |  |  |  |  |  |  |
| Bramalea Transit Terminal | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 8.07 | 8.07 | 8.07 | 8.07 | \$2,000,000 |
| Downtown Terminal | 0.63 | 0.63 | 0.63 | 0.63 | 0.63 | 0.63 | 0.63 | 0.63 | 0.63 | 0.63 | \$2,500,000 |
| Gateway Transit Terminal (A and B) | 1.20 | 1.20 | 1.20 | 1.20 | 1.20 | 1.2 | 1.2 | 1.2 | 1.57 | 1.57 | \$2,000,000 |
| Heart Lake Terminal | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | 0.37 | \$1,500,000 |
| Mount Pleasant GO Station Drivers Room | - | - | - | - | - | 0 | 0 | 2.1 | 2.1 | 2.1 | \$700,000 |
| Mount Pleasant Village Terminal | - | - | - | - | - | 0 | 0 | 2.1 | 2.1 | 2.1 | \$700,000 |
| Trinity Common Terminal | 1.09 | 1.09 | 1.09 | 1.09 | 1.09 | 1.09 | 1.09 | 1.09 | 1.09 | 1.09 | \$1,500,000 |
| Total (acres) | 13.37 | 13.37 | 13.37 | 13.37 | 36.27 | 36.27 | 42.79 | 46.99 | 47.36 | 47.36 |  |
| Total (\$000) | \$15,236.0 | \$15,236.0 | \$15,236.0 | \$15,236.0 | \$34,701.0 | \$34,701.0 | \$47,741.0 | \$50,681.0 | \$51,421.0 | \$51,421.0 |  |

TRANSIT
INVENTORY OF CAPITAL ASSETS

| BUS SHELTERSIPADS | Sheters/Pads |  |  |  |  |  |  |  |  |  | UNIT COST (\$/Item) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Zum Stations - Minor (with Pad) | - | - | - | - | - | - | 10 | 18 | 25 | 25 | \$174,300 |
| Zum Stations - Major (with Pad) | - | - | - | - | - | - | 19 | 32 | 42 | 42 | \$257,900 |
| Bike Shelters (4' $\mathbf{}^{\prime} 8^{\prime}$ ) | - | - | - | - | - | - | - | - | 2 | 8 | \$10,300 |
| Bike Shelters ( $8^{\prime} \times 8^{\prime}$ ) | - | - | - | - | - | - | - | - | 7 | 2 | \$13,600 |
| Conventional Bus Shelters / Pads (\#) | 259 | 277 | 310 | 335 | 366 | 391 | 413 | 431 | 456 | 481 | \$7,800 |
| Pads Only (\#) | 383 | 445 | 541 | 645 | 767 | 817 | 877 | 932 | 982 | 1,047 | \$2,200 |
| Total (\#) | 642 | 722 | 851 | 980 | 1,133 | 1,208 | 1,319 | 1,413 | 1,514 | 1,605 |  |
| Total Shelters / Pads (\$000) | \$2,862.8 | \$3,139.6 | \$3,608.2 | \$4,032.0 | \$4,542.2 | \$4,847.2 | \$11,793.9 | \$16,802.4 | \$21,022.3 | \$21,354.1 |  |


| STOPS/LOOPS | Stops/Loops |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/ltem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Bus Stops (Signs) | 1,530 | 1,709 | 1,812 | 1,889 | 1,958 | 2,021 | 2,095 | 2,165 | 2,235 | 2,299 | \$172 |
| Bus Bays | - | - | - | - | - | - | 22 | 36 | 51 | 51 | \$440,000 |
| Bus Loops (\#) | - | - | - | - | - | - | - | 1 | 1 | 1 | \$757,600 |
| Total (\#) | 1,530 | 1,709 | 1,812 | 1,889 | 1,958 | 2,021 | 2,117 | 2,202 | 2,287 | 2,351 |  |
| Total Stops/Loops (\$000) | \$263.2 | \$293.9 | \$311.7 | \$324.9 | \$336.8 | \$347.6 | \$10,040.3 | \$16,970.0 | \$23,582.0 | \$23,593.0 |  |

inventory of capital assets

| EQUIPMENT ttems | Total Equipment |  |  |  |  |  |  |  |  |  | UNIT COST <br> (\$/Item) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Presto Equipment |  |  |  |  |  |  |  |  |  |  |  |
| MSP Bus Fare Transaction Processor | - | - | - | - | - | - | 300 | 341 | 373 | 389 | \$2,640 |
| Driver Control Unit | - | - | - | - | - | - | 300 | 341 | 373 | 389 | \$9,410 |
| Service Provider Audit Access Computer | - | - | - | - | - | - | - | - | 2 | 2 | \$10,160 |
| Station Point of Sale Device - Cash Drawer Option | - | - | - | - | - | - | 9 | 9 | 9 | 9 | \$420 |
| Card Query Device, Wall \& Pole Mounted | - | - | - | - | - | - | 4 | 4 | 5 | 5 | \$3,940 |
| Station Point of Sale Device | - | - | - | - | - | - | 9 | 12 |  | 14 | \$9,820 |
| Third Party Terminal (TPT/TPI) | - | - | - | - | - | - | 1 | 4 | 6 | 6 | \$3,220 |
| Depot Data Concentrator | - | - | - | - | - | - | 2 | 2 | 2 | 2 | \$10,160 |
| Depot Shitt Computer with Card Interface Device | - | - | - | - | - | - | 4 | 4 | 4 | 4 | \$10,880 |
| Depot Wireless Data Transmission System (Clark) | - | - | - | - | - | 1 | 1 | 1 | 1 | 1 | \$15,770 |
| Wireless Bus Depot Site (Sandalwood) | - | - | - | - | - | - | 1 | 1 | 1 | 1 | \$224,900 |
| Fare boxes | 167 | 185 | 204 | 216 | 222 | 250 | 276 | 314 | 343 | 358 | \$13,400 |
| Receiver | 1 | 1 | 1 | 1 | 4 | 4 | 4 | 4 | 4 | 4 | \$63,500 |
| Coin Sorter | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | \$12,000 |
| Wrapper | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 4 | \$18,550 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Other Equipment |  |  |  |  |  |  |  |  |  |  |  |
| Scaffolding | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | \$8,990 |
| 40' Hoists | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | \$168,170 |
| 60' Hoists | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$258,000 |
| Tire Balancer | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$11,000 |
| Tire Machine | - | - | - | - | 1 | 1 | 1 | 1 | 1 | 1 | \$13,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Smartbus Equipment (5000) |  |  |  |  |  |  |  |  |  |  |  |
| WiFi Switches and Equipment for all 3 Corridors | \$0 | \$0 | \$0 | \$0 | \$0 | \$5 | \$745 | \$2,384 | \$6,341 | \$6,611 |  |
| Central System | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,822 | \$2,822 | \$2,822 | \$2,822 | \$2,822 |  |
| Other Smartbus Equipment | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,688 | \$10,624 | \$12,603 | \$14,142 | \$15,099 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 172 | 190 | 209 | 221 | 237 | 266 | 922 | 1,048 | 1,134 | 1,197 |  |
| Sub-total ( 5000 ) | \$2,509.0 | \$2,750.2 | \$3,004.8 | \$3,165.6 | \$3,926.2 | \$15,831.3 | \$22,871.3 | \$27,532.1 | \$33,715.0 | \$35,510.0 |  |

HEMSON

INVENTORY OF CAPITAL ASSETS

| VEHICLES <br> Type of Vehicle | \# of Vehicles |  |  |  |  |  |  |  |  |  | UNIT COST <br> (Slltem) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| $40^{\prime}$ Conventional Bus | 159 | 176 | 194 | 206 | 211 | 238 | 238 | 258 | 266 | 278 | \$427,000 |
| $40^{\prime}$ BRt Bus |  |  |  |  |  |  | 25 | 41 | 41 | 43 | \$712,000 |
| 60'Articulated Bus |  |  |  |  |  |  |  |  | 20 | 20 | \$952,000 |
| Mtce Trucks | 4 | 4 | 4 | 4 | 5 | 2 | 2 | 2 | 2 | 2 | \$49,000 |
| Sander | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 3 | \$8,325 |
| Fork Lift | 1 | 1 | 1 | 2 | 3 | 3 | 3 | 3 | 3 | 3 | \$46,620 |
| Trailer | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$7,500 |
| Bobcat | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$29,400 |
| Washer | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$12,000 |
| Sweeper | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 2 | \$75,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Sub-total (\#) | 169 | 186 | 204 | 217 | 226 | 250 | 275 | 311 | 339 | 354 |  |
| Sub-total ( 5000 ) | \$68,267.8 | \$75,526.8 | \$83,212.8 | \$88,383.5 | \$90,697.4 | \$102,079.4 | \$119,879.4 | \$139,811.4 | \$162,267.4 | \$168,823.7 |  |

SUMMARY OF SERVICE LEVEL ANALYSIS

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 557,800 |
| Historic Employment | 146,577 | 151,162 | 155,890 | 159,009 | 162,190 | 165,435 | 168,744 | 172,120 | 178,730 | 185,570 |
| Total Historic Population \& Employment | 533,247 | 560,719 | 589,690 | 609,495 | 630,004 | 651,243 | 673,239 | 696,020 | 720,030 | 743,370 |
| INVENTORY SUMMARY (\$000) |  |  |  |  |  |  |  |  |  |  |
| Transil Facilities | \$26,855 | \$26,855 | \$26,855 | \$26,855 | \$68,613 | \$68,613 | \$68,613 | \$68,613 | \$68,613 | \$68,613 |
| Service Centres/Terminals | \$7,263 | \$7,263 | \$7,263 | \$7,263 | \$7,263 | \$7,263 | \$11,984 | \$18,723 | \$27,983 | \$27,983 |
| Land | \$15,236 | \$15,236 | \$15,236 | \$15,236 | \$34,701 | \$34,701 | \$47,741 | \$50,681 | \$51,421 | \$51,421 |
| Bus Shelters/Pads | \$2,863 | \$3,140 | \$3,608 | \$4,032 | \$4,542 | \$4,847 | \$11,794 | \$16,802 | \$21,022 | \$21,354 |
| Stops/Loops | \$263 | \$294 | \$312 | \$325 | \$337 | \$348 | \$10,040 | \$16,970 | \$23,582 | \$23,593 |
| Equipment | \$2,509 | \$2,750 | \$3,005 | \$3,166 | \$3,926 | \$15,831 | \$22,871 | \$27,532 | \$33,715 | \$35,510 |
| Vehicles | \$68,268 | \$75,527 | \$83,213 | \$88,383 | \$90,697 | \$102,079 | \$119,879 | \$139,811 | \$162,267 | \$168,824 |
| Total (\$000) | \$123,257 | \$131,065 | \$139,492 | \$145,261 | \$210,080 | \$233,683 | \$292,923 | \$339,133 | \$388,603 | \$397,298 |

SERVICE LEVEL (\$/pop \& employ)
Average


## CALCULATION OF MAXIMUM ALLOWABLE

TRANSIT

| 10-Year Funding Envelope Calculation |  |
| :--- | ---: |
| 10 Year Average Service Level 2004-2013 | $\$ 362.86$ |
| Net Population \& Employment Growth 2004-2013 | 210,010 |
| Maximum Allowable Funding Envelope | $76,204,229$ |
| Less: Uncommitted Excess Capacity | $\$ 0$ |
| Less: 10\% Legislated Reduction | $\$ 7,620,423$ |
| Discounted Maximum Allowable Funding Envelope | $\$ 68,583,806$ |
| Congestion factor @ 6\% | $\$ 4,115,028$ |
| REVISED MAXIMUM ALLowABLE | $\$ 72,698,834$ |


| Excess Capacity Calculation |  |
| :--- | ---: |
| Total Value of Inventory in 2013 | $\$ 397,297,573$ |
| Inventory Using Average Service Level | $\$ 269,739,238$ |
| Excess Capacity | $\$ 127,558,334$ |
| Excess Capacity: | Committed |

HEMSON

2014 DEVELOPMENT CHARGES BACKGROUND STUDY
DEVELOPMENT-RELATED CAPITAL PROGRAM


| Residential Development Charge Calculation |  |  |  |
| :---: | :---: | :---: | :---: |
| Residential Share of 2014-2023 DC Eligible Costs | 71\% | \$51,616,172 |  |
| 10 Year Growth in Population in New Units |  |  | 162,396 |
| Unadjusted Development Charge Per Capita (\$) |  |  | \$317.84 |
| Non-Residential Development Charge Calculation |  |  |  |
| Non-Residential Share of 2014-2023 DC Eligible Costs | 29\% | \$ | 21,082,662 |
| 10 Year Growth in Square Meters |  |  | 4,967,120 |
| Unadjusted Development Charge Per Sq.M (\$) |  |  | \$4.24 |


| 2014 - 2023 Net Funding Envelope for Transit | $\$ 72,698,834$ |
| :--- | :---: |
| Reserve Fund Balance | $(\$ 40,442,985)$ |

HEMSON
7.00 TRANSIT

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 0.0 | (30,590.0) | $(34,273.4)$ | $(34,138.5)$ | (31,474.6) | $(27,345.0)$ | $(22,142.7)$ | $(16,780.7)$ | $(11,313.4)$ | $(5,865.6)$ |  |
| 2009-2018 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 7.00 TRANSIT - constant (\$000) | \$35,058.50 | \$7,708.25 | \$3,926.01 | \$2,044.15 | \$1,039.00 | \$368.05 | \$368.05 | \$368.05 | \$368.05 | \$368.05 | \$51,616.17 |
| 7.00 TRANSIT - current (\$000) | \$35,058.50 | \$7,862.41 | \$4,084.62 | \$2,169.27 | \$1,124.65 | \$406.36 | \$414.49 | \$422.78 | \$431.23 | \$439.86 | \$52,414.16 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 162,396 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 5,287.2 | 5,915.0 | 6,069.8 | 6,632.7 | 6,884.6 | 6,997.3 | 6,881.1 | 6,703.1 | 6,396.9 | 6,525.3 | \$64,293.00 |
| - Interest on Opening Balance | 0.0 | $(1,682.5)$ | (1,885.0) | $(1,877.6)$ | (1,731.1) | $(1,504.0)$ | $(1,217.8)$ | (922.9) | (622.2) | (322.6) | (\$11,765.82) |
| - Interest on In-year Transactions (excl.int.) | (818.7) | (53.6) | 34.7 | 78.1 | 100.8 | 115.3 | 113.2 | 109.9 | 104.4 | 106.5 | (\$109.31) |
| TOTAL REVENUE | 4,468.5 | 4,179.0 | 4,219.5 | 4,833.2 | 5,254.3 | 5,608.7 | 5,776.4 | 5,890.1 | 5,879.1 | 6,309.2 | \$52,417.87 |
| CLOSING CASH BALANCE | (30,590.0) | (34,273.4) | $(34,138.5)$ | ( $31,474.6$ ) | $(27,345.0)$ | $(22,142.7)$ | $(16,780.7)$ | (11,313.4) | $(5,865.6)$ | 3.7 |  |


| 2014 Adjusted Charge Per Capita | $\$ 361.67$ |
| :--- | :--- |


|  |  |
| :--- | :--- |
| Allocation of Capital Program | $71.0 \%$ |
| Residential Sector | $29.0 \%$ |
| Non-Residential Sector |  |
|  |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |

### 7.00 TRANSIT

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | \$0.00 | (\$12,010.93) | (\$13,023.87) | (\$12,572.77) | (\$11,604.05) | (\$10,295.56) | (\$8,421.63) | (\$6,439.25) | (\$4,359.94) | (\$2,287.51) |  |
| 2009-2018 NON-RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |
| 7.00 Transit: Non Inflated | \$14,319.67 | \$3,148.44 | \$1,603.58 | \$834.93 | \$424.38 | \$150.33 | \$150.33 | \$150.33 | \$150.33 | \$150.33 | \$21,082.66 |
| 7.00 Transit: Inflated | \$14,319.67 | \$3,211.41 | \$1,668.36 | \$886.04 | \$459.36 | \$165.98 | \$169.30 | \$172.68 | \$176.14 | \$179.66 | \$21,408.60 |
| NON-RESIDENTIAL GROWTH |  |  |  |  |  |  |  |  |  |  |  |
| - Sq. Metres in New Buildings | 549,100 | 587,100 | 565,010 | 495,300 | 457,610 | 484,850 | 476,950 | 466,050 | 436,300 | 448,850 | 4,967,120 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 2,630.2 | 2,868.5 | 2,815.7 | 2,517.7 | 2,372.6 | 2,564.2 | 2,572.8 | 2,564.3 | 2,448.6 | 2,569.4 | \$25,924.00 |
| - Interest on Opening Balance | 0.0 | (660.6) | (716.3) | (691.5) | (638.2) | (566.3) | (463.2) | (354.2) | (239.8) | (125.8) | (\$4,455.85) |
| - Interest on In-year Transactions (excl.int.) | (321.5) | (9.4) | 20.1 | 28.6 | 33.5 | 42.0 | 42.1 | 41.9 | 39.8 | 41.8 | (\$41.30) |
| TOTAL REVENUE | 2,308.7 | 2,198.5 | 2,119.5 | 1,854.8 | 1,767.9 | 2,039.9 | 2,151.7 | 2,252.0 | 2,248.6 | 2,485.4 | \$21,426.84 |
| CLOSING CASH BALANCE | (12,010.9) | (13,023.9) | (12,572.8) | $(11,604.1)$ | $(10,295.6)$ | (8,421.6) | (6,439.3) | $(4,359.9)$ | $(2,287.5)$ | 18.2 |  |


| 2014 Adjusted Charge Per Capita | $\$ 4.79$ |
| :--- | :--- |


| Allocation of Capital Program |  |
| :--- | :--- |
| Residential Sector | $71.0 \%$ |
| Non-Residential Sector | $29.0 \%$ |
|  |  |
| Rates for 2014 | $2.0 \%$ |
| Inflation Rate: | $3.5 \%$ |
| Interest Rate on Positive Balances | $5.5 \%$ |
| Interest Rate on Negative Balances |  |


| To: | John Spencer | Date: | May 1, 2014 |
| :--- | :--- | :--- | :--- |
| From: | Mick Oliveira, P.Eng. | Job No.: | Brampton 2014 DC Study |
| Subject: | Transit Congestion Factor | CC: |  |
|  | Calculation |  |  |

## Transit Congestion Factor Methodology

The transit Congestion factor that is being used in the City of Brampton Development Charges Study is intended to allow the City to maintain existing transit service levels over the next 10 years in order to counter the effects of increases in road congestion.

Buses are currently programmed to service specific routes based on a scheduled headway. The number of buses that are required to service a route is a function of the length of the route and the average speed of the bus in mixed traffic. The average operating speed includes the time it takes to pick up and drop of passengers and the necessary dwell time at the end of the route where the bus must wait in order to re-join the route on a predetermined schedule.

A comparison of the average operating speeds from the City's 2011 and 2041 travel demand model was carried out for all Arterials and Major Collectors that currently have existing transit service routes during the AM peak hour. The results of the analysis are as follows

2011 AM Peak Hour Modelled Average Operating Speed: 49.6 km/h
2041 AM Peak Hour Modelled Average Operating Speed: 44.6 km/h
Change in Modelled Average Speed from 2011 to 2041: Decrease of $5 \mathrm{~km} / \mathrm{hr}$
\% Decrease in Average Speed from 2011 to $2041=(49.6-44.6) / 49.6=10.5 \%$
Estimated \% Decrease in Average Speed from 2011 to $2024=10.5 \% * 13 / 30=4.6 \%$
A review of the impact of reducing the average operating speed on all bus routes by $4.6 \%$ was carried out to determine if any additional buses were required to maintain the existing transit route headway. The analysis showed that bus routes with high layby times could absorb the lower operating speeds without the need for additional buses; however, the existing routes that are operating on minimal lay bay times needed one additional bus per route to maintain the existing headway.

In order to better explain the relationship between each of these variable as well as the calculation of the congestion factor, a sample bus route was selected to demonstrate the calculation.

Sample Route: Route 1 Queen Street
Peak Hour Buses: 7 buses
Peak Hour Headway: 20 Minutes

Round Trip Distance: 42.4 km
Round Trip Travel Time: 140 min
Average Speed: 18.2 km/h
Current Layover: 1.4\%
Based on a $4.5 \%$ reduction in average speed, an additional bus is required in order to maintain the 30 minute headway. The additional bus will result in the route having and increased layover of $10 \%$ in 2024.

The analysis shown in the attached Transit Congestion Factor calculation table demonstrates that 6\% additional buses are required in order to maintain the existing operational transit service level in 2024. Therefore, it is recommended that the future DC eligible transit program be augmented by $6 \%$ in order to maintain existing transit service levels.
CITY OF BRAMPTON 2014 DC STUDY

| Bus Route Description |  |  | Existing 2013 Condilitons |  |  |  |  |  |  | Forecast 2024 Conditions |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|l\|} \text { Aoute } \\ \text { Number } \end{array}$ | Route Name | - Garago ${ }^{\text {a }}$ | PM/ Pask Busee | Kionedway | Total found Tivive |  | Curont ${ }^{\text {a Leyover }}$ |  |  | $\begin{gathered} 2024 \text { Avg Speed } \\ (\mathrm{km} / \mathrm{h})^{1} \\ \hline \end{gathered}$ | $\begin{gathered} 2024 \text { Rnd Trip } \\ \text { TIme } \\ \hline \end{gathered}$ | Req'd Number of Buses (Rounded) | Rnd Trip Time | $\begin{aligned} & 2024 \% \\ & \text { Layover } \\ & \hline \end{aligned}$ |
| 1 | Queen | CLARK | 7 | 20 | 140 | 138 | 1.4\% | 42.447 | 18.5 | 17.7 | 144 | 8.0 | 160 | 10\% |
| 1 A | Queer - 1A | CLARK | 6 | 20 | 120 | 118 | 1.7\% | 32.551 | 16.6 | 15.9 | 123 | 7.0 | 140 | 12\% |
| 2 | Maln | SANDAL | 5 | 20 | 100 | ---.-.-. 92 | 8.0\% | 28.953 | 18.9 | 18.1 | 95 | 5.0 | 100 | 4\% |
| 3 | McLaughiln | SANDAL | 6 | 15 | 90 | 79 | 12.2\% | 32.283 | 24.5 | 23.5 | 82 | 6.0 | 90 | 9\% |
| 4 | Chinguacousy | SANDAL | 5 | 20 | 100 | 94 | 6.0\% | 36.674 | 23.4 | 22.5 | 98 | 5.0 | 100 | 2\% |
| 4A | Chinguacousy - 4A | SANDAL | 5 | 20 | 100 | 93 | 7.0\% | 39.573 | 25.5 | 24.5 | 97 | 5.0 | 100 | 3\% |
| 5 | Bovaird | SANDAL | 7 | 20 | 140 | 131 | 6.4\% | 47.961 | 22.0 | 21.1 | 136 | 7.0 | 140 | 3\% |
| 5A | Bovaird - 5A | SANDAL | 7 | 20 | 140 | 132 | 5.7\% | 48.589 | 22.1 | 21.2 | 138 | 7.0 | 140 | 2\% |
| 7 | Kennedy | SANDAL | 7 | 15 | 105 | 106 | -1.0\% | 37.22 | 21.1 | 20.2 | 110 | 8.0 | 120 | 8\% |
| 7 A | Kennedy -7A | SANDAL | 6 | 15 | 90 | 82 | 8.9\% | 29.479 | 21.6 | 20.7 | 85 | 6.0 | 90 | 5\% |
| 8 | Centre | SANDAL | 5 | 20 | 100 | 87 | 13:0\% | 28.716 | 19.8 | 19.0 | 91 | 5.0 | 100 | 9\% |
| 9 | Vodden | SANDAL | 4 | 30 | 120 | 120 | 0.0\% | 41.085 | 20.5 | 19.7 | 125 | 5.0 | 150 | 17\% |
| 10 | South Industrial | CLARK | 2 | 20 | 40 | 40 | 0.0\% | 16.406 | 24.5 | 23.6 | 42 | 3.0 | 60 | 31\% |
| 11 | Steeles | CLLARK | 13 | 8 | 104 | 93 | 10.6\% | 34.87 | 22.5 | 21.6 | 97 | 13.0 | 104 | 7\% |
| 12 | Grenoble | CLAAK | 2 | 30 | 75 | 72 | 4.0\% | 24.089 | 20.1 | 19.3 | 75 | 3.0 | 90 | 17\% |
| 13 | Avondale | CLARK | 1 | 30 | 45 | 36 | 20.0\% | 11.941 | 19.9 | 19.1 | 38 | 1.0 | 30 | -25\% |
| 14 | Torbram | CLARK | 9 | 10 | 90 | 90 | 0.0\% | 34.857 | 23.2 | 22.3 | 94 | 10.0 | 100 | 6\% |
| 15 | Eramalea | SANDAL | 5 | 20 | 100 | 100 | 0.0\% | 33.292 | 20.0 | 19.2 | 104 | 6.0 | 120 | 13\% |
| 15A | Bramalea-15A | SANDAL | 3 | 20 | 60 | 60 | 0.0\% | 19.437 | 19.4 | 18.7 | 63 | 4.0 | 80 | 22\% |
| 16 | Southgate | CLARK | 2 | 30 | 50 | 37 | 26.0\% | 22.564 | 20.4 | 19.6 | 39 | 2.0 | 60 | 36\% |
| 17 | Howden | CLARK | 2 | 20 | 40 | 36 | 10.0\% | 10.696 | 17.8 | 17.1 | 38 | 2.0 | 40 | 6\% |
| 18 | Dixde | CLAAK | 7.75 | 16. | - -1.120 | 116 | 3.3\% | 43.071 | 22.3 | 21.4 | 121 | 8.5 | 136 | 11\% |
| 18 A | Dixle 18A | CLARK | 6.5 | -16. 16 | 极 104 | 107 | -2.9\% | 37.303, | 20.9 | 20.1 | 111 | 7.5 | 120 | 7\% |
| 19 | Ferforest | CLARK | 3 | 20 | 60 | 56 | 6.7\% | 19.542 | 20.9 | 20.1 | 58 | 3.0 | 60 | 3\% |
| 20 | East Industrial | CLARK | 2 | 20 | 40 | 38 | 5.0\% | 13.422 | 21.2 | 20.3 | 40 | 2.0 | 40 | 1\% |
| 21 | Heart Lake | SANDAL | 1 | 30 | 30 | 26 | 13.3\% | 10.276 | 23.7 | 22.8 | 27 | 1.0 | 30 | 10\% |
| 23 | Sandalwood | SANDAL | 10 | 15 | 150 | 150 | 0.0\% | 57.91 | 23.2 | 22.2 | 156 | 11.0 | 165 | 5\% |
| 24 | Van Kirk | SANDAL | 2 | 30 | 60 | 50 | 16.7\% | 20.448 | 24.5 | 23.6 | 52 | 2.0 | 60 | 13\% |
| 25 | Edenbrook | SANDAL | 2 | 30 | 60 | 51 | 15.0\% | 17.273 | 20.3 | 19.5 | 53 | 2.0 | 60 | 11\% |
| 29 | Williams | SANDAL | 7 | 15 | 105 | 90 | 14.3\% | 34.824 | 23.2 | 22.3 | 94 | 7.0 | 105 | 11\% |
| 30 | Airport | CLARK | 9 | 10 | 90 | 65 | 27.8\% | 30.144 | 27.8 | 26.7 | 68 | 9.0 | 90 | 25\% |
| 31 | McVean | SANDAL | 2 | 30 | 60 | 56 | 6.7\% | 27.987 | 30.0 | 28.8 | 58 | 2.0 | 60 | 3\% |
| 32 | Father Tobin | SANDAL | 1.5 | 30 | 45 | 40 | 11.1\% | 16.128 | 24.2 | 23.2 | 42 | 1.5 | 45 | 7\% |
| 33 | Poter Robertson | SANDAL | 1.5 | 30 | 45 | 40 | 11.1\% | 15.575 | 23.4 | 22.4 | 42 | 1.5 | 45 | 7\% |
| 35 | Clarkway | CLARK | 2 | 40 | 80 | 73 | 8.8\% | 25.818 | 22.0 | 21.2 | 76 | 2.0 | 80 | 5\% |
| 40 | Central Industrial | CLAAK | 2 | 30 | 45 | 36 | 20.0\% | 15.652 | 25.1 | 25.0 | 38 | 2.0 | 60 | 38\% |
| 50 | Gore hoad | CLARK | 4 | 20 | 80 | 74 | 7.5\% | 28.034 | 22.7 | 21.8 | 77 | 4.0 | 80 | 4\% |
| 51 | Steeles West | CLARK | 4 | 15 | 60 | 45 | 25.0\% | 18.337 | 24.4 | 23.5 | 47 | 4.0 | 60 | 22\% |
| 51A | Steeles West - 51A | CLARK | 1 | 60 | 60 | 46 | 23.3\% | 21.812 | 28.5 | 27.3 | 48 | 1.0 | 60 | 20\% |
| 52 | McMurchy | CLAAK | 3 | 20 | 60 | 60 | 0.0\% | 16.3 | 16.3 | 15.6 | 63 | 4.0 | 80 | 22\% |
| 53 . | , - Oaklea | CLARK | 225 | 20 | $4 \times 45 \%$, | -3, 35 | 22.2\% | 11.617 | 19.9 | 19.1 | 36 | 2.3 | 45 | 19\% |
| $54 \%$ | James Polter, | CLARK | \% 11.75 | 2. 20. | 3 \% ${ }^{3}$ 35\% | - $4 \times 3$ | 0.0\% | . $\times$. 9.827 | 16.8 | 16.2 | 36 | 2.8 | 55 | 34\% |
| 56 | Springbrook | SANDAL | 2 | 30 | 60 | 46 | 23.3\% | 22.72 | 29.6 | 28.4 | 48 | 2.0 | 60 | 20\% |
| 58 | Financial | SANDAL | 1 | 30 | 30 | 29 | 3.3\% | 12.804 | 26.5 | 25.4 | 30 | 1.0 | 30 | -1\% |
| 115 | Airport Express | CLARK | 2 | 30 | 60 | 52 | 13.3\% | 29.027 | 33.5 | 32.2 | 54 | 2.0 | 60 | 10\% |
| 501 | Züm Queen | SANDAL | 11 | 15 | 165 | 147 | 10.9\% | 58.406 | 23.8 | 22.9 | 153 | 11.0 | 165 | 7\% |
| 501A | Züm Queen - 501A | SANDAL | 10 | 15 | 150 | 118 | 21.3\% | 60.813 | 30.9 | 29.7 | 123 | 10.0 | 150 | 18\% |
| 502 | Züm Main | SANDAL | 14 | 9 | 126 | 105 | 16.7\% | 41.88 | 23.9 | 23.0 | 109 | 14.0 | 125 | 13\% |
| 511 | Züm Steeles | SANDAL | 11 | 8 | 88 | 75 | 14.8\% | 31.502 | 25.2 | 24.2 | 78 | 11.0 | 88 | 11\% |
| Total |  |  | 235 |  |  |  | 9.8\% |  |  |  |  | 249 |  | 11.3\% |
| \%Addiltional Buses Required in 2024 |  |  |  |  |  |  |  |  |  |  |  | 6\% |  |  |

## APPENDIX C

## ROADS AND RELATED

## APPENDIX C

## ROADS AND RELATED TECHNICAL APPENDIX

The City of Brampton's Engineering \& Construction division is responsible for the design and construction of City-owned roads, bridges, sidewalks and other related infrastructure.

This appendix provides a brief outline of the infrastructure included in the roads development charges. The development-related projects outlined in this appendix are required to service the demands of new development up to year 2041. The background information used to calculate the development charge was provided by the MMM Group in conjunction with City staff. The 2041 preferred road network was developed as part of the City's ongoing Transportation Master Plan Update and is current as of May 2014.

## TABLE 1 2004-2013 HISTORIC SERVICE LEVELS

The roads and related inventory of capital assets is extensive at a total replacement cost of $\$ 4.73$ billion. This includes the roads themselves as well as traffic signals, bridges, culverts, noise barriers, sidewalks, streetlights, landscaping, grade separations, road right of ways and other related structures.

Table 1 identifies a ten-year average service level for the provision of roads of $\$ 7,369.19$ per capita and employment. Based on this average service level, the maximum allowable is $\$ 3.19$ billion ( $\$ 7,369.19$ per capita and employment x 432,990 increase in net population and employment from 2014 to 2041).

No uncommitted excess capacity has been identified in this service, nor is this serviced required to be reduced by ten per cent. As such, the fully calculated maximum allowable funding envelope brought forward to the development charges calculation remains at $\$ 3.19$ billion.

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TABLE 22014 - 2041 DEVELOPMENT-RELATED CAPITAL PROGRAM AND CALCULATION OF THE UNADJUSTED DEVELOPMENT CHARGES

## Roads Program Excluding Bramwest Parkway / NSTC

The cost, quantum and timing of the projects included in the roads capital program have been developed by City staff and MMM Group Limited, consulting engineers. The Transportation Master Plan, which is well underway but not completed, sets out what capital projects are required to service future population and employment growth to 2041. The benefit to existing development shares were also developed by MMM in consultation with City staff.

The net cost of the road component of the capital program is $\$ 985.34$ million and provides for the undertaking of various road widenings and new road segments on the arterial and major collection road system. Grants, subsides and recoveries from other municipalities have already been removed from this amount.

The second component of the roads capital program, $\$ 475.69$ million, consists of standalone infrastructure, this includes:

| Traffic Signal \& Intersection work | $\$ 88.50$ million |
| :--- | :--- |
| Sidewalks | $\$ 2.87$ million |
| Gateways | $\$ 5.57$ million |
| Property Acquisition | $\$ 210.00$ million |
| Noise Wall Retrofit | $\$ 35.63$ million |
| Grade Separations | $\$ 123.12$ million |
| Hwy 410/Countryside Intersection | $\$ 10.00$ million |

A portion of the roads capital program, $\$ 82.24$ million, will be funded through recoveries. For the upgrades to the arterial and collector roads systems, the recoveries are through developers' shares to be provided through the subdivision process.

The overall net cost of $\$ 1.38$ billion includes a portion that is considered to benefit the existing community. In totality, the benefit to existing share amounts to $\$ 64.96$ million and will be netted off of the development charges eligible costs. The benefiting to existing development shares are based on guidelines prepared by MMM.

Council is made aware that this share will need to be funded using non-development charges revenue sources. The costs related to this service are not required to be reduced by 10 per cent and as such, no reduction is made. Therefore, the DC eligible costs of the roads program are netted down to $\$ 1.31$ billion.

A negative development charges reserve balance of $\$ 75.22$ million exists for nonBramwest Parkway/NSTC roads. Accordingly, no funds are available to offset the development charges eligible program and the cash flows begin with negative opening balances.

The development-related cost has been allocated 70 per cent ( $\$ 919.68$ million) to new residential development and 30 per cent ( $\$ 394.15$ million) to new nonresidential development. The allocation of costs is based on shares of population in new units and employment growth over the planning period to 2041. An unadjusted development charge of $\$ 2,950.86$ per capita is derived when the residential costs are divided by the population in new units to $2041(311,666)$.

The non-residential share of costs is split between the Industrial/Office (61\%) and Non-Industrial/Office (39\%) sectors based on employment. The Industrial and Major Office category has a higher floor space per worker value than the population-related category; therefore the development charge per square metre is lower.

| Roads Program <br> Excluding Bramwest <br> Parkway / NSTC | Employment <br> $\#$ | Employment <br> $\%$ | Share of <br> Costs <br> $\mathbf{( \$ 0 0 0 )}$ | Floor Space <br> Growth in <br> Square Meters <br> $(\mathbf{2 0 1 4 - 2 0 4 1 )}$ | Unadjusted <br> Development <br> Charge <br> Per Sq. $\mathbf{m}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Industrial and Major <br> Office | 82,450 | $61 \%$ | $\$ 239,323.2$ | $7,491,150$ | $\$ 31.95$ |
| Non- Industrial and <br> Major Office <br> (Population-Related) | 53,340 | $39 \%$ | $\$ 154,827.2$ | $2,032,300$ | $\$ 76.18$ |
| Total Non-Residential | $\mathbf{1 3 5 , 7 9 0}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{\$ 3 9 4 , 1 5 0 . 3}$ | $\mathbf{9 , 5 2 3 , 4 5 0}$ |  |

[^0]As shown in the summary table above the calculated unadjusted Industrial and Major Office development charge is $\$ 31.95$ per square metre and the Non- Industrial and Major Office charge is $\$ 76.18$ per square metre.

## Roads Program Excluding Bramwest Parkway / NSTC

A separate development charge, reserve fund and by-law was established for the Bramwest Parkway / North-South Transportation Corridor in the City's 2009 development charges study. The dedicated reserve fund could be used by the City for the design and construction of a City facility or be transferred to the Region of Peel should a Regional facility be constructed. The estimated net cost of the Bramwest Parkway / North-South Transportation Corridor project is $\$ 63.29$ million. After deducting the available reserves of $\$ 11.3$ million, $\$ 51.99$ million is carried forward to the development charges calculation.

When the residential share of the Bramwest Parkway / North-South Transportation Corridor project ( $70 \%$ ) is divided by population in new units growth to 2041 a charge of $\$ 116.77$ per capita is calculated.

| Bramwest Parkway / NSTC | Employment \# | Employment \% | Share of <br> Costs <br> (\$000)* | Floor Space Growth in Square Meters (2014-2041) | Unadjusted Development Charge Per Sq. m |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Industrial and Major Office | 82,450 | 61\% | \$9,470.7 | 7,491,150 | \$1.26 |
| Non- Industrial and Major Office <br> (Population-Related) | 53,340 | 39\% | \$6,126.9 | 2,032,300 | \$3.01 |
| Total Non-Residential | 135,790 | 100\% | \$15,597.6 | 9,523,450 |  |

*Numbers may not add precisely due to rounding.
As shown in the summary table above, the calculated unadjusted Industrial and Major Office development charge is $\$ 1.26$ per square metre and the Non- Industrial and Major Office charge is $\$ 3.01$ per square metre.

## HEMSON

## TABLE 3 CASH FLOW AND RESERVE FUND ANALYSIS

The long-term cash-flow analysis takes into consideration expenditure timing and revenue projections and the existing positive or negative reserve fund balances. The effect of the analysis for the Roads Service (excluding Bramwest/NSTC) is an increase in the residential development charge rates to $\$ 3,201.00$ per capita for residential development; $\$ 34.46$ per square metre for industrial and office uses; and $\$ 83.82$ per square metre for non-industrial non-residential uses (as shown in Table 3A).

| ROADS SUMMARY - EXCLUDING BRAMWEST PARKWAY/NSTC |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. Service Level \$/pop \& emp |  | 2023 | Unadjusted |  |  | Adjusted |  |  |
|  | Development-Related Capital Progrand |  | Development Charge |  |  | Development Charge |  |  |
|  | Total | Net DC Recoverable | \$/capita | Indus/office \$/sq.m | Non-ind \$/sq.m | \$/capita | Indus/office \$/sq.m | Non-ind \$/sq.m |
| \$7,369.19 | \$1,378,793 | \$1,313,834 | \$2,950.86 | \$31.95 | \$76.18 | \$3,201.00 | \$34.46 | \$83.82 |

The effect of the analysis for the Bramwest Parkway / NSTC Service is an increase in the residential development charge rates to $\$ 130.71$ per capita for residential development; $\$ 1.42$ per square metre for industrial and office uses; and $\$ 3.45$ per square metre for non-industrial non-residential uses (as shown in Table 3B).

| ROADS SUMMARY - BRAMWEST PARKWAY |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-year Hist. <br> Service Level <br> \$/pop \& emp | 2014-2023 |  | Unadjusted |  |  | Adjusted |  |  |
|  | Development-Related Capital Program (\$000's) |  | Development Charge |  |  | Development Charge |  |  |
|  | Total | Net DC Recoverable | \$/capita | Indus/office \$/sq.m | Non-ind \$/sq.m | \$/capita | Indus/office \$/sq.m | Non-ind \$/sq.m |
| n/a | \$63,288 | \$51,992 | \$116.77 | \$1.26 | \$3.01 | \$130.71 | \$1.42 | \$3.45 |

## APPENDIX C

TABLE 1-PAGE 1
CITY OF BRAMPTON
INVENTORY OF CAPITAL ASSETS
ROADS AND RELATED

| ROAD NETWORK <br> Asset Type | Total Value of Road Infrastructure |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| 1 - Road Network | \$777,179,161 | \$795,240,493 | \$785,243,917 | \$796,449,043 | \$809,746,137 | \$817,504,835 | \$818,961,075 | \$822,750,494 | \$822,750,494 | \$823,874,196 |
| 2 - Traffic Signals | \$46,690,000 | \$47,505,000 | \$46,855,000 | \$47,175,000 | \$47,670,000 | \$48,155,000 | \$48,155,000 | \$48,155,000 | \$48,155,000 | \$48,155,000 |
| 3a-Bridges | \$82,398,000 | \$84,344,000 | \$82,900,000 | \$83,497,500 | \$84,365,500 | \$85,201,500 | \$85,201,500 | \$85,201,500 | \$85,201,500 | \$85,201,500 |
| 3b - Culverts | \$84,773,000 | \$86,791,000 | \$85,295,000 | \$85,912,500 | \$86,769,500 | \$87,655,000 | \$87,655,000 | \$87,655,000 | \$87,655,000 | \$87,655,000 |
| 4 - Noise Barriers |  |  |  |  |  |  |  |  |  |  |
| 5 - Sidewalks |  |  |  |  |  |  |  |  |  |  |
| 6 - Illumination | \$88,694,595 | \$91,007,565 | \$89,195,975 | \$89,888,920 | \$91,026,485 | \$91,681,590 | \$91,681,590 | \$91,681,590 | \$91,681,590 | \$91,643,750 |
| 7 - Landscaping/Tree Planting | \$35,627,850 | \$36,556,950 | \$35,829,250 | \$36,107,600 | \$36,564,550 | \$36,827,700 | \$36,827,700 | \$36,827,700 | \$36,827,700 | \$36,812,500 |
| 8 - Rail Grade Separations | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 | \$75,000,000 |
| 9 - Special Items |  |  |  |  |  |  |  |  |  |  |
| 10-Zebra Striped Crosswalks |  |  |  |  |  |  |  |  |  |  |
| 11 - Property ROW | \$3,368,261,952 | \$3,456,099,258 | \$3,387,304,245 | \$3,413,618,567 | \$3,456,817,032 | \$3,481,630,835 | \$3,481,630,835 | \$3,481,630,835 | \$3,481,630,835 | \$3,481,630,835 |
| Total (\$000) | \$4,558,624.6 | \$4,672,544.3 | \$4,587,623.4 | \$4,627,649.1 | \$4,687,959.2 | \$4,723,656.5 | \$4,725,112.7 | \$4,728,902.1 | \$4,728,902.1 | \$4,729,972.8 |


| APPENDIX C TABLE 1 -PAGE 2 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CITY OF BRAMPTON inventory of capital assets PARKS \& RECREATION DEPARTMENT roads and related |  |  |  |  |  |  |  |  |  |  |  |
|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |  |
| Historic Population | 386,670 | 409,558 | 433,800 | 450,486 | 467,814 | 485,808 | 504,495 | 523,900 | 541,300 | 557,800 |  |
| Historic Employment | 146,577 | 151,162 | 155,890 | 159,009 | 162,190 | 165,435 | 168,744 | 172,120 | 178,730 | 185,570 |  |
| Total Historic Population \& Employment | 533,247 | 560,719 | 589,690 | 609,495 | 630,004 | 651,243 | 673,239 | 696,020 | 720,030 | 743,370 |  |
| Inventory Summary (S000) |  |  |  |  |  |  |  |  |  |  |  |
| Total (\$000) | \$4,558,624.6 | \$4,672,544.3 | \$4,587,623.4 | \$4,627,649.1 | \$4,687,959.2 | \$4,723,656.5 | \$4,725,112.7 | \$4,728,902. | \$4,728,902.1 | \$4,729,972.8 |  |
| SERVICE LEVEL (S/pop \& employ) |  |  |  |  |  |  |  |  |  |  | Average Service Level |
| Total (SIPop \& employ) | \$8,548.80 | \$8,333.13 | \$7,779.72 | \$7,592.60 | \$7,441.16 | \$7,253.29 | \$7,018.48 | \$6,794.20 | \$6,567.65 | \$6,362.88 | \$7,369.19 |
| CALCULATION OF MAXIMUM ALLOWABLE roads and related |  |  |  |  |  |  |  |  |  |  |  |
| 2041 Funding Envelope Calculation |  |  |  |  |  |  |  | Excess Capacity Calculation |  |  |  |
| 10 Year Average Service Level 2004-2013 | \$7,369.19 |  |  |  |  |  |  | Total Value of Inventory in 2013 |  |  | \$4,729,972,781 |
| Net Population \& Employment Growth 2014-2041 | 432,990 |  |  |  |  |  |  | Inventory Using Average Service Level |  |  | \$5,478,035,368 |
| Maximum Allowable Funding Envelope | \$3,190,785,926 |  |  |  |  |  |  | Excess Capacity |  |  | \$0 |
| Less: Uncommitted Excess Capacity | \$0 |  |  |  |  |  |  | Excess Capacity: |  |  | Uncommitted |
| Discounted Maximum Allowable Funding Envelope | \$3,190,785,926 |  |  |  |  |  |  |  |  |  |  |

## 2014 DEVELOPMENT CHARGES BACKGROUND STUDY

 ROADS DEVELOPMENT-RELATED CAPITAL PROGRAM

HEMSON

## CITY OF BRAMPTON

## 2014 DEVELOPMENT CHARGES BACKGROUND STUDY

 ROADS DEVELOPMENT-RELATED CAPITAL PROGRAM| Project | Road Name | Timing |  | Description |  | Net Cost <br> (\$M) | Cost Shares (\$M) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \# |  |  |  | From | To |  | \% | Developer | \% | $\begin{gathered} \hline \text { DC } \\ 2014-2041 \\ \hline \end{gathered}$ | \% | NonGrowth |
| C. 39 | Humberwest Pkwy. | 2017 | 2017 | Airport Road | Williams Pkwy | \$10.21 |  |  | 90 | \$9.19 | 10 | \$1.02 |
| C. 40 | Intermodal Drive | 2018 | 2018 | Airport Road | CNR Bridge | \$15.38 |  |  | 95 | \$14.61 | 5 | \$0.77 |
| C. 41 | John Street | 2016 | 2016 | Truman St | Centre Street | \$1.50 |  |  | 95 | \$1.43 | 5 | \$0.08 |
| C. 42 | Ken Whillans Drive | 2020 | 2020 | Church Street | Nelson Street | \$3.68 | 50 | \$1.84 | 50 | \$1.84 |  |  |
| C. 43 | McLaughlin Road | 2026 | 2026 | Wanless Drive | Mayfield Road | \$6.51 |  |  | 95 | \$6.18 | 5 | \$0.33 |
| C. 44 | McVean Drive | 2020 | 2020 | Castlemore Road | Mayfield Road | \$38.44 |  |  | 95 | \$36.52 | 5 | \$1.92 |
| C. 45 | Merging Lanes ( Hwy 10 at Hwy 410) | 2024 | 2024 | - | - | \$1.43 |  |  | 100 | \$1.43 |  |  |
| C. 46 | New East/West Road (Major MacKenzie extension) | 2023 | 2023 | New North/South Road (Major MacKenzie extension) | The Gore Road | \$11.33 | 50 | \$5.66 | 50 | \$5.66 |  |  |
| C. 47 | New North/South Road (Major MacKenzie extension) | 2019 | 2019 | Highway 50/Coleraine | Clarkway Dr | \$7.88 | 50 | \$3.94 | 50 | \$3.94 |  |  |
| C. 48 | New Road A | 2015 | 2015 | Steeles Avenue | Winston Churchill Blvd. | \$30.11 | 50 | \$15.06 | 50 | \$15.06 |  |  |
| C. 49 | North-South Spine Road (NHS Structure) | 2019 | 2019 | New Creditview Road | East-West Spine Rd (Rememberance | \$0.63 |  |  | 100 | \$0.63 |  |  |
| C. 50 | Orenda Road | 2019 | 2019 | Dixie Road | Bramalea Road | \$9.75 |  |  | 95 | \$9.26 | 5 | \$0.49 |
| C. 51 | Sandalwood Parkway | 2021 | 2021 | Mississauga Road | Heritage Rd | \$6.44 | 50 | \$3.22 | 50 | \$3.22 |  |  |
| C. 52 | Sandalwood Parkway | 2017 | 2017 | McLaughlin Road | Heart Lake Rd | \$39.45 |  |  | 90 | \$35.51 | 10 | \$3.95 |
| C. 53 | Sandalwood Parkway | 2022 | 2022 | Dixie Road | Bramalea Road | \$4.88 |  |  | 90 | \$4.39 | 10 | \$0.49 |
| C. 54 | Sandalwood Parkway | 2021 | 2021 | Bramalea Road | Torbram Road | \$7.27 |  |  | 90 | \$6.54 | 10 | \$0.73 |
| C. 55 | Sandalwood Parkway | 2026 | 2026 | Torbram Road | Airport Road | \$6.55 |  |  | 90 | \$5.90 | 10 | \$0.66 |
| C. 56 | Sandalwood Parkway (NHS Structure) | 2015 | 2015 | Creditview Road | Mississauga Road | \$0.63 |  |  | 100 | \$0.63 |  |  |
| C. 57 | Torbram Road | 2020 | 2020 | Southern Boundary | Queen Street | \$24.61 |  |  | 90 | \$22.15 | 10 | \$2.46 |
| C. 58 | Torbram Road | 2018 | 2018 | Queen Street | Bovaird Drive | \$16.71 |  |  | 90 | \$15.04 | 10 | \$1.67 |
| C. 59 | Torbram Road | 2020 | 2020 | Bovaird Drive | Countryside Drive | \$13.23 |  |  | 90 | \$11.90 | 10 | \$1.32 |
| C. 60 | Torbram Road | 2022 | 2022 | Countryside Drive | Mayfield Road | \$6.36 |  |  | 95 | \$6.04 | 5 | \$0.32 |
| C. 61 | Urbanization of Highway 10 | 2032 | 2041 | Bovaird Drive | Northern City boundary | \$19.64 |  |  | 95 | \$18.65 | 5 | \$0.98 |
| C. 62 | Wanless Drive | 2032 | 2041 | Mississauga Road | Winston Churchill Blvd. | \$4.96 |  |  | 95 | \$4.71 | 5 | \$0.25 |
| C. 63 | Wanless Drive | 2032 | 2041 | Mississauga Road | Winston Churchill Blvd. | \$15.41 |  |  | 95 | \$14.64 | 5 | \$0.77 |
| C. 64 | Wanless Drive | 2032 | - 2041 | Creditview Road | Mississauga Road | \$7.71 |  |  | 95 | \$7.32 | 5 | \$0.39 |
| C. 65 | Williams Parkway | 2032 | 2041 | Mississauga Road | Heritage Rd | \$7.86 | 50 | \$3.93 | 50 | \$3.93 |  |  |
| C. 66 | Williams Parkway | 2020 | 2020 | McLaughlin Road | Kennedy Road | \$23.63 |  |  | 90 | \$21.26 | 10 | \$2.36 |
| C. 67 | Williams Parkway | 2032 | 2041 | Kennedy Road | North Park | \$21.00 |  |  | 90 | \$18.90 | 10 | \$2.10 |
| C. 68 | Williams Parkway | 2032 | 2041 | Torbram Road | Humberwest | \$12.81 |  |  | 90 | \$11.52 | 10 | \$1.28 |
| C. 69 | Heritage Heights Connector Road | 2032 | 2041 | Bovaird Drive | Sandalwood Pkwy | \$13.49 | 50 | \$6.75 | 50 | \$6.75 |  |  |
| C. 70 | Heritage Heights Connector Road | 2032 | 2041 | Sandalwood Pkwy | Mayfield Road | \$11.97 | 50 | \$5.99 | 50 | \$5.99 |  |  |
| C. 71 | Sandalwood Parkway (new project) | 2032 | 2041 | Heritage Rd | Winston Churchill Blvd. | \$8.30 | 50 | \$4.15 | 50 | \$4.15 |  |  |
| C. 72 | Williams Parkway | 2020 | 2020 | North Park Drive | Torbram Road | \$12.78 |  |  | 90 | \$11.50 | 10 | \$1.28 |
| C. 73 | Chinguacousy Road | 2032 | 2041 | Wanless Drive | Mayfield Road | \$5.21 |  |  | 90 | \$4.69 | 10 | \$0.52 |
| C. 74 | Torbram Road | 2032 | 2041 | Countryside Drive | Mayfield Rd | \$5.06 |  |  | 90 | \$4.56 | 10 | \$0.51 |
| C. 75 | Ebenezer Road | 2032 | 2041 | Queen Street | Highway 50 | \$15.16 |  |  | 90 | \$13.65 | 10 | \$1.52 |
| C. 76 | McLaughlin Road | 2032 | 2041 | Steeles Avenue | Queen Street | \$14.88 |  |  | 90 | \$13.39 | 10 | \$1.49 |
| C. 77 | East West Connection | 2032 | 2041 | Mount Pleasant Go Station | Winston Churchill Blvd | \$23.40 | 50 | \$11.70 | 50 | \$11.70 |  |  |
|  | Subtotal Road Projects |  |  |  |  | \$985.34 |  | \$82.24 |  | \$844.86 |  | \$58.25 |

## HEMSON

## CITY OF BRAMPTON

## 2014 DEVELOPMENT CHARGES BACKGROUND STUDY

 ROADS DEVELOPMENT-RELATED CAPITAL PROGRAM| Project \# | Road Name | Timing |  | Description |  | Net Cost <br> (\$M) | Cost Shares (\$M) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | From | To |  | \% | Developer | \% | $\begin{gathered} \hline \text { DC } \\ 2014-2041 \end{gathered}$ | \% | Non- Growth |
|  | Standalone Items |  |  |  |  |  |  |  |  |  |  |  |
| C. 78 | - Traffic Signals and Intersection Improvements (Outside Roads Program) | 2014 | - 2041 | - 10 per year including intersection improvements |  | \$88.50 |  |  | 100 | \$88.50 |  |  |
| C. 79 | - Sidewalks | 2014 | 4 - 2041 | - assume 1500m per year (2,000 m) |  | \$2.87 |  |  | 100 | \$2.87 |  |  |
| C. 80 | - Gateways | 2014 | 4 - 2041 | - Assume 21 over 28 years at \$265k per location |  | \$5.57 |  |  | 90 | \$5.01 | 10 | \$0.56 |
| C. 81 | - Property Acquisition | 201 | 4 - 2041 | - assumes 210M to 2041 (\$11M/yr for the first 14 yrs$)$ |  | \$210.00 |  |  | 100 | \$210.00 |  |  |
| C. 82 | - Noise Wall Retrofit | 201 | $4-2041$ | - assumes 1000m per year |  | \$35.63 |  |  | 100 | \$35.63 |  |  |
| C. 83 | - Grade Separations | 201 | 4 - 2041 | - assumes 6 New Planned Rail Grade Separations |  | \$123.12 |  |  | 95 | \$116.96 | 5 | \$6.16 |
| C. 84 | - Completion of Hwy 410/Countryside Int | 201 | $4-2041$ |  |  | \$10.00 |  |  | 100 | \$10.00 |  |  |
|  | Subtotal - Standalone Improvements |  |  |  |  | \$475.69 |  |  |  | \$468.98 |  | \$6.71 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | GRAND TOTAL |  |  |  |  | \$1,461.04 |  | \$82.24 |  | \$1,313.8 |  | \$64.96 |

## CITY OF BRAMPTON

2014 DEVELOPMENT CHARGES BACKGROUND STUDY ROADS DEVELOPMENT-RELATED CAPITAL PROGRAM

| Project \# | Road Name | Timing |  |  | Description |  | Net Cost <br> (\$M) | Cost Shares (\$M) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | From | To |  | \% | Developer | \% | $\begin{gathered} \hline \text { DC } \\ 2014-2041 \end{gathered}$ | \% | NonGrowth |
|  | Bramwest Parkwav / NSTC |  |  |  |  |  |  |  |  |  |  |  |  |
| C. 88 | Bramwest Parkway / NSTC | 2018 | - | 2018 | Heritage Rd | Steeles Avenue | \$33.10 |  |  | 100 | \$33.10 |  |  |
| C. 89 | Bramwest Parkway / NSTC | 2021 | - | 2021 | Steeles Avenue | Financial Drive | \$13.28 |  |  | 100 | \$13.28 |  |  |
| C. 90 | Bramwest Parkway / NSTC | 2021 | - | 2021 | Financial Drive | North of Embleton Road | \$7.72 |  |  | 100 | \$7.72 |  |  |
| C. 91 | Bramwest Parkway / NSTC | 2022 | - | 2022 | Sandalwood Parkway | Mayfield Road | \$9.19 |  |  | 100 | \$9.19 |  |  |
|  | TOTAL |  |  |  |  |  | \$63.29 |  |  |  | \$63.29 |  |  |

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194 APPENDIXC
CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
ROADS - EXCLUDING BRAMWESTINSTC
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RESIDENTIAL DEVELOPMENT CHARGE
1.0 ROADS - EXCLUDING BRAMWEST/NSTC

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | (52,652.8) | (36,537.8) | $(20,892.4)$ | (12,585.0) | (61,897.5) | (63,361.5) | $(48,358.8)$ | (115,557.6) | (120,853.0) | $(129,981.5)$ | $(127,579.9)$ | (113,738.3) | $(108,214.6)$ | (81,474.3) | $(42,206.9)$ |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.00 Roads - Excluding Bramwest/Nstc : Non Inflated | \$28,110.7 | \$34,313.4 | \$42,702.9 | \$99,907.5 | \$54,531.0 | \$39,635.7 | \$109,854.2 | \$50,740.3 | \$50,382.9 | \$40,471.0 | \$30,706.5 | \$38,464.0 | \$22,627.6 | \$14,174.5 | \$9,274.5 |
| 1.00 Roads - Excluding Bramwest/Nstc: Inflated | \$28,110.66 | \$34,999.65 | \$44,428.09 | \$106,022.67 | \$59,026.13 | \$43,760.96 | \$123,713.71 | \$58,284.64 | \$59,031.58 | \$48,366.58 | \$37,431.00 | \$47,825.12 | \$28,697.23 | \$18,336.20 | \$12,237.48 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 14,846 | 14,925 | 14,983 | 14,812 | 14,771 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 46,794.6 | 52,351.0 | 53,721.9 | 58,703.6 | 60,933.2 | 61,930.5 | 60,902.0 | 59,326.7 | 56,616.4 | 57,752.9 | 57,930.7 | 59,401.9 | 60,827.1 | 61,332.2 | 62,385.7 |
| - Interest on Opening Balance | $(2,895.9)$ | $(2,009.6)$ | $(1,149.1)$ | (692.2) | $(3,404.4)$ | $(3,484.9)$ | $(2,659.7)$ | $(6,355.7)$ | (6,646.9) | (7,149.0) | $(7,016.9)$ | $(6,255.6)$ | (5,951.8) | $(4,481.1)$ | (2,321.4) |
| - Interest on In-year Transactions (excl.int.) | 327.0 | 303.6 | 162.6 | $(1,301.3)$ | 33.4 | 318.0 | (1,727.3) | 18.2 | (66.4) | 164.3 | 358.7 | 202.6 | 562.3 | 752.4 | 877.6 |
| total revenue | 44,225.7 | 50,645.1 | 52,735.5 | 56,710.1 | 57,562.2 | 58,763.6 | 56,514.9 | 52,989.3 | 49,903.1 | 50,768.2 | 51,272.6 | 53,348.9 | 55,437.6 | 57,603.5 | 60,941.9 |
| Closing Cash balance | (36,537.8) | (20,892.4) | (12,585.0) | $(61,897.5)$ | (63,361.5) | (48,358.8) | $(115,557.6)$ | (120,853.0) | (129,981.5) | (127,579.9) | (113,738.3) | $(108,214.6)$ | (81,474.3) | $(42,206.9)$ | 6,497.5 |


| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 6,497.5 | 57,650.8 | 104,298.3 | 127,915.5 | 134,170.5 | 132,855.9 | 127,657.0 | 121,823.3 | 64,055.7 | 53,991.4 | 42,236.4 | 29,699.1 | 15,997.1 |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.0 Roads - Excluding Bramwest/Nstc : Non Inflated | 9,274.5 | 9,274.5 | 9,274.5 | 19,393.3 | 19,393.3 | 19,393.3 | 19,393.3 | 51,424.1 | 19,393.3 | 19,393.3 | 19,393.3 | 19,393.3 | 19,393.3 | 919,684.1 |
| 1.0 Roads - Excluding Bramwest/Nstc: Inflated | 12,482.2 | 12,731.9 | 12,986.5 | 27,698.5 | 28,252.4 | 28,817.5 | 29,393.8 | 79,500.6 | 30,581.3 | 31,193.0 | 31,816.8 | 32,453.2 | 33,102.2 | 1,141,281.7 |
| POPULATION GROWTH | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - Population in New Units | 14,515.0 | 12,879.0 | 7,275.5 | 6,440.7 | 4,804.1 | 4,043.3 | 3,992.0 | 3,865.6 | 3,685.7 | 3,479.3 | 3,461.1 | 3,380.2 | 3,111.3 | 311,666.2 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 62,532.2 | 56,594.0 | 32,609.9 | 29,445.8 | 22,402.8 | 19,232.2 | 19,367.8 | 19,129.5 | 18,604.4 | 17,913.5 | 18,176.3 | 18,106.3 | 16,999.5 | 1,222,024.6 |
| - Interest on Opening Balance | 227.4 | 2,017.8 | 3,650.4 | 4,477.0 | 4,696.0 | 4,650.0 | 4,468.0 | 4,263.8 | 2,242.0 | 1,889.7 |  | 1,039.5 | 559.9 | $(26,814.4)$ |
| - Interest on In-year Transactions (excl.int.) | 875.9 | 767.6 | 343.4 | 30.6 | (160.9) | (263.6) | (275.7) | $(1,660.2)$ | (329.4) | (365.2) | (375.1) | (394.5) | (442.8) | $(1,264.2)$ |
| total revenue | 63,635.5 | 59,379.4 | 36,603.7 | 33,953.4 | 26,937.9 | 23,618.6 | 23,560.1 | 21,733.1 | 20,517.0 | 19,438.0 | 19,279.5 | 18,751.2 | 17,116.6 | 1,193,946.0 |
| CLOSING CASH balance | 57,650.8 | 104,298.3 | 127,915.5 | 134,170.5 | 132,855.9 | 127,657.0 | 121,823.3 | 64,055.7 | 53,991.4 | 42,236.4 | 29,699.1 | 15,997.1 | 11.5 |  |


| 2014 Adjusted Charge Per Capita | $\$ 3,201.00$ |
| :--- | :--- |


| Allocation of Capital Program |  |
| :--- | :--- |
| Residential Sector |  |
| Non-Residential Sector | $7.0 \%$ |
| Rates for 2014 | $30.0 \%$ |
| Inflation Rate |  |
| Interest Rate on Positive Balances | $2.0 \%$ |
| Interest Rate on Negative Balances | $3.5 \%$ |

1.0 ROADS - EXCLUDING BRAMWESTINSTC

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | (13,701.5) | (5,804.2) | 1,508.1 | 6,374.0 | (6,837.7) | (8,788.2) | (6,800.1) | (25,879.7) | $(28,446.5)$ | (31,121.4) | $(30,308.9)$ | (25,672.7) | $(23,209.4)$ | $(16,007.6)$ | (7,537.0) |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.00 Roads - Excluding Bramwest/Nstc : Non Inflated | \$7,315.0 | \$8,929.1 | \$11,112.3 | \$25,998.3 | \$14,190.2 | \$10,314.1 | \$28,586.6 | \$13,203.8 | \$13,110.8 | \$10,531.5 | \$7,990.5 | \$10,009.2 | \$5,888.2 | \$3,688.5 | \$2,413.4 |
| 1.00 Roads - Excluding Bramwest/Nstc: Inflated | \$7,315.05 | \$9,107.72 | \$11,561.22 | \$27,589.56 | \$15,359.97 | \$11,387.62 | \$32,193.18 | \$15,167.02 | \$15,361.39 | \$12,586.11 | \$9,740.42 | \$12,445.21 | \$7,467.69 | \$4,771.51 | \$3,184.48 |
| Growth in Sq.M | 459,000 | 472,500 | 454,410 | 396,900 | 370,710 | 363,150 | 360,450 | 355,050 | 353,700 | 365,850 | 379,350 | 379,350 | 361,530 | 313,200 | 287,550 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 15,817.1 | 16,608.0 | 16,291.6 | 14,514.3 | 13,827.7 | 13,816.6 | 13,988.2 | 14,054.2 | 14,280.8 | 15,066.8 | 15,935.2 | 16,253.9 | 15,800.2 | 13,961.7 | 13,074.7 |
| - Interest on Opening Balance | (753.6) | (319.2) | 52.8 | 223.1 | (376.1) | (483.4) | (374.0) | $(1,423.4)$ | $(1,564.6)$ | (1,711.7) | (1,667.0) | (1,412.0) | (1,276.5) | (880.4) | (414.5) |
| - Interest on In-year Transactions (excl.int.) | 148.8 | 131.3 | 82.8 | (359.6) | (42.1) | 42.5 | (500.6) | (30.6) | (29.7) | 43.4 | 108.4 | 66.7 | 145.8 | 160.8 | 173.1 |
| total revenue | 15,212.3 | 16,420.0 | 16,427.2 | 14,377.8 | 13,409.5 | 13,375.8 | 13,113.6 | 12,600.2 | 12,686.5 | 13,398.5 | 14,376.6 | 14,908.6 | 14,669.5 | 13,242.1 | 12,833.2 |
| CLOSING CASH BALANCE | (5,804.2) | 1,508.1 | 6,374.0 | (6,837.7) | (8,788.2) | (6,800.1) | $(25,879.7)$ | $(28,446.5)$ | $(31,121.4)$ | (30,308.9) | $(25,672.7)$ | $(23,209.4)$ | $(16,007.6)$ | (7,537.0) | 2,111.8 |
| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | TOTAL |  |
| OPENING CASH BALANCE (\$000) | 2,111.8 | 10,539.0 | 18,154.7 | 25,161.1 | 28,443.1 | 29,474.5 | 28,767.3 | 27,276.1 | 12,472.0 | 10,083.5 | 7,708.5 | 5,509.6 | 3,024.4 |  |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.0 Roads - Excluding Bramwest/Nstc : Non Inflated | 2,413.4 | 2,413.4 | 2,413.4 | 5,046.6 | 5,046.6 | 5,046.6 | 5,046.6 | 13,381.7 | 5,046.6 | 5,046.6 | 5,046.6 | 5,046.6 | 5,046.6 | 239,323.2 |  |
| 1.0 Roads - Excluding Bramwest/Nstc: Inflated | 3,248.2 | 3,313.1 | 3,379.4 | 7,207.8 | 7,351.9 | 7,499.0 | 7,649.0 | 20,687.9 | 7,958.0 | 8,117.1 | 8,279.5 | 8,445.1 | 8,614.0 | 296,988.0 |  |
| Growth in Sq.M | 247,050.0 | 220,590.0 | 199,800.0 | 194,400.0 | 147,150.0 | 113,400.0 | 99,900.0 | 100,440.0 | 95,850.0 | 98,550.0 | 103,950.0 | 101,250.0 | 96,120.0 | 7,491,150.0 |  |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 11,457.8 | 10,435.3 | 9,640.8 | 9,567.9 | 7,387.2 | 5,806.7 | 5,217.8 | 5,350.9 | 5,208.5 | 5,462.3 | 5,876.8 | 5,838.7 | 5,653.7 | 316,195.4 |  |
| - Interest on Opening Balance | 73.9 | 368.9 | 635.4 | 880.6 | 995.5 | 1,031.6 | 1,006.9 | 954.7 | 436.5 | 352.9 | 269.8 | 192.8 | 105.9 | $(5,075.1)$ |  |
| - Interest on In-year Transactions (excl.int.) | 143.7 | 124.6 | 109.6 | 41.3 | 0.6 | (46.5) | (66.9) | (421.8) | (75.6) | (73.0) | (66.1) | (71.7) | (81.4) | (342.3) |  |
| Total revenue | 11,675.4 | 10,928.8 | 10,385.8 | 10,489.8 | 8,383.3 | 6,791.8 | 6,157.8 | 5,883.8 | 5,569.4 | 5,742.2 | 6,080.5 | 5,959.9 | 5,678.1 | 310,778.1 |  |
| CLOSING CASH BALANCE | 10,539.0 | 18,154.7 | 25,161.1 | 28,443.1 | 29,474.5 | 28,767.3 | 27,276.1 | 12,472.0 | 10,083.5 | 7,708.5 | 5,509.6 | 3,024.4 | 88.6 |  |  |

## 2014 Adjusted Charge Per Sq.M

| Allocation of Capital Program |  |
| :--- | ---: |
| Residential Sector | $70.0 \%$ |
| Non-Residential Sector | $30.0 \%$ |
| Industrial and Major Office | $61 \%$ |
| Non-Industrial and Non-Office | $39 \%$ |
| Rates for 2014 |  |
| Inflation Rate | $2.0 \%$ |
| Interest Rate on Positive Balances | $3.5 \%$ |
| Interest Rate on Negative Balances | $5.5 \%$ |

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CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE ROADS - EXCLUDING BRAMWEST/NSTC
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NON-INDUSTRIAL AND NON-OFFICE DEVELOPMENT CHARGE
1.0 ROADS - EXCLUDING BRAMWEST/NSTC

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | (8,864.0) | $(6,482.4)$ | $(2,864.8)$ | (818.8) | $(10,210.0)$ | $(12,880.6)$ | $(9,625.3)$ | (20,255.0) | (20,478.4) | (23,480.8) | (24,597.3) | (23,899.3) | (24,646.8) | $(21,983.6)$ | (16,139.4) |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.00 Roads - Excluding Bramwest/Nstc : Non Inflated | \$4,732.4 | \$5,776.6 | \$7,189.0 | \$16,819.3 | \$9,180.2 | \$6,672.6 | \$18,493.8 | \$8,542.0 | \$8,481.9 | \$6,813.2 | \$5,169.4 | \$6,475.3 | \$3,809.3 | \$2,386.2 | \$1,561.3 |
| 1.00 Roads - Excluding Bramwest/Nstc: Inflated | \$4,732.38 | \$5,892.13 | \$7,479.39 | \$17,848.72 | \$9,936.94 | \$7,367.08 | \$20,826.98 | \$9,812.11 | \$9,937.86 | \$8,142.43 | \$6,301.44 | \$8,051.27 | \$4,831.13 | \$3,086.87 | \$2,060.16 |
| Growth in Sq.M | 90,100 | 114,600 | 110,600 | 98,400 | 86,900 | 121,700 | 116,500 | 111,000 | 82,600 | 83,000 | 81,400 | 82,600 | 82,600 | 92,400 | 93,200 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 7,552.2 | 9,797.9 | 9,645.0 | 8,752.7 | 7,884.4 | 11,262.6 | 10,997.0 | 10,687.4 | 8,112.0 | 8,314.3 | 8,317.1 | 8,608.5 | 8,780.7 | 10,018.9 | 10,307.8 |
| - Interest on Opening Balance | (487.5) | (356.5) | (157.6) | (45.0) | (561.6) | (708.4) | (529.4) | (1,114.0) | $(1,126.3)$ | $(1,291.4)$ | (1,352.9) | $(1,314.5)$ | $(1,355.6)$ | $(1,209.1)$ | (887.7) |
| - Interest on In-year Transactions (excl.int.) | 49.3 | 68.4 | 37.9 | (250.1) | (56.4) | 68.2 | (270.3) | 15.3 | (50.2) | 3.0 | 35.3 | 9.8 | 69.1 | 121.3 | 144.3 |
| total revenue | 7,114.0 | 9,509.7 | 9,525.3 | 8,457.5 | 7,266.4 | 10,622.3 | 10,197.3 | 9,588.7 | 6,935.5 | 7,025.9 | 6,999.5 | 7,303.8 | 7,494.2 | 8,931.1 | 9,564.5 |
| CLosing cash balance | (6,482.4) | $(2,864.8)$ | (818.8) | (10,210.0) | $(12,880.6)$ | $(9,625.3)$ | (20,255.0) | ( $20,478.4$ ) | ( $23,480.8$ ) | (24,597.3) | (23,899.3) | (24,646.8) | ( $21,983.6$ ) | $(16,139.4)$ | (8,635.1) |


| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | $(8,635.1)$ | (860.1) | 6,442.0 | 10,199.1 | 10,769.1 | 10,374.4 | 9,387.2 | 8,338.5 | $(1,433.2)$ | (806.0) | (500.6) | (171.4) | 183.0 |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.0 Roads - Excluding Bramwest/Nstc : Non Inflated | \$1,561.3 | \$1,561.3 | \$1,561.3 | \$3,264.8 | \$3,264.8 | \$3,264.8 | \$3,264.8 | \$8,657.2 | \$3,264.8 | \$3,264.8 | \$3,264.8 | \$3,264.8 | \$3,264.8 | \$154,827.2 |
| 1.0 Roads - Excluding Bramwest/Nstc: Inflated | \$2,101.36 | \$2,143.39 | \$2,186.26 | \$4,662.99 | \$4,756.25 | \$4,851.37 | \$4,948.40 | \$13,383.79 | \$5,148.31 | \$5,251.28 | \$5,356.31 | \$5,463.43 | \$5,572.70 | \$192,132.70 |
| Growth in Sq.M | 90,500 | 81,400 | 48,200 | 40,700 | 32,800 | 28,400 | 28,400 | 27,700 | 44,200 | 41,500 | 41,500 | 41,500 | 37,900 | 2,032,300 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 10,209.4 | 9,366.4 | 5,657.1 | 4,872.4 | 4,005.2 | 3,537.3 | 3,608.0 | 3,589.5 | 5,842.2 | 5,595.0 | 5,706.9 | 5,821.0 | 5,422.4 | 212,271.3 |
| - Interest on Opening Balance | (474.9) | (47.3) | 225.5 | 357.0 | 376.9 | 363.1 | 328.6 | 291.8 | (78.8) | (44.3) | (27.5) | (9.4) | 6.4 | $(11,230.5)$ |
| - Interest on In-year Transactions (excl.int.) | 141.9 | 126.4 | 60.7 | 3.7 | (20.7) | (36.1) | (36.9) | (269.3) | 12.1 | 6.0 | 6.1 | 6.3 | (4.1) | (9.1) |
| total revenue | 9,876.4 | 9,445.5 | 5,943.3 | 5,233.0 | 4,361.5 | 3,864.3 | 3,899.7 | 3,612.0 | 5,775.5 | 5,556.7 | 5,685.5 | 5,817.8 | 5,424.7 | 201,031.6 |
| closing Cash balance | (860.1) | 6,442.0 | 10,199.1 | 10,769.1 | 10,374.4 | 9,387.2 | 8,338.5 | $(1,433.2)$ | (806.0) | (500.6) | (171.4) | 183.0 | 34.9 |  |


| 2014 Adjusted Charge Per Sq.M | $\$ 83.82$ |
| :--- | :--- |


|  |  |
| :--- | :--- |
| Allocation of Capital Program |  |
| Residential Sector | $7.0 \%$ |
| Non-Residential Sector | $30.0 \%$ |
| Industrial and Major Office | $60.7 \%$ |
| Non-Industrial and Non-Office | $39.3 \%$ |
| Rates for 2014 |  |
| Inflation Rate | $2.0 \%$ |
| Interest Rate on Positive Balances | $3.5 \%$ |
| Interest Rate on Negative Balances | $5.5 \%$ |

```
    1 9 7
APP
Tablemb-page1
CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE
    BRAMWEST PARKWAY INSTC
    BRAMWEST PARKWAYINSTC 
```

2.0 ROADS - BRAMWEST PARKWAYINSTC

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 7,907.1 | 10,128.1 | 12,657.7 | 15,332.8 | 18,308.5 | $(4,265.7)$ | $(1,927.1)$ | 497.3 | (14,344.3) | (20,500.2) | $(19,228.1)$ | $(17,878.7)$ | (16,394.0) | (14,768.4) | (13,032.4) |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2.00 Roads - Bramwest Parkway/Nstc : Non Inflated | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$23,171.8 | \$0.0 | \$0.0 | \$14,698.4 | \$6,431.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 2.00 Roads - Bramwest Parkway/Nstc: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$25,081.85 | \$0.00 | \$0.00 | \$16,883.88 | \$7,535.23 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,619 | 16,034 | 16,131 | 17,281 | 17,586 | 17,523 | 16,894 | 16,135 | 15,096 | 15,097 | 14,846 | 14,925 | 14,983 | 14,812 | 14,771 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 1,910.8 | 2,137.7 | 2,193.7 | 2,397.1 | 2,488.2 | 2,528.9 | 2,486.9 | 2,422.6 | 2,311.9 | 2,358.3 | 2,365.6 | 2,425.6 | 2,483.8 | 2,504.4 | 2,547.5 |
| - Interest on Opening Balance | 276.7 | 354.5 | 443.0 | 536.6 | 640.8 | (234.6) | (106.0) | 17.4 | (788.9) | $(1,127.5)$ | (1,057.5) | (983.3) | (901.7) | (812.3) | (716.8) |
| - Interest on In-year Transactions (excl.int.) | 33.4 | 37.4 | 38.4 | 41.9 | (621.3) | 44.3 | 43.5 | (397.7) | (143.6) | 41.3 | 41.4 | 42.4 | 43.5 | 43.8 | 44.6 |
| total revenue | 2,221.0 | 2,529.6 | 2,675.1 | 2,975.7 | 2,507.7 | 2,338.5 | 2,424.4 | 2,042.3 | 1,379.3 | 1,272.1 | 1,349.5 | 1,484.7 | 1,625.6 | 1,736.0 | 1,875.3 |
| CLosing cash balance | 10,128.1 | 12,657.7 | 15,332.8 | 18,308.5 | $(4,265.7)$ | (1,927.1) | 497.3 | $(14,344.3)$ | (20,500.2) | (19,228.1) | (17,878.7) | $(16,394.0)$ | (14,768.4) | (13,032.4) | (11,157.1) |


| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | (11,157.1) | (9,172.6) | $(7,325.7)$ | $(6,373.7)$ | $(5,500.8)$ | $(4,872.6)$ | $(4,341.5)$ | $(3,775.5)$ | $(3,188.4)$ | $(2,590.8)$ | (1,989.0) | $(1,343.2)$ | (664.7) |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2.0 Roads - Bramwest Parkway/Nstc : Non Inflated | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$44,301.4 |
| 2.0 Roads - Bramwest Parkway/Nstc: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$49,500.96 |
| POPULATION GROWTH |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Population in New Units | 14,515 | 12,879 | 7,275 | 6,441 | 4,804 | 4,043 | 3,992 | 3,866 | 3,686 | 3,479 | 3,461 | 3,380 | 3,111 | 311,666 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 2,553.4 | 2,311.0 | 1,331.6 | 1,202.4 | 914.8 | 785.3 | 790.9 | 781.1 | 759.7 | 731.5 | 742.2 | 739.4 | 694.2 | 49,900.5 |
| - Interest on Opening Balance | (613.6) | (504.5) | (402.9) | (350.6) | (302.5) | (268.0) | (238.8) | (207.7) | (175.4) | (142.5) | (109.4) | (73.9) | (36.6) | $(7,885.8)$ |
| - Interest on In-year Transactions (excl.int.) | 44.7 | 40.4 | 23.3 | 21.0 | 16.0 | 13.7 | 13.8 | 13.7 | 13.3 | 12.8 | 13.0 | 12.9 | 12.1 | (415.8) |
| total revenue | 1,984.4 | 1,846.9 | 952.0 | 872.9 | 628.3 | 531.1 | 566.0 | 587.1 | 597.6 | 601.8 | 645.8 | 678.5 | 669.8 | 41,598.9 |
| CLOSING CASH BALANCE | (9,172.6) | (7,325.7) | (6,373.7) | $(5,500.8)$ | $(4,872.6)$ | $(4,341.5)$ | (3,775.5) | $(3,188.4)$ | (2,590.8) | (1,989.0) | (1,343.2) | (664.7) | 5.1 |  |

2014 Adjusted Charge Per Capita
$\$ 130.71$


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CITY OF BRAMPTON
CASHFLOW AND DETERMINATION OF DEVELOPMENT CHARGE BRAMWEST PARKWAY I NSTC
INDUSTRIAL AND OFFICE DEVELOPMENT CHARGE
```

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 2,057.6 | 2,792.8 | 3,587.0 | 4,395.6 | 5,158.0 | (782.4) | (246.2) | 326.8 | (3,581.2) | $(5,188.2)$ | $(4,841.8)$ | $(4,440.0)$ | $(4,002.7)$ | (3,560.3) | $(3,170.8)$ |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2.00 Roads - Bramwest Parkway/Nstc : Non Inflated | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$6,029.8 | \$0.0 | \$0.0 | \$3,824.9 | \$1,673.6 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 2.00 Roads - Bramwest Parkway/Nstc: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,526.88 | \$0.00 | \$0.00 | \$4,393.58 | \$1,960.84 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Growth in Sq.M | 459,000 | 472,500 | 454,410 | 396,900 | 370,710 | 363,150 | 360,450 | 355,050 | 353,700 | 365,850 | 379,350 | 379,350 | 361,530 | 313,200 | 287,550 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 651.8 | 684.4 | 671.3 | 598.1 | 569.8 | 569.3 | 576.4 | 579.1 | 588.5 | 620.9 | 656.6 | 669.8 | 651.1 | 575.3 | 538.8 |
| - Interest on Opening Balance | 72.0 | 97.7 | 125.5 | 153.8 | 180.5 | (43.0) | (13.5) | 11.4 | (197.0) | (285.4) | (266.3) | (244.2) | (220.1) | (195.8) | (174.4) |
| - Interest on In-year Transactions (excl.int.) | 11.4 | 12.0 | 11.7 | 10.5 | (163.8) | 10.0 | 10.1 | (104.9) | (37.7) | 10.9 | 11.5 | 11.7 | 11.4 | 10.1 | 9.4 |
| total revenue | 735.2 | 794.1 | 808.6 | 762.4 | 586.5 | 536.2 | 572.9 | 485.6 | 353.8 | 346.4 | 401.8 | 437.3 | 442.3 | 389.5 | 373.8 |
| CLOSING CASH BALANCE | 2,792.8 | 3,587.0 | 4,395.6 | 5,158.0 | (782.4) | (246.2) | 326.8 | (3,581.2) | $(5,188.2)$ | $(4,841.8)$ | $(4,440.0)$ | $(4,002.7)$ | (3,560.3) | (3,170.8) | (2,797.0) |


| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | (2,797.0) | $(2,470.4)$ | $(2,168.8)$ | $(1,883.8)$ | $(1,586.2)$ | $(1,363.7)$ | $(1,195.2)$ | (1,042.2) | (875.2) | (705.0) | (514.7) | (296.6) | (68.1) |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 Roads - Bramwest Parkway/Nstc : Non Inflated | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$11,528.3 |
| 2 Roads - Bramwest Parkway/Nstc: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$12,881.30 |
| 0 Growth in Sq.M | 247,050 | 220,590 | 199,800 | 194,400 | 147,150 | 113,400 | 99,900 | 100,440 | 95,850 | 98,550 | 103,950 | 101,250 | 96,120 | 7,491,150 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 472.1 | 430.0 | 397.3 | 394.3 | 304.4 | 239.3 | 215.0 | 220.5 | 214.6 | 225.1 | 242.2 | 240.6 | 233.0 | 13,029.6 |
| - Interest on Opening Balance | (153.8) | (135.9) | (119.3) | (103.6) | (87.2) | (75.0) | (65.7) | (57.3) | (48.1) | (38.8) | (28.3) | (16.3) | (3.7) | $(1,931.8)$ |
| - Interest on In-year Transactions (excl.int.) | 8.3 | 7.5 | 7.0 | 6.9 | 5.3 | 4.2 | 3.8 | 3.9 | 3.8 | 3.9 | 4.2 | 4.2 | 4.1 | (108.8) |
| total revenue | 326.5 | 301.7 | 285.0 | 297.6 | 222.5 | 168.5 | 153.0 | 167.0 | 170.2 | 190.3 | 218.1 | 228.5 | 233.3 | 10,988.9 |
| Closing cash balance | (2,470.4) | $(2,168.8)$ | $(1,883.8)$ | (1,586.2) | $(1,363.7)$ | (1,195.2) | (1,042.2) | (875.2) | (705.0) | (514.7) | (296.6) | (68.1) | 165.3 |  |

2014 Adjusted Charge Per Sq.M


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2.00 ROADS - BRAMWEST PARKWAYINSTC

| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | 1,331.1 | 1,694.0 | 2,163.6 | 2,643.3 | 3,102.4 | (794.2) | (366.1) | 74.2 | $(2,391.7)$ | $(3,483.6)$ | (3,327.0) | $(3,161.7)$ | (2,975.1) | (2,771.0) | $(2,503.8)$ |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2.00 Roads - Bramwest Parkway/Nstc : Non Inflated | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$3,900.9 | \$0.0 | \$0.0 | \$2,474.5 | \$1,082.7 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| 2.00 Roads - Bramwest Parkway/Nstc: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$4,222.48 | \$0.00 | \$0.00 | \$2,842.37 | \$1,268.54 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Growth in Sq.M | 90,100 | 114,600 | 110,600 | 98,400 | 86,900 | 121,700 | 116,500 | 111,000 | 82,600 | 83,000 | 81,400 | 82,600 | 82,600 | 92,400 | 93,200 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 310.8 | 403.3 | 397.0 | 360.3 | 324.5 | 463.6 | 452.6 | 439.9 | 333.9 | 342.2 | 342.3 | 354.3 | 361.4 | 412.4 | 424.3 |
| - Interest on Opening Balance | 46.6 | 59.3 | 75.7 | 92.5 | 108.6 | (43.7) | (20.1) | 2.6 | (131.5) | (191.6) | (183.0) | (173.9) | (163.6) | (152.4) | (137.7) |
| - Interest on In-year Transactions (excl.int.) | 5.4 | 7.1 | 6.9 | 6.3 | (107.2) | 8.1 | 7.9 | (66.1) | (25.7) | 6.0 | 6.0 | 6.2 | 6.3 | 7.2 | 7.4 |
| total revenue | 362.8 | 469.6 | 479.7 | 459.1 | 325.9 | 428.0 | 440.4 | 376.4 | 176.7 | 156.6 | 165.3 | 186.6 | 204.1 | 267.2 | 294.0 |
| CLOSING CASH BALANCE | 1,694.0 | 2,163.6 | 2,643.3 | 3,102.4 | (794.2) | (366.1) | 74.2 | $(2,391.7)$ | $(3,483.6)$ | (3,327.0) | $(3,161.7)$ | $(2,975.1)$ | (2,771.0) | $(2,503.8)$ | $(2,209.8)$ |


| OPENING CASH BALANCE FROM APPLICABLE RESERVES | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPENING CASH BALANCE (\$000) | $(2,209.8)$ | $(1,903.7)$ | $(1,616.2)$ | $(1,468.2)$ | $(1,345.0)$ | $(1,251.2)$ | $(1,171.8)$ | $(1,085.2)$ | (994.6) | (804.6) | (614.5) | (409.3) | (188.0) |  |
| 2014-2023 RESIDENTIAL FUNDING REQUIREMENTS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 Roads - Bramwest Parkway/Nstc : Non Inflated | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$7,458.1 |
| 2 Roads - Bramwest Parkway/Nstc: Inflated | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,333.40 |
| Growth in Sq.M | 90,500 | 81,400 | 48,200 | 40,700 | 32,800 | 28,400 | 28,400 | 27,700 | 44,200 | 41,500 | 41,500 | 41,500 | 37,900 | 2,032,300 |
| REVENUE - current (\$000) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| - Dev. Charge Receipts | 420.2 | 385.5 | 232.8 | 200.5 | 164.9 | 145.6 | 148.5 | 147.7 | 240.5 | 230.3 | 234.9 | 239.6 | 223.2 | 8,737.0 |
| - Interest on Opening Balance | (121.5) | (104.7) | (88.9) | (80.8) | (74.0) | (68.8) | (64.4) | (59.7) | (54.7) | (44.3) | (33.8) | (22.5) | (10.3) | (1,640.7) |
| - Interest on In-year Transactions (excl.int.) | 7.4 | 6.7 | 4.1 | 3.5 | 2.9 | 2.5 | 2.6 | 2.6 | 4.2 | 4.0 | 4.1 | 4.2 | 3.9 | (65.3) |
| total revenue | 306.0 | 287.5 | 148.0 | 123.3 | 93.8 | 79.3 | 86.6 | 90.6 | 190.0 | 190.1 | 205.2 | 221.3 | 216.8 | 7,031.0 |
| CLOSING CASH BALANCE | (1,903.7) | (1,616.2) | (1,468.2) | $(1,345.0)$ | (1,251.2) | $(1,171.8)$ | (1,085.2) | (994.6) | (804.6) | (614.5) | (409.3) | (188.0) | 28.8 |  |

## 2014 Adjusted Charge Per Sq.M



HEMSON

## APPENDIX D

## RESERVE FUNDS

## APPENDIX D

## DEVELOPMENT CHARGES RESERVE FUNDS

The Development Charges Act requires that a reserve fund be established for each service for which development charges are collected. Table 1 presents the uncommitted reserve fund balances that are available to help fund the developmentrelated net capital costs identified in this study. The opening balances of the development charges reserve funds as at December 31, 2013, have been adjusted to account for transitions, industrial discounts, Place of Worship discounts, and a potential for a return of funding.

| Summary of Adjustments: DC Reserve Balance <br> as of December 31 |  |
| :--- | ---: |
| Unadjusted DC Reserve Balance at $31^{\text {st }}$ December 2013 | $(\$ 239,387,286)$ |
| Transition | $\$ 25,896,349$ |
| Place of Worship | $\$ 1,739,298$ |
| Potential Return of Funding | $\$ 35,154,630$ |
| Revised DC Reserve Balance at 31 ${ }^{\text {st }}$ December 2013 | $\mathbf{( \$ 1 7 1 , 7 1 2 , 9 0 5 )}$ |

After accounting for the noted adjustments, the revised total DC reserve fund uncommitted balance was negative $\$ 171.71$ million for all services. Table 1 shows the reserve fund balance available for each service category.

The application of the available uncommitted balance in each of the reserve funds is discussed in the appendix section related to each service. These funds are assigned to projects in the initial years of the capital program for each service. This has the effect of reducing and deferring capital costs brought forward to the development charge calculation and the cash flow analysis.


## HEMSON

## APPENDIX E

## LONG-TERM CAPITAL AND OPERATING IMPACTS

## APPENDIX E

TABLE 1

CITY OF BRAMPTON

## ESTIMATED NET OPERATING COST OF THE PROPOSED

 DEVELOPMENT-RELATED CAPITAL PROGRAM (in constant 2013 dollars)|  | Estimated Annual Additional Operating Costs (\$000) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| General Government Animal Shelter | \$0.0 | \$1,883.8 | \$1,883.8 | \$1,883.8 | \$1,883.8 | \$1,883.8 | \$1,883.8 | \$1,883.8 | \$1,883.8 | \$1,883.8 |
| Library Services Various Projects | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| Fire Services Various Projects | \$15.0 | \$60.0 | \$2,780.0 | \$5,460.0 | \$10,870.0 | \$10,920.0 | \$13,336.0 | \$13,336.0 | \$13,336.0 | \$13,336.0 |
| Recreation Various Projects | \$644.7 | \$3,594.8 | \$5,036.7 | \$6,243.9 | \$6,827.2 | \$7,410.6 | \$8,235.6 | \$8,485.6 | \$9,060.6 | \$9,560.6 |
| Transit Various Projects | \$1,605.1 | \$8,227.3 | \$11,668.9 | \$13,690.7 | \$15,712.5 | \$17,734.3 | \$19,756.1 | \$21,777.9 | \$23,799.7 | \$25,821.5 |
| Public Works Various Projects | \$21.0 | \$413.0 | \$1,401.0 | \$2,289.0 | \$2,331.0 | \$2,373.0 | \$2,415.0 | \$2,457.0 | \$2,499.0 | \$2,499.0 |
| Subtotal General Services | \$2,285.8 | \$14,179.0 | \$22,770.4 | \$29,567.4 | \$37,624.6 | \$40,321.7 | \$45,626.5 | \$47,940.3 | \$50,579.1 | \$53,100.9 |
| Roads Various Projects | \$1,040.0 | \$1,131.5 | \$1,875.5 | \$2,423.5 | \$2,626.5 | \$2,804.5 | \$2,859.5 | \$3,006.5 | \$3,067.5 | \$3,067.5 |
| TOTAL ESTIMATED OPERATING COSTS (\$000) | \$3,325.8 | \$15,310.5 | \$24,645.9 | \$31,990.9 | \$40,251.1 | \$43,126.2 | \$48,486.0 | \$50,946.8 | \$53,646.6 | \$56,168.4 |

[^1]| Net Capital Cost of Growth Related Projects | $\begin{gathered} 2014 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2015 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2016 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2017 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2018 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2019 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2021 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2022 \\ (\$ 000) \\ \hline \end{gathered}$ | $\begin{gathered} 2023 \\ (\$ 000) \\ \hline \end{gathered}$ | TOTAL (\$000) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Government Total Net Cost (1) | 535.3 | 10,914.3 | 764.3 | 764.3 | 1,189.3 | 441.4 | 541.4 | 541.4 | 441.4 | 466.4 | 16,599.6 |
| Net Cost From Development Charges (2) | 151.3 | 8,004.3 | 232.3 | 232.3 | 614.8 | 232.3 | 277.3 | 277.3 | 232.3 | 412.3 | 10,666.6 |
| Net Cost From Non-DC Sources | 384.0 | 2,910.0 | 532.0 | 532.0 | 574.5 | 209.1 | 264.1 | 264.1 | 209.1 | 54.1 | 5,933.0 |
| - Discount Portion (3) | 49.9 | 1,066.4 | 58.9 | 58.9 | 101.4 | 26.6 | 31.6 | 31.6 | 26.6 | 46.6 | 1,498.9 |
| - Replacement/BTE | 36.0 | 250.0 | 175.0 | 175.0 | 175.0 | 175.0 | 225.0 | 225.0 | 175.0 | 0.0 | 1,611.0 |
| - Available DC Reserves (4) | 298.1 | 1,496.7 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 1,854.4 |
| - For Post 2023 Development (5) | 0.0 | 96.9 | 290.6 | 290.6 | 290.6 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 968.7 |
| Library Board Total Net Cost (1) | 22,694.0 | 2,977.0 | 3,077.0 | 3,277.0 | 3,477.0 | 3,677.0 | 18,877.0 | 4,077.0 | 4,277.0 | 4,477.0 | 70,887.0 |
| Net Cost From Development Charges (2) | 18,849.6 | 924.3 | 834.3 | 834.3 | 283.8 | 45.0 | 45.0 | 45.0 | 45.0 | 45.0 | 21,951.3 |
| Net Cost From Non-DC Sources | 3,844.4 | 2,052.7 | 2,242.7 | 2,442.7 | 3,193.2 | 3,632.0 | 18,832.0 | 4,032.0 | 4,232.0 | 4,432.0 | 48,935.7 |
| - Discount Portion (3) | 2,094.4 | 102.7 | 92.7 | 92.7 | 92.7 | 92.7 | 1,592.7 | 92.7 | 92.7 | 92.7 | 4,438.7 |
| - Replacement/BTE | 1,750.0 | 1,950.0 | 2,150.0 | 2,350.0 | 2,550.0 | 2,750.0 | 2,950.0 | 3,150.0 | 3,350.0 | 3,550.0 | 26,500.0 |
| - Available DC Reserves (4) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - For Post 2023 Development (5) | 0.0 | 0.0 | 0.0 | 0.0 | 550.5 | 789.3 | 14,289.3 | 789.3 | 789.3 | 789.3 | 17,997.0 |
| Fire Services Total Net Cost (1) | 44,858.5 | 11,428.0 | 8,303.0 | 2,000.0 | 6,430.0 | 6,200.0 | 2,000.0 | 900.0 | 200.0 | 200.0 | 82,519.5 |
| Net Cost From Development Charges (2) | 29,122.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 29,122.2 |
| Net Cost From Non-DC Sources | 15,736.3 | 11,428.0 | 8,303.0 | 2,000.0 | 6,430.0 | 6,200.0 | 2,000.0 | 900.0 | 200.0 | 200.0 | 53,397.3 |
| - Discount Portion (3) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - Replacement/BTE | 2,985.0 | 7,785.0 | 745.0 | 550.0 | 550.0 | 550.0 | 550.0 | 550.0 | 100.0 | 100.0 | 14,465.0 |
| - Available DC Reserves (4) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - For Post 2023 Development (5) | 12,751.3 | 3,643.0 | 7,558.0 | 1,450.0 | 5,880.0 | 5,650.0 | 1,450.0 | 350.0 | 100.0 | 100.0 | 38,932.3 |
| Recreation Total Net Cost (1) | 19,516.9 | 99,131.9 | 24,567.9 | 26,284.9 | 55,769.9 | 32,937.9 | 34,239.9 | 39,138.9 | 27,467.9 | 55,674.9 | 414,730.7 |
| Net Cost From Development Charges (2) | 13,988.7 | 88,703.2 | 19,575.1 | 20,801.8 | 49,663.9 | 28,633.6 | 22,965.4 | 27,937.0 | 24,273.1 | 49,659.4 | 346,201.6 |
| Net Cost From Non-DC Sources | 5,528.2 | 10,428.6 | 4,992.7 | 5,483.0 | 6,105.9 | 4,304.2 | 11,274.4 | 11,201.8 | 3,194.7 | 6,015.4 | 68,529.0 |
| - Discount Portion (3) | 1,951.7 | 9,897.2 | 2,216.3 | 2,352.6 | 5,559.5 | 3,222.8 | 2,593.0 | 3,145.4 | 2,738.3 | 5,559.0 | 39,235.7 |
| - Replacement/BTE | 0.0 | 160.0 | 2,405.0 | 2,759.0 | 175.0 | 710.0 | 8,310.0 | 7,685.0 | 85.0 | 85.0 | 22,374.0 |
| - Available DC Reserves (4) | 3,205.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 3,205.1 |
| - For Post 2023 Development (5) | 371.4 | 371.4 | 371.4 | 371.4 | 371.4 | 371.4 | 371.4 | 371.4 | 371.4 | 371.4 | 3,714.3 |
| Transit <br> Total Net Cost (1) | 57,459.6 | 14,658.0 | 8,739.0 | 5,794.0 | 79,221.0 | 3,171.0 | 3,171.0 | 3,171.0 | 3,171.0 | 3,171.0 | 181,726.6 |
| Net Cost From Development Charges (2) | 49,378.2 | 10,856.7 | 5,529.6 | 2,879.1 | 1,463.4 | 518.4 | 518.4 | 518.4 | 518.4 | 518.4 | 72,698.8 |
| Net Cost From Non-DC Sources | 8,081.5 | 3,801.3 | 3,209.4 | 2,914.9 | 77,757.6 | 2,652.6 | 2,652.6 | 2,652.6 | 2,652.6 | 2,652.6 | 109,027.8 |
| - Discount Portion (3) | 5,746.0 | 1,465.8 | 873.9 | 579.4 | 7,922.1 | 317.1 | 317.1 | 317.1 | 317.1 | 317.1 | 18,172.7 |
| - Replacement/BTE | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - Available DC Reserves (4) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - For Post 2023 Development (5) | 2,335.5 | 2,335.5 | 2,335.5 | 2,335.5 | 69,835.5 | 2,335.5 | 2,335.5 | 2,335.5 | 2,335.5 | 2,335.5 | 90,855.2 |

Notes: (1) For total growth related capital forecast see Appendices B \& C.
(3) Mandatory $10 \%$ reduction for applicable services
(4) Portion of growth-related capital forecast identified as prior growth (to be funded from present Development Charge reserve fund balances).
(5) Post 2023 growth related net capital costs may be eligible for development charges in future $D C$ by-laws, but interim financing of this share may be required

## CITY OF BRAMPTON

SUMMARY OF TAX SUPPORTED FUNDING REQUIREMENTS

| Net Capital Cost of Growth Related Projects | $\begin{gathered} 2014 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2015 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2016 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2017 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2018 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2019 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2020 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2021 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2022 \\ (\$ 000) \end{gathered}$ | $\begin{gathered} 2023 \\ (\$ 000) \end{gathered}$ | TOTAL (\$000) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public Works Total Net Cost (1) | 41,862.3 | 8,999.1 | 8,320.1 | 19,305.1 | 3,923.1 | 9,131.1 | 19,830.1 | 696.1 | 696.1 | 696.1 | 113,459.2 |
| Net Cost From Development Charges (2) | 29,393.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 29,393.0 |
| Net Cost From Non-DC Sources | 12,469.3 | 8,999.1 | 8,320.1 | 19,305.1 | 3,923.1 | 9,131.1 | 19,830.1 | 696.1 | 696.1 | 696.1 | 84,066.2 |
| - Discount Portion (3) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - Replacement/BTE | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - Available DC Reserves (4) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| - For Post 2023 Development (5) | 12,469.3 | 8,999.1 | 8,320.1 | 19,305.1 | 3,923.1 | 9,131.1 | 19,830.1 | 696.1 | 696.1 | 696.1 | 84,066.2 |
| Parking <br> Total Net Cost (1) | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 23,550.2 |
| Net Cost From Development Charges (2) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net Cost From Non-DC Sources | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 2,355.0 | 23,550.2 |
| - Discount Portion (3) | 45.4 | 45.4 | 45.4 | 45.4 | 45.4 | 45.4 | 45.4 | 45.4 | 45.4 | 45.4 | 454.1 |
| - Replacement/BTE | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 1,900.9 | 19,009.1 |
| - Available DC Reserves (4) | 408.7 | 408.7 | 408.7 | 408.7 | 408.7 | 408.7 | 408.7 | 408.7 | 408.7 | 408.7 | 4,087.0 |
| - For Post 2023 Development (5) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total General Services Total Net Cost (1) | 189,281.7 | 150,463.3 | 56,126.3 | 59,780.3 | 152,365.3 | 57,913.4 | 81,014.4 | 50,879.4 | 38,608.4 | 67,040.4 | 903,472.8 |
| Net Cost From Development Charges (2) | 140,883.0 | 108,488.5 | 26,171.3 | 24,747.5 | 52,026.0 | 29,429.3 | 23,806.1 | 28,777.7 | 25,068.8 | 50,635.1 | 510,033.7 |
| Net Cost From Non-DC Sources | 48,398.6 | 41,974.8 | 29,954.9 | 35,032.7 | 100,339.3 | 28,484.0 | 57,208.2 | 22,101.6 | 13,539.5 | 16,405.2 | 393,439.2 |
| - Discount Portion (3) | 9,887.4 | 12,577.5 | 3,287.2 | 3,129.0 | 13,721.1 | 3,704.6 | 4,579.8 | 3,632.2 | 3,220.1 | 6,060.8 | 63,800.0 |
| - Replacement/BTE | 6,671.9 | 12,045.9 | 7,375.9 | 7,734.9 | 5,350.9 | 6,085.9 | 13,935.9 | 13,510.9 | 5,610.9 | 5,635.9 | 83,959.1 |
| - Available DC Reserves (4) | 3,911.8 | 1,905.4 | 416.2 | 416.2 | 416.2 | 416.2 | 416.2 | 416.2 | 416.2 | 416.2 | 9,146.4 |
| - For Post 2023 Development (5) | 27,927.5 | 15,445.9 | 18,875.7 | 23,752.7 | 80,851.1 | 18,277.3 | 38,276.3 | 4,542.3 | 4,292.3 | 4,292.3 | 236,533.6 |


| Roads - Exluding Bramwest/NSTC | $\mathbf{2 0 1 4 - 2 0 4 1}$ |
| :--- | ---: |
| Total Net Cost (1) | $1,385,118.5$ |
| Net Cost From Development Charges (2) | $1,320,850.6$ |
| Net Cost From Non-DC Sources | $64,268.0$ |
| - Discount Portion (3) | 0.0 |
| - Replacement/BTE | $64,268.0$ |
| - Available DC Reserves (4) | 0.0 |
| - For Post 2041 Development (6) | 0.0 |


| Roads - Bramwest/NSTC | $\mathbf{2 0 1 4 - 2 0 4 1}$ |
| :--- | ---: |
| Total Net Cost (1) | $62,875.0$ |
| Net Cost From Development Charges (2) | $51,579.1$ |
| Net Cost From Non-DC Sources | $11,295.9$ |
| - Discount Portion (3) | 0.0 |
| - Replacement/BTE | 0.0 |
| - Available DC Reserves (4) | $11,295.9$ |
| - For Post 2041 Development (6) | 0.0 |

Notes: (1) For total growth related capital forecast see Appendices B \& C.
(2) Share of Capital program to be funded from development charges if calculated rates are fully implemented
(3) Mandatory $10 \%$ reduction for applicable services
(4) Portion of growth-related capital forecast identified as prior growth (to be funded from present Development Charge reserve fund balances).
(5) Post 2023 growth related net capital costs may be eligible for development charges in future $D C$ by-laws, but interim financing of this share may be required
(6) Post 2041 growth related net capital costs may be eligible for development charges in future $D C$ by-laws, but interim financing of this share may be required


[^0]:    *Numbers may not add precisely due to rounding.

[^1]:    Source: City of Brampton Finance

